

# Annual Operational Plan

## Budget



**COBAR SHIRE  
COUNCIL**  
outback nsw

**2022/2023**

**COBAR SHIRE COUNCIL**  
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COBAR SHIRE COUNCIL

WHOLE OF COUNCIL SUMMARY

	<i>Surplus / Deficit</i>	<i>Eliminate Grants and Contributions for Capital Purposes</i>	<i>Underlying Surplus/ Deficit</i>
General Fund	7,520,474	7,540,000	-19,526
Water Fund	2,769,559	2,500,000	269,559
Sewer Fund	2,786,220	2,750,000	36,220
Council	<u>13,076,253</u>	<u>12,790,000</u>	<u>286,253</u>

**COBAR SHIRE COUNCIL  
ACTIVITY SUMMARY**

	2022/2023			2023/2024			2024/2025		
<b>General Fund</b>	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	174,315	722,272	-547,957	178,643	818,374	-639,731	183,262	770,795	-587,533
Corporate Support	13,859,110	9,304,412	4,554,698	37,642,294	9,533,523	28,108,771	37,737,241	9,755,016	27,982,224
Public Order & Safety	385,910	761,980	-376,070	298,768	777,970	-479,201	313,707	813,024	-499,318
Public Health	127,206	346,762	-219,556	130,249	355,305	-225,057	133,694	363,180	-229,486
Community Services & Education	8,384,000	8,394,776	-10,776	8,686,900	8,682,933	3,967	9,457,175	9,413,565	43,610
Environment	766,984	640,356	126,628	784,909	655,872	129,036	853,281	679,283	173,998
Housing & Community Amenities	589,210	704,186	-114,976	495,773	724,767	-228,994	520,289	701,418	-181,129
Recreation & Culture	266,980	2,454,678	-2,187,698	295,409	2,549,715	-2,254,306	310,198	2,647,657	-2,337,459
Mining & Manufacture	64,000	52,141	11,859	65,000	53,184	11,816	53,550	55,843	-2,293
Transport & Communication	6,415,772	9,587,712	-3,171,940	6,413,563	9,545,308	-3,131,744	6,260,516	10,398,567	-4,138,051
Economic Affairs	5,423,086	5,043,363	379,723	6,831,938	6,283,177	548,761	6,919,535	6,361,052	558,483
General Purpose Revenues	9,076,538		9,076,538	9,280,652		9,280,652	9,560,805		9,560,805
<b>TOTAL GENERAL FUND OPERATIONS</b>	<b>45,533,111</b>	<b>38,012,637</b>	<b>7,520,474</b>	<b>71,104,098</b>	<b>39,980,129</b>	<b>31,123,969</b>	<b>72,303,253</b>	<b>41,959,402</b>	<b>30,343,851</b>
<i>check total</i>			<i>7,520,474</i>			<i>0</i>			<i>0</i>
						<i>0</i>			<i>0</i>
<b>Other Funds</b>						<i>0</i>			<i>0</i>
Water	7,128,584	4,359,026	2,769,558	4,414,521	4,555,942	-141,421	4,679,393	4,643,458	35,935
Sewer	4,015,069	1,228,849	2,786,220	3,840,973	1,325,815	2,515,158	3,921,432	1,421,932	2,499,500
						<i>0</i>			<i>0</i>
<b>TOTAL OTHER FUNDS</b>	<b>11,143,653</b>	<b>5,587,875</b>	<b>5,555,778</b>	<b>8,255,494</b>	<b>5,881,757</b>	<b>2,373,737</b>	<b>8,600,825</b>	<b>6,065,390</b>	<b>2,535,435</b>
<b>To accumulated surplus</b>	<b>56,676,764</b>	<b>43,600,512</b>	<b>13,076,252</b>	<b>79,359,592</b>	<b>45,861,886</b>	<b>33,497,706</b>	<b>80,904,078</b>	<b>48,024,792</b>	<b>32,879,286</b>
<i>less Capital Grants and Contributions</i>									
<i>General Fund</i>			7,540,000			31,070,000			30,940,400
<i>Water Fund</i>			2,500,000			0			0
<i>Sewer Fund</i>			2,750,000			2,500,000			2,500,000
<i>Total Capital Grants and Conts</i>			12,790,000			33,570,000			33,440,400
<b>Operating Surplus / Deficit before Capital Grant</b>			<b>286,252</b>			<b>-72,294</b>			<b>-561,114</b>

**COBAR SHIRE COUNCIL  
TEN YEAR FINANCIAL PLAN**

<b>CASH FLOW</b>	2022/2023	2023/2024	2024/2025
Ratio of Capex/ Dep	224.92%	442.96%	436.19%
Depreciation	7,679,495	8,060,140	8,376,537
<b>SUMMARY OF CASH FLOW</b>			
<b>Opening Balance</b>	20,000,000	14,017,434	15,542,623
From operations	13,076,252	33,497,706	32,879,286
<u>add back</u> depreciation	7,679,495	8,060,140	8,376,537
Principal Repayments	465,813	329,757	229,000
Capital Expenditure	17,272,500	35,702,900	36,537,900
Carried forwards components - capital	4,000,000	0	0
Use of restricted prepaid grant	5,000,000	0	0
Loans taken out	0	0	0
Capital capacity extra	0	4,000,000	3,000,000
Years Movement	-5,982,566	1,525,189	1,488,923
<b>Closing Balance</b>	<b>14,017,434</b>	<b>15,542,623</b>	<b>17,031,546</b>
average balance	17,008,717	14,780,029	16,287,084

**COBAR SHIRE COUNCIL  
ACTIVITY SUMMARY**

General Fund	2025/2026			2026/2027			2027/2028			2028/2029		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	188,005	795,937	-607,932	192,806	921,723	-728,917	197,732	848,389	-650,657	202,785	875,967	-673,182
Corporate Support	31,724,813	10,099,018	21,625,794	18,211,014	10,355,837	7,855,177	17,660,845	10,696,445	6,964,400	18,720,264	10,956,129	7,764,134
Public Order & Safety	329,392	849,736	-520,344	342,568	881,302	-538,735	356,270	914,071	-557,800	370,521	948,088	-577,567
Public Health	137,771	372,931	-235,160	141,678	382,678	-240,999	145,702	392,685	-246,983	149,845	402,960	-253,115
Community Services & Education	9,879,415	9,746,848	132,567	10,575,392	10,423,481	151,910	10,997,127	10,761,920	235,207	11,505,172	11,371,212	133,960
Environment	822,113	704,162	117,952	891,416	726,976	164,441	861,202	750,568	110,634	931,482	774,967	156,515
Housing & Community Amenities	546,020	730,017	-183,997	567,861	756,744	-188,883	590,575	784,478	-193,903	614,198	813,258	-199,059
Recreation & Culture	323,492	2,756,001	-2,432,509	336,431	2,857,202	-2,520,770	349,888	2,962,224	-2,612,336	363,884	3,071,216	-2,707,332
Mining & Manufacture	56,228	58,636	-2,408	58,477	60,981	-2,504	60,816	63,420	-2,605	63,248	65,957	-2,709
Transport & Communication	6,919,799	10,456,895	-3,537,097	6,737,943	11,289,407	-4,551,465	7,364,812	11,339,176	-3,974,363	7,200,757	12,206,890	-5,006,133
Economic Affairs	6,919,011	6,341,776	577,235	6,952,172	6,367,163	585,009	6,986,659	6,392,837	593,821	7,082,525	6,470,849	611,676
General Purpose Revenues	9,931,927		9,931,927	10,263,985		10,263,985	10,607,653		10,607,653	10,963,355		10,963,355
<b>TOTAL GENERAL FUND OPERATIONS</b>	<b>67,777,986</b>	<b>42,911,957</b>	<b>24,866,029</b>	<b>55,271,742</b>	<b>45,023,494</b>	<b>10,248,249</b>	<b>56,179,282</b>	<b>45,906,214</b>	<b>10,273,069</b>	<b>58,168,037</b>	<b>47,957,493</b>	<b>10,210,544</b>
<i>check total</i>			0			0			0			0
<b>Other Funds</b>			0			0			0			0
Water	4,960,156	4,772,751	187,405	5,257,765	4,989,387	268,378	5,494,365	5,237,748	256,617	5,741,611	5,503,415	238,196
Sewer	4,006,717	1,515,890	2,490,827	1,597,120	0	1,597,120	1,692,948	1,684,879	8,069	1,794,525	1,760,861	33,664
			0			0			0			0
<b>TOTAL OTHER FUNDS</b>	<b>8,966,873</b>	<b>6,288,641</b>	<b>2,678,232</b>	<b>6,854,885</b>	<b>4,989,387</b>	<b>1,865,498</b>	<b>7,187,313</b>	<b>6,922,627</b>	<b>264,686</b>	<b>7,536,136</b>	<b>7,264,276</b>	<b>271,860</b>
<b>To accumulated surplus</b>	<b>76,744,859</b>	<b>49,200,598</b>	<b>27,544,261</b>	<b>62,126,627</b>	<b>50,012,881</b>	<b>12,113,747</b>	<b>63,366,595</b>	<b>52,828,841</b>	<b>10,537,755</b>	<b>65,704,173</b>	<b>55,221,769</b>	<b>10,482,404</b>
<i>less Capital Grants and Contributions</i>												
<i>General Fund</i>			24,695,400			10,940,808			10,141,224			10,942,285
<i>Water Fund</i>			0			0			0			0
<i>Sewer Fund</i>			2,500,000			0			0			0
<i>Total Capital Grants and Conts</i>			27,195,400			10,940,808			10,141,224			10,942,285
<b>Operating Surplus / Deficit before Capital Grant</b>			<b>348,861</b>			<b>1,172,939</b>			<b>396,530</b>			<b>-459,882</b>

**COBAR SHIRE COUNCIL  
TEN YEAR FINANCIAL PLAN**

CASH FLOW	2025/2026	2026/2027	2027/2028	2028/2029
Ratio of Capex/ Dep	346.46%	162.80%	144.79%	148.48%
Depreciation	8,710,439	9,016,070	9,305,612	9,604,161
<b>SUMMARY OF CASH FLOW</b>				
<b>Opening Balance</b>	17,031,546	17,872,346	19,079,854	20,196,497
From operations	27,544,261	12,113,747	10,537,755	10,482,404
<u>add back</u> depreciation	8,710,439	9,016,070	9,305,612	9,604,161
Principal Repayments	236,000	244,000	253,000	262,000
Capital Expenditure	30,177,900	14,678,308	13,473,724	14,260,385
Carried forwards components - capital	0	0	0	0
Use of restricted prepaid grant	0	0	0	0
Loans taken out	0	0	0	0
Capital capacity extra	5,000,000	5,000,000	5,000,000	4,000,000
Years Movement	840,800	1,207,509	1,116,642	1,564,179
<b>Closing Balance</b>	<b>17,872,346</b>	<b>19,079,854</b>	<b>20,196,497</b>	<b>21,760,676</b>
average balance	17,451,946	18,476,100	19,638,175	20,978,586

**COBAR SHIRE COUNCIL  
ACTIVITY SUMMARY**

General Fund	2029/2030			2030/2031			2031/2032		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	207,969	1,004,489	-796,520	213,287	933,988	-720,701	218,742	964,501	-745,758
Corporate Support	18,189,008	11,270,183	6,918,825	19,267,193	11,593,911	7,673,282	58,679,240	11,899,704	46,779,537
Public Order & Safety	385,342	983,402	-598,060	400,756	1,020,064	-619,308	416,786	1,053,556	-636,770
Public Health	154,112	413,510	-259,398	158,507	424,343	-265,837	163,033	435,467	-272,434
Community Services & Education	11,964,099	11,739,717	224,382	12,441,383	12,120,813	320,570	12,937,758	12,315,177	622,582
Environment	902,269	800,201	102,067	973,575	826,301	147,274	995,416	853,297	142,119
Housing & Community Amenities	638,766	843,124	-204,358	664,317	874,118	-209,801	690,891	906,284	-215,393
Recreation & Culture	378,439	3,184,330	-2,805,891	393,577	3,301,726	-2,908,149	409,320	3,423,568	-3,014,248
Mining & Manufacture	65,778	68,595	-2,817	68,409	71,339	-2,930	71,146	74,193	-3,047
Transport & Communication	7,846,139	12,293,266	-4,447,127	7,701,337	13,154,501	-5,453,164	7,964,553	13,674,953	-5,710,400
Economic Affairs	7,121,826	6,500,251	621,575	7,162,699	6,532,177	630,522	7,205,207	6,564,987	640,220
General Purpose Revenues	11,331,529		11,331,529	11,712,630		11,712,630	12,107,132		12,107,132
<b>TOTAL GENERAL FUND OPERATIONS</b>	<b>59,185,278</b>	<b>49,101,069</b>	<b>10,084,209</b>	<b>61,157,670</b>	<b>50,853,282</b>	<b>10,304,389</b>	<b>101,859,223</b>	<b>52,165,685</b>	<b>49,693,538</b>
<i>check total</i>			0			0			0
			0			0			0
<b>Other Funds</b>			0			0			0
Water	5,999,984	5,783,657	216,327	6,269,983	6,079,003	190,980	6,552,132	6,390,528	161,604
Sewer	1,902,196	1,841,012	61,184	2,016,328	1,925,583	90,745	2,137,307	2,014,837	122,470
			0						0
<b>TOTAL OTHER FUNDS</b>	<b>7,902,180</b>	<b>7,624,669</b>	<b>277,511</b>				<b>8,689,439</b>	<b>8,405,365</b>	<b>284,074</b>
<b>To accumulated surplus</b>	<b>67,087,458</b>	<b>56,725,738</b>	<b>10,361,720</b>	<b>61,157,670</b>	<b>50,853,282</b>	<b>10,304,389</b>	<b>110,548,662</b>	<b>60,571,050</b>	<b>49,977,612</b>
<i>less Capital Grants and Contributions</i>									
<i>General Fund</i>			10,143,400			10,944,336			50,145,309
<i>Water Fund</i>			0			0			0
<i>Sewer Fund</i>			0			0			0
<i>Total Capital Grants and Conts</i>			10,143,400			10,944,336			50,145,309
<b>Operating Surplus / Deficit before Capital Grant</b>			<b>218,320</b>			<b>-639,947</b>			<b>-167,697</b>

**COBAR SHIRE COUNCIL  
TEN YEAR FINANCIAL PLAN**

CASH FLOW	2029/2030	2029/2030	2029/2030
Ratio of Capex/ Dep	136.56%	140.45%	517.81%
Depreciation	9,913,430	10,233,846	10,425,163
<b>SUMMARY OF CASH FLOW</b>			
<b>Opening Balance</b>	21,760,676	23,227,114	28,977,110
From operations	10,361,720	10,304,389	49,977,612
<u>add back</u> depreciation	9,913,430	10,233,846	10,425,163
Principal Repayments	271,000	15,000	0
Capital Expenditure	13,537,712	14,373,238	53,982,782
Carried forwards components - capital	0	0	0
Use of restricted prepaid grant	0	0	0
Loans taken out	0	0	0
Capital capacity extra	5,000,000	400,000	5,000,000
Years Movement	1,466,438	5,749,997	1,419,993
<b>Closing Balance</b>	<b>23,227,114</b>	<b>28,977,110</b>	<b>30,397,104</b>
average balance	22,493,895	26,102,112	29,687,107

**COBAR SHIRE COUNCIL  
CAPITAL PROJECTS – 10 YEAR FINANCIAL PLAN**

**BOLDED** ITEMS ONLY TO PROCEED IF GRANT FUNDED - THERE IS NO CAPACITY TO INTERNALLY FUND THEM

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-32
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Plant										
Recurring plant renewal	1,500,000	1,500,000	1,500,000	1,530,000	1,530,000	1,530,000	1,560,600	1,591,812	1,671,403	1,754,973
Garbage pick up truck - waste fund	400,000									
<b>General Fund</b>										
Grant contributions pool	200,000	200,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
<b>Swimming Pool</b>										
Plant renewal	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Slide pool renewal					<b>300,000</b>					
Back wall renewal		<b>150,000</b>								
Amenities Block + surrounds redesign		<b>3,000,000</b>								
<b>Museum</b>										
Display renewals	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500
<b>Tourism</b>										
Signage	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
<b>Cobar Youth &amp; Fitness Centre</b>										
Youth centre equipment - renewal and new	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Reseal Floor	55,000									
Post development requirements	35,000									
<b>Airport</b>										
Terminal upgrade				<b>3,500,000</b>						
<b>Buildings</b>										
Town Hall Cinema		<b>300,000</b>								
The Hostel		<b>500,000</b>								
Linsley St inc Chamber	400,000									
<b>Buildings</b>										
Council Housing Renewal	0	50,000	0	50,000	0	50,000	0	50,000	0	50,000
<b>Parks and Gardens</b>										
CCTV	20,000									
Ward Oval	<b>2,200,000</b>									
<b>IT</b>										
IT Renewal	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000
<b>Library</b>										
Library Books	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Special Projects	<b>20,000</b>	<b>20,400</b>	<b>20,400</b>	<b>20,400</b>	<b>20,808</b>	<b>21,224</b>	<b>22,285</b>	<b>23,400</b>	<b>24,336</b>	<b>25,309</b>
<b>Lilliane Brady Village</b>										
Ongoing Renewal	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Generator		<b>100,000</b>								
Bus change over		<b>50,000</b>								
<b>Nymagee:</b>										
Nymagee CEP projects funded by VPA	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
<b>Newey</b>										
Staged Development as per Management Plan	0	300,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
<b>Town Aesthetics</b>										
Christmas Decorations	5,000		5,000		5,000		5,000		5,000	
General Signage	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Bike Path Rejuvenation				50,000	50,000					
<b>Subtotal</b>	<b>5,122,500</b>	<b>6,457,900</b>	<b>2,062,900</b>	<b>5,587,900</b>	<b>2,343,308</b>	<b>2,038,724</b>	<b>2,025,385</b>	<b>2,102,712</b>	<b>2,138,238</b>	<b>2,547,782</b>
<b>Transport Assets</b>										
<i>Roads to Recovery</i>										
Yathong Road gravelling	<b>730,000</b>									
Sealing 12 kms	<b>355,000</b>									
		<b>1,085,000</b>	<b>1,085,000</b>	<b>1,085,000</b>	<b>1,085,000</b>	<b>1,085,000</b>	<b>1,085,000</b>	<b>1,085,000</b>	<b>1,085,000</b>	<b>1,085,000</b>
Repair Program Works -52 Mile Road	<b>800,000</b>		<b>800,000</b>		<b>800,000</b>		<b>800,000</b>		<b>800,000</b>	
Rural Roads Reseal	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Shire Roads Gravel Resheeting	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Heavy Vehicle Bypass										<b>40,000,000</b>
Wool Track		<b>20,000,000</b>	<b>20,000,000</b>	<b>20,000,000</b>						
Footpaths	<b>2,000,000</b>									
Footpaths		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Bridges	<b>1,400,000</b>	<b>1,600,000</b>								
<b>Subtotal</b>	<b>5,685,000</b>	<b>21,535,000</b>	<b>22,335,000</b>	<b>21,535,000</b>	<b>2,335,000</b>	<b>1,535,000</b>	<b>2,335,000</b>	<b>1,535,000</b>	<b>2,335,000</b>	<b>41,535,000</b>
<b>Total General Fund</b>	<b>10,807,500</b>	<b>27,992,900</b>	<b>24,397,900</b>	<b>27,122,900</b>	<b>4,678,308</b>	<b>3,573,724</b>	<b>4,360,385</b>	<b>3,637,712</b>	<b>4,473,238</b>	<b>44,082,782</b>



**COBAR SHIRE COUNCIL  
CAPITAL PROJECTS – 10 YEAR FINANCIAL PLAN**

**BOLDED ITEMS ONLY TO PROCEED IF GRANT FUNDED - THERE IS NO CAPACITY TO INTERNALLY FUND THEM**

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-32
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>Sewer Fund</b>										
Treatment Plant	<b>840,000</b>	<b>715,000</b>	<b>625,000</b>	<b>625,000</b>	600,000	500,000	500,000	500,000	500,000	500,000
Treatment Plant	<b>1,875,000</b>	<b>1,875,000</b>	<b>1,875,000</b>	<b>1,875,000</b>						
Treatment Plant Switchboard	300,000	0								
Pumping Station Renewals	0	300,000	110,000							
Sewer Main Renewals	100,000	100,000	100,000	100,000						
Sewer Manhole Renewals	30,000	30,000	30,000							
Telemetry	50,000	40,000								
Generator backup	60,000									
STP Solar array	150,000									
Sanitary upgrade- all sites	60,000									
Blockage/overflow response package	100,000									
<b>Total Sewer Fund</b>	<b>3,565,000</b>	<b>3,060,000</b>	<b>2,740,000</b>	<b>2,600,000</b>	<b>600,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>
Resources for regions priority list		4,250,000	9,000,000	55,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000
<b>Water Fund</b>										
Ongoing valve and main renewal	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Eubalong projects	<b>2,000,000</b>									
Smart water meters	<b>500,000</b>									
<b>Total Water Fund</b>	<b>2,900,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>
<b>Total Capital Expenditure</b>	<b>17,272,500</b>	<b>35,702,900</b>	<b>36,537,900</b>	<b>30,177,900</b>	<b>14,678,308</b>	<b>13,473,724</b>	<b>14,260,385</b>	<b>13,537,712</b>	<b>14,373,238</b>	<b>53,982,782</b>
<b>Breakdown by Fund and Type</b>										
Plant	1,500,000	1,500,000	1,500,000	1,530,000	1,530,000	1,530,000	1,560,600	1,591,812	1,671,403	1,754,973
Transport	5,685,000	21,535,000	22,335,000	21,535,000	2,335,000	1,535,000	2,335,000	1,535,000	2,335,000	41,535,000
Other	3,622,500	4,957,900	562,900	4,057,900	813,308	508,724	464,785	510,900	466,836	792,809
<b>Total General Fund</b>	<b>10,807,500</b>	<b>27,992,900</b>	<b>24,397,900</b>	<b>27,122,900</b>	<b>4,678,308</b>	<b>3,573,724</b>	<b>4,360,385</b>	<b>3,637,712</b>	<b>4,473,238</b>	<b>44,082,782</b>
Water Fund	2,900,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Sewer Fund	3,565,000	3,060,000	2,740,000	2,600,000	600,000	500,000	500,000	500,000	500,000	500,000
<b>Total Capital Expenditure</b>	<b>17,272,500</b>	<b>35,702,900</b>	<b>36,537,900</b>	<b>30,177,900</b>	<b>14,678,308</b>	<b>13,473,724</b>	<b>14,260,385</b>	<b>13,537,712</b>	<b>14,373,238</b>	<b>53,982,782</b>
Conditional on grant funding -General	7,540,000	31,070,000	30,940,400	24,695,400	10,940,808	10,141,224	10,942,285	10,143,400	10,944,336	50,145,309
Conditional on funding - Water	2,500,000		0	0	0	0	0	0	0	0
Conditional on funding - Sewer	2,715,000	2,590,000	2,500,000	2,500,000	0	0	0	0	0	0
<b>Total</b>	<b>12,755,000</b>	<b>33,660,000</b>	<b>33,440,400</b>	<b>27,195,400</b>	<b>10,940,808</b>	<b>10,141,224</b>	<b>10,942,285</b>	<b>10,143,400</b>	<b>10,944,336</b>	<b>50,145,309</b>
<b>Self funded capex</b>	<b>4,517,500</b>	<b>2,042,900</b>	<b>3,097,500</b>	<b>2,982,500</b>	<b>3,737,500</b>	<b>3,332,500</b>	<b>3,318,100</b>	<b>3,394,312</b>	<b>3,428,903</b>	<b>3,837,473</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>GOVERNANCE</b>										
<b>Operating Revenue</b>										
Internal Cost Recovery	168,300	172,508	176,820	181,241	185,772	190,416	195,176	200,056	205,057	210,184
Leaseback Revenue	3,015	3,075	3,229	3,391	3,526	3,667	3,814	3,966	4,125	4,290
Council Chambers Hire	3,000	3,060	3,213	3,374	3,509	3,649	3,795	3,947	4,105	4,269
Drought Relief Grants	0									
Drought Relief Donations										
<b>Total Operating Revenues</b>	<b>174,315</b>	<b>178,643</b>	<b>183,262</b>	<b>188,005</b>	<b>192,806</b>	<b>197,732</b>	<b>202,785</b>	<b>207,969</b>	<b>213,287</b>	<b>218,742</b>
<b>Operating Expenses</b>										
Salaries Governance	318,000	325,950	332,469	340,781	349,300	358,033	366,984	376,158	385,562	395,201
Long Service Leave Governance	7,950	8,149	8,312	8,520	8,733	8,951	9,175	9,404	9,639	9,880
Vehicle Expenses Governance	20,000	20,400	21,420	22,491	23,391	24,326	25,299	26,311	27,364	28,458
Superannuation Governance	32,595	33,410	34,078	34,930	35,803	36,698	37,616	38,556	39,520	40,508
Workers Compensation Governance	17,927	18,375	18,743	19,212	19,692	20,184	20,689	21,206	21,736	22,279
Election Costs - net after subsidy	0	70,000	0	0	100,000	0	0	100,000	0	0
Subscriptions & Membership	69,300	72,765	75,676	78,703	81,851	85,125	88,530	92,071	95,754	99,584
Mayoral Allowance	32,000	33,600	34,944	36,342	37,795	39,307	40,880	42,515	44,215	45,984
Councillor Allowances	148,000	155,400	161,616	168,081	174,804	181,796	189,068	196,631	204,496	212,676
Councillor Travelling	11,550	12,128	12,613	13,117	13,642	14,187	14,755	15,345	15,959	16,597
Councillor Training	25,000	26,250	27,300	28,392	29,528	30,709	31,937	33,215	34,543	35,925
Delegate Expenses	10,500	11,025	11,466	11,925	12,402	12,898	13,414	13,950	14,508	15,088
Civic Expenses	2,100	2,205	2,293	2,385	2,480	2,580	2,683	2,790	2,902	3,018
Section 356 Donations	20,000	21,000	21,840	22,714	23,622	24,567	25,550	26,572	27,635	28,740
Delegates Expenses - Staff	7,350	7,718	8,026	8,347	8,681	9,028	9,390	9,765	10,156	10,562
<b>Total Operating Expenses</b>	<b>722,272</b>	<b>818,374</b>	<b>770,795</b>	<b>795,937</b>	<b>921,723</b>	<b>848,389</b>	<b>875,967</b>	<b>1,004,489</b>	<b>933,988</b>	<b>964,501</b>
<b>GOVERNANCE SUMMARY</b>										
Total Operating Revenues	174,315	178,643	183,262	188,005	192,806	197,732	202,785	207,969	213,287	218,742
Total Operating Expenses	722,272	818,374	770,795	795,937	921,723	848,389	875,967	1,004,489	933,988	964,501
<b>SURPLUS (DEFICIT)</b>	<b>-547,957</b>	<b>-639,731</b>	<b>-587,533</b>	<b>-607,932</b>	<b>-728,917</b>	<b>-650,657</b>	<b>-673,182</b>	<b>-796,520</b>	<b>-720,701</b>	<b>-745,758</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>CORPORATE SUPPORT</b>										
<b>ADMINISTRATION</b>										
<b>Operating Revenue</b>										
Section 603 Certificates	13,650	14,333	14,906	15,502	16,122	16,767	17,438	18,135	18,861	19,615
Sundry income	24,150	25,358	26,372	27,427	28,524	29,665	30,851	32,085	33,369	34,703
Leaseback Revenue	3,015	3,166	3,292	3,424	3,561	3,703	3,852	4,006	4,166	4,333
Rent and Admin to Children's Services	32,550	34,178	35,545	36,966	38,445	39,983	41,582	43,245	44,975	46,774
Uniform Reimbursement	1,050	1,103	1,147	1,192	1,240	1,290	1,341	1,395	1,451	1,509
Water Board - Admin Fee	480,000	504,000	524,160	545,126	566,931	589,609	613,193	637,721	663,230	689,759
Services NSW Agency	157,500	165,375	171,990	178,870	186,024	193,465	201,204	209,252	217,622	226,327
Insurance and Risk Rebates	34,650	36,383	37,838	39,351	40,925	42,562	44,265	46,035	47,877	49,792
Administration Fee to LBV	120,750	126,788	131,859	137,133	142,619	148,323	154,256	160,427	166,844	173,517
Project Team - allocation from grants	250,000	262,500	273,000	283,920	295,277	307,088	319,371	332,146	345,432	359,249
Project grants and contributions	7,540,000	31,070,000	30,940,400	24,695,400	10,940,808	10,141,224	10,942,285	10,143,400	10,944,336	50,145,309
Internal cost recovery -	105,000	110,250	114,660	119,246	124,016	128,977	134,136	139,501	145,081	150,885
<b>Total Operating Revenues</b>	<b>8,762,315</b>	<b>32,353,431</b>	<b>32,275,168</b>	<b>26,083,559</b>	<b>12,384,493</b>	<b>11,642,657</b>	<b>12,503,775</b>	<b>11,767,349</b>	<b>12,633,243</b>	<b>51,901,773</b>
Salaries	1,342,416	1,375,976	1,410,376	1,438,583	1,474,548	1,511,412	1,549,197	1,587,927	1,627,625	1,668,316
Long Service Leave	33,560	34,399	35,259	35,965	36,864	37,785	38,730	39,698	40,691	41,708
Superannuation	137,598	141,038	144,564	147,455	151,141	154,920	158,793	162,762	166,832	171,002
Workers Compensation	75,679	77,571	79,510	81,100	83,128	85,206	87,336	89,519	91,757	94,051
Vehicle Expenses	40,000	40,800	42,840	44,982	46,781	48,653	50,599	52,623	54,727	56,917
Defined Benefits top up	50,000	51,000	53,550	56,228	58,477	60,816	63,248	65,778	68,409	71,146
Consultants	200,000	210,000	218,400	227,136	236,221	245,670	255,497	265,717	276,346	287,400
Advertising	11,550	12,128	12,613	13,117	13,642	14,187	14,755	15,345	15,959	16,597
Bank Charges	14,700	15,435	16,052	16,694	17,362	18,057	18,779	19,530	20,311	21,124
Postage	11,550	12,128	12,613	13,117	13,642	14,187	14,755	15,345	15,959	16,597
Printing & Stationery	65,100	68,355	71,089	73,933	76,890	79,966	83,164	86,491	89,951	93,549
Subscriptions & Memberships	3,150	3,308	3,440	3,577	3,720	3,869	4,024	4,185	4,352	4,527
Office Expenses	22,050	23,153	24,079	25,042	26,043	27,085	28,169	29,295	30,467	31,686
Valuation Fees - for rating	26,250	27,563	28,665	29,812	31,004	32,244	33,534	34,875	36,270	37,721
Audit Fees	76,650	80,483	83,702	87,050	90,532	94,153	97,919	101,836	105,909	110,146
Legal Expenses Rates Recovery	10,500	11,025	11,466	11,925	12,402	12,898	13,414	13,950	14,508	15,088
Legal Expenses	42,000	44,100	45,864	47,699	49,607	51,591	53,654	55,801	58,033	60,354
Insurance - Fidelity Guarantee	8,400	8,820	9,173	9,540	9,921	10,318	10,731	11,160	11,607	12,071
Insurance - Casual Hirers	6,300	6,615	6,880	7,155	7,441	7,739	8,048	8,370	8,705	9,053
Insurance - Public Liability	100,000	105,000	109,200	113,568	118,111	122,835	127,749	132,858	138,173	143,700
Insurance Professional Ind	27,300	28,665	29,812	31,004	32,244	33,534	34,875	36,270	37,721	39,230
Telephones inc Data Connectivity	216,000	226,800	235,872	245,307	255,119	265,324	275,937	286,974	298,453	310,391

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>Human Resources</b>										
Staff Uniforms	2,100	2,205	2,293	2,385	2,480	2,580	2,683	2,790	2,902	3,018
Drug and Alcohol Testing	7,350	7,718	8,026	8,347	8,681	9,028	9,390	9,765	10,156	10,562
Employee Health and Wellbeing	47,250	49,613	51,597	53,661	55,807	58,040	60,361	62,776	65,287	67,898
Medical Consultations	8,400	8,820	9,173	9,540	9,921	10,318	10,731	11,160	11,607	12,071
Recruitment Costs	57,750	60,638	63,063	65,586	68,209	70,937	73,775	76,726	79,795	82,987
Recruitment Costs - Outdoor	17,850	18,743	19,492	20,272	21,083	21,926	22,803	23,715	24,664	25,650
Safety Expenses	10,000	10,500	10,920	11,357	11,811	12,284	12,775	13,286	13,817	14,370
Staff Uniforms	5,250	5,513	5,733	5,962	6,201	6,449	6,707	6,975	7,254	7,544
Training - Compliance	86,100	90,405	94,021	97,782	101,693	105,761	109,992	114,391	118,967	123,725
Training and Professional Development	36,750	38,588	40,131	41,736	43,406	45,142	46,948	48,825	50,779	52,810
<b>Project Team</b>										
Salaries	257,000	263,425	270,011	275,411	282,296	289,354	296,587	304,002	311,602	319,392
Long Service Leave	6,425	6,586	6,750	6,885	7,057	7,234	7,415	7,600	7,790	7,985
Superannuation	26,343	27,001	27,676	28,230	28,935	29,659	30,400	31,160	31,939	32,738
Workers Compensation	14,488	14,851	15,222	15,526	15,914	16,312	16,720	17,138	17,567	18,006
Sundries	20,000	21,000	21,840	22,714	23,622	24,567	25,550	26,572	27,635	28,740
Audit Fees - Internal Audit	15,750	16,538	17,199	17,887	18,602	19,347	20,120	20,925	21,762	22,633
Storage of Old Records	6,300	6,615	6,880	7,155	7,441	7,739	8,048	8,370	8,705	9,053
Sale of Land	0	0	0	30,000	0	0	0	0	0	0
Vandalism and Stolen Items	15,750	16,538	17,199	17,887	18,602	19,347	20,120	20,925	21,762	22,633
Christmas Party Contribution	4,200	4,410	4,586	4,770	4,961	5,159	5,365	5,580	5,803	6,035
Building Maintenance & Repair	108,835	114,276	118,847	123,601	128,545	133,687	139,035	144,596	150,380	156,395
Furniture Equipment Maintenance	2,100	2,205	2,293	2,385	2,480	2,580	2,683	2,790	2,902	3,018
Office Equipment Maintenance	1,050	1,103	1,147	1,192	1,240	1,290	1,341	1,395	1,451	1,509
Lease - Copiers	16,800	17,640	18,346	19,079	19,843	20,636	21,462	22,320	23,213	24,142
Travelling Costs	5,000	5,250	5,460	5,678	5,906	6,142	6,387	6,643	6,909	7,185
Depreciation - Corporate Support	80,000	81,600	85,680	89,964	93,563	97,305	101,197	105,245	109,455	113,833
Depreciation - Office building	80,000	81,600	85,680	89,964	93,563	97,305	101,197	105,245	109,455	113,833
<b>Total Services Operating Expenses</b>	<b>3,459,593</b>	<b>3,577,735</b>	<b>3,694,282</b>	<b>3,834,943</b>	<b>3,926,704</b>	<b>4,052,574</b>	<b>4,182,698</b>	<b>4,317,229</b>	<b>4,456,321</b>	<b>4,600,136</b>
<b>INFORMATION TECHNOLOGY</b>										
<b>Operating Expenses</b>										
Outsourced Support	270,000	283,500	294,840	306,634	318,899	331,655	344,921	358,718	373,067	387,989
Software Licence and Maintenance	132,000	138,600	144,144	149,910	155,906	162,142	168,628	175,373	182,388	189,684
Consumables	35,000	35,700	37,485	39,359	40,934	42,571	44,274	46,045	47,887	49,802
Upgrades	70,000	35,000				45,000				
Website Support	5,000	5,100	5,355	5,623	5,848	6,082	6,325	6,578	6,841	7,115
<b>Total Operating Expenses</b>	<b>512,000</b>	<b>497,900</b>	<b>481,824</b>	<b>501,525</b>	<b>521,586</b>	<b>587,450</b>	<b>564,148</b>	<b>586,714</b>	<b>610,182</b>	<b>634,590</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>ENGINEERING - ADMINISTRATION</b>										
<b>Operating Revenues</b>										
Inspection Shed Rent	17,850	18,743	19,492	20,272	21,083	21,926	22,803	23,715	24,664	25,650
Internal cost recovery	155,400	163,170	169,697	176,485	183,544	190,886	198,521	206,462	214,721	223,309
Leaseback Revenue	9,045	9,226	9,687	10,172	10,578	11,002	11,442	11,899	12,375	12,870
<b>Total Operating Revenues</b>	<b>182,295</b>	<b>191,138</b>	<b>198,876</b>	<b>206,928</b>	<b>215,205</b>	<b>223,813</b>	<b>232,766</b>	<b>242,077</b>	<b>251,760</b>	<b>261,830</b>
<b>Operating Expenses</b>										
Sick Leave										
Salaries	570,000	584,250	598,856	613,828	629,173	644,903	661,025	677,551	694,490	694,490
Long Service Leave	14,250	14,606	14,971	15,346	15,729	16,123	16,526	16,939	17,362	17,362
Superannuation	58,425	59,886	61,383	62,917	64,490	66,103	67,755	69,449	71,185	71,185
Workers Compensation	32,134	32,937	33,761	34,605	35,470	36,356	37,265	38,197	39,152	39,152
RMS Admin Salaries inc oncosts	150,000	153,750	157,594	161,534	165,572	169,711	173,954	178,303	182,760	182,760
Vehicle Expenses	60,000	61,200	64,260	67,473	70,172	72,979	75,898	78,934	82,091	85,375
Printing & Stationery	2,100	2,205	2,293	2,385	2,480	2,580	2,683	2,790	2,902	3,018
Engineering Office Expenses	14,700	15,435	16,052	16,694	17,362	18,057	18,779	19,530	20,311	21,124
Engineers Equip M & R	2,100	2,205	2,293	2,385	2,480	2,580	2,683	2,790	2,902	3,018
Cobar Depot M & R	121,800	127,890	133,006	138,326	143,859	149,613	155,598	161,822	168,295	175,026
Eubalong Depot M & R	15,750	16,538	17,199	17,887	18,602	19,347	20,120	20,925	21,762	22,633
<b>Total Operating Expenses</b>	<b>1,041,259</b>	<b>1,070,901</b>	<b>1,101,668</b>	<b>1,133,379</b>	<b>1,165,391</b>	<b>1,198,350</b>	<b>1,232,286</b>	<b>1,267,229</b>	<b>1,303,212</b>	<b>1,315,143</b>
<b>WORKFORCE OPERATIONS</b>										
<b>Operating Revenues</b>										
On Cost on Plant										
OHS Incentive Bonus										
Employee On costs	2,500,000	2,562,500	2,626,563	2,692,227	2,759,532	2,828,521	2,899,234	2,971,714	3,046,007	3,046,007
<b>Total Operating Revenues</b>	<b>2,500,000</b>	<b>2,562,500</b>	<b>2,626,563</b>	<b>2,692,227</b>	<b>2,759,532</b>	<b>2,828,521</b>	<b>2,899,234</b>	<b>2,971,714</b>	<b>3,046,007</b>	<b>3,046,007</b>
<b>Operating Expenses</b>										
Annual Leave - Outdoor Staff	316,000	323,900	330,378	338,637	347,103	355,781	364,675	373,792	383,137	392,716
Long Service Leave - Outdoor	98,750	101,219	103,243	105,824	108,470	111,182	113,961	116,810	119,730	122,724
Sick Leave - Outdoor Staff	25,000	130,000	132,600	135,915	139,313	142,796	146,366	150,025	153,775	157,620
Public Holidays - Outdoor	160,000	164,000	167,280	171,462	175,749	180,142	184,646	189,262	193,994	198,843
Superannuation Payments	395,000	404,875	412,973	423,297	433,879	444,726	455,844	467,240	478,921	490,895
Allowances	200,000	94,294	96,651	99,067	101,544	104,082	106,685	109,352	112,085	112,086
Workers Comp Premiums	220,000	225,500	230,010	235,760	241,654	247,696	253,888	260,235	266,741	273,410
Clothing -PPE	30,000	30,600	32,130	33,737	35,086	36,489	37,949	39,467	41,046	42,687
Fringe Benefit Tax	40,000	40,800	42,840	44,982	46,781	48,653	50,599	52,623	54,727	56,917
Asbestos Safety	4,080	4,162	4,370	4,588	4,772	4,963	5,161	5,368	5,582	5,805
Unproductive inc Wet Weather	10,225	10,481	10,690	10,957	11,231	11,512	11,800	12,095	12,397	12,707
Supervision	46,013	47,163	48,106	49,309	50,541	51,805	53,100	54,428	55,788	57,183
Union Delegate	3,579	3,668	3,742	3,835	3,931	4,029	4,130	4,233	4,339	4,448
<b>Total Operating Expenses</b>	<b>1,548,646</b>	<b>1,580,661</b>	<b>1,615,012</b>	<b>1,657,371</b>	<b>1,700,055</b>	<b>1,743,856</b>	<b>1,788,804</b>	<b>1,834,929</b>	<b>1,882,265</b>	<b>1,928,040</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>PLANT OPERATIONS</b>										
<b>Operating Revenues</b>										
Plant Income	2,300,000	2,415,000	2,511,600	2,612,064	2,716,547	2,825,208	2,938,217	3,055,745	3,177,975	3,305,094
Fuel Reimbursements	20,000	21,000	21,840	22,714	23,622	24,567	25,550	26,572	27,635	28,740
Grant - Diesel Fuel	94,500	99,225	103,194	107,322	111,615	116,079	120,722	125,551	130,573	135,796
<b>Total Operating Revenues</b>	<b>2,414,500</b>	<b>2,535,225</b>	<b>2,636,634</b>	<b>2,742,099</b>	<b>2,851,783</b>	<b>2,965,855</b>	<b>3,084,489</b>	<b>3,207,868</b>	<b>3,336,183</b>	<b>3,469,630</b>
<b>Operating Expenses</b>										
Plant Running Expenses	2,000,000	2,050,000	2,091,000	2,143,275	2,196,857	2,251,778	2,308,073	2,365,775	2,424,919	2,485,542
Registration and Insurance	276,075	282,977	288,636	295,852	303,249	310,830	318,601	326,566	334,730	343,098
<b>Total Operating Expenses</b>	<b>2,276,075</b>	<b>2,332,977</b>	<b>2,379,636</b>	<b>2,439,127</b>	<b>2,500,106</b>	<b>2,562,608</b>	<b>2,626,673</b>	<b>2,692,340</b>	<b>2,759,649</b>	<b>2,828,640</b>
<b>Operating Expenses</b>										
Salaries Workshop	90,000	91,800	93,636	95,509	97,419	99,367	101,355	103,382	105,449	107,558
Long Service Leave - Workshop	2,250	2,295	2,341	2,388	2,435	2,484	2,534	2,585	2,636	2,689
Vehicle Expenses	20,000	20,400	21,420	22,491	23,391	24,326	25,299	26,311	27,364	28,458
Superannuation	9,225	9,410	9,598	9,790	9,985	10,185	10,389	10,597	10,809	11,025
Workers Compensation	5,074	5,175	5,279	5,384	5,492	5,602	5,714	5,828	5,945	6,064
Building M & R	16,320	16,646	17,479	18,353	19,087	19,850	20,644	21,470	22,329	23,222
Loose Tools and Workshop										
Consumables	64,260	65,545	68,822	72,264	75,154	78,160	81,287	84,538	87,920	91,436
Depreciation	165,000	165,000	165,000	205,000	205,000	205,000	205,000	205,000	205,000	205,000
<b>Total Operating Expenses</b>	<b>372,129</b>	<b>376,271</b>	<b>383,574</b>	<b>431,178</b>	<b>437,963</b>	<b>444,975</b>	<b>452,221</b>	<b>459,710</b>	<b>467,451</b>	<b>475,452</b>
<b>STORES OPERATIONS</b>										
<b>Operating Expenses</b>										
Salaries	80,000	82,000	83,640	85,731	87,874	90,071	92,323	94,631	96,997	99,422
Long Service Leave	2,000	2,050	2,091	2,143	2,197	2,252	2,308	2,366	2,425	2,486
Superannuation	8,200	8,405	8,573	8,787	9,007	9,232	9,463	9,700	9,942	10,191
Workers Compensation	4,510	4,623	4,715	4,833	4,954	5,078	5,205	5,335	5,468	5,605
<b>Total Operating Expenses</b>	<b>94,710</b>	<b>97,078</b>	<b>99,019</b>	<b>101,495</b>	<b>104,032</b>	<b>106,633</b>	<b>109,299</b>	<b>112,031</b>	<b>114,832</b>	<b>117,703</b>
<b>ADMINISTRATION</b>										
<b>Total Operating Revenues</b>	<b>13,859,110</b>	<b>37,642,294</b>	<b>37,737,241</b>	<b>31,724,813</b>	<b>18,211,014</b>	<b>17,660,845</b>	<b>18,720,264</b>	<b>18,189,008</b>	<b>19,267,193</b>	<b>58,679,240</b>
<b>Total Operating Expenses</b>	<b>9,304,412</b>	<b>9,533,523</b>	<b>9,755,016</b>	<b>10,099,018</b>	<b>10,355,837</b>	<b>10,696,445</b>	<b>10,956,129</b>	<b>11,270,183</b>	<b>11,593,911</b>	<b>11,899,704</b>
<b>SURPLUS / ( DEFICIT )</b>	<b>4,554,698</b>	<b>28,108,771</b>	<b>27,982,224</b>	<b>21,625,794</b>	<b>7,855,177</b>	<b>6,964,400</b>	<b>7,764,134</b>	<b>6,918,825</b>	<b>7,673,282</b>	<b>46,779,537</b>
<b>PUBLIC ORDER &amp; SAFETY</b>										
<b>Operating Expenses</b>										
Fire and Rescue NSW	30,600	31,212	32,773	34,411	35,788	37,219	38,708	40,256	41,867	43,541
<b>Total Operating Expenses</b>	<b>30,600</b>	<b>31,212</b>	<b>32,773</b>	<b>34,411</b>	<b>35,788</b>	<b>37,219</b>	<b>38,708</b>	<b>40,256</b>	<b>41,867</b>	<b>43,541</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>RURAL FIRE SERVICES</b>										
<b>Operating Revenues</b>										
Emergency Levy Grant	93,000									
Appliances Grant	124,440	126,929	133,275	139,939	145,537	151,358	157,412	163,709	170,257	177,067
M and R	128,520	131,090	137,645	144,527	150,308	156,321	162,573	169,076	175,839	182,873
Hazard Reduction	20,000	20,400	21,420	22,491	23,391	24,326	25,299	26,311	27,364	28,458
<b>Total Operating Revenues</b>	<b>365,960</b>	<b>278,419</b>	<b>292,340</b>	<b>306,957</b>	<b>319,235</b>	<b>332,005</b>	<b>345,285</b>	<b>359,096</b>	<b>373,460</b>	<b>388,399</b>
<b>Operating Expenses</b>										
M and R	128,520	131,090	137,645	144,527	150,308	156,321	162,573	169,076	175,839	182,873
Council Subsidy	210,000	214,200	224,910	236,156	245,602	255,426	265,643	276,269	287,319	298,812
Depreciation	170,000	173,400	182,070	191,174	198,820	206,773	215,044	223,646	232,592	241,895
<b>Total Operating Expenses</b>	<b>508,520</b>	<b>518,690</b>	<b>544,625</b>	<b>571,856</b>	<b>594,730</b>	<b>618,520</b>	<b>643,260</b>	<b>668,991</b>	<b>695,750</b>	<b>723,580</b>
<b>RANGER SERVICES</b>										
<b>Operating Revenues</b>										
Fines & Costs	4,200	4,284	4,498	4,723	4,912	5,109	5,313	5,525	5,746	5,976
Impounding Fees	5,250	5,355	5,623	5,904	6,140	6,386	6,641	6,907	7,183	7,470
Registration - Lifetime	10,500	10,710	11,246	11,808	12,280	12,771	13,282	13,813	14,366	14,941
<b>Total Operating Revenues</b>	<b>19,950</b>	<b>20,349</b>	<b>21,366</b>	<b>22,435</b>	<b>23,332</b>	<b>24,265</b>	<b>25,236</b>	<b>26,246</b>	<b>27,295</b>	<b>28,387</b>
<b>Operating Expenses</b>										
Contract Ranger	150,000	153,750	157,594	161,534	165,572	169,711	173,954	178,303	182,760	182,760
Vehicle Expenses	20,000	20,400	21,420	22,491	23,391	24,326	25,299	26,311	27,364	28,458
Lifetime Registrations	10,500	10,710	11,246	11,808	12,280	12,771	13,282	13,813	14,366	14,941
Ranger Services Other Expenses	10,000	10,200	10,710	11,246	11,695	12,163	12,650	13,156	13,682	14,229
Depreciation	5,000	5,100	5,355	5,623	5,848	6,082	6,325	6,578	6,841	7,115
Impounding Expenses	4,080	4,162	4,370	4,588	4,772	4,963	5,161	5,368	5,582	5,805
<b>Total Operating Expenses</b>	<b>199,580</b>	<b>204,322</b>	<b>210,694</b>	<b>217,289</b>	<b>223,557</b>	<b>230,016</b>	<b>236,671</b>	<b>243,529</b>	<b>250,595</b>	<b>253,309</b>
<b>EMERGENCY MANAGEMENT</b>										
<b>Operating Expenses</b>										
SES (Cobar) - Contribution	10,200	10,404	10,924	11,470	11,929	12,406	12,903	13,419	13,956	14,514
SES Euabalong	2,040	2,081	2,185	2,294	2,386	2,481	2,581	2,684	2,791	2,903
SES (Cobar)	2,040	2,081	2,185	2,294	2,386	2,481	2,581	2,684	2,791	2,903
Depreciation	9,000	9,180	9,639	10,121	10,526	10,947	11,385	11,840	12,314	12,806
<b>Total Operating Expenses</b>	<b>23,280</b>	<b>23,746</b>	<b>24,933</b>	<b>26,180</b>	<b>27,227</b>	<b>28,316</b>	<b>29,448</b>	<b>30,626</b>	<b>31,851</b>	<b>33,125</b>
<b>PUBLIC ORDER AND SAFETY SUMMARY</b>										
<b>Total Operating Revenues</b>	<b>385,910</b>	<b>298,768</b>	<b>313,707</b>	<b>329,392</b>	<b>342,568</b>	<b>356,270</b>	<b>370,521</b>	<b>385,342</b>	<b>400,756</b>	<b>416,786</b>
<b>Total Operating Expenses</b>	<b>761,980</b>	<b>777,970</b>	<b>813,024</b>	<b>849,736</b>	<b>881,302</b>	<b>914,071</b>	<b>948,088</b>	<b>983,402</b>	<b>1,020,064</b>	<b>1,053,556</b>
<b>SURPLUS / ( DEFICIT )</b>	<b>-376,070</b>	<b>-479,201</b>	<b>-499,318</b>	<b>-520,344</b>	<b>-538,735</b>	<b>-557,800</b>	<b>-577,567</b>	<b>-598,060</b>	<b>-619,308</b>	<b>-636,770</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>PUBLIC HEALTH</b>										
<b>ADMIN &amp; INSPECTIONS</b>										
<b>Operating Revenues</b>										
Shop Inspections	3,060	3,121	3,277	3,441	3,579	3,722	3,871	4,026	4,187	4,354
Food Shop Administration	14,280	14,566	15,294	16,059	16,701	17,369	18,064	18,786	19,538	20,319
Leaseback Revenue	6,030	6,151	6,458	6,781	7,052	7,334	7,628	7,933	8,250	8,580
Health Other Income	4,080	4,162	4,370	4,588	4,772	4,963	5,161	5,368	5,582	5,805
Internal Cost Recovery	99,756	102,250	104,295	106,902	109,575	112,314	115,122	118,000	120,950	123,974
<b>Total Operating Revenues</b>	<b>127,206</b>	<b>130,249</b>	<b>133,694</b>	<b>137,771</b>	<b>141,678</b>	<b>145,702</b>	<b>149,845</b>	<b>154,112</b>	<b>158,507</b>	<b>163,033</b>
<b>Operating Expenses</b>										
Salaries	145,000	148,625	151,598	155,387	159,272	163,254	167,335	171,519	175,807	180,202
Long Service Leave	3,625	3,716	3,790	3,885	3,982	4,081	4,183	4,288	4,395	4,505
Vehicle Expenses	20,000	20,400	21,420	22,491	23,391	24,326	25,299	26,311	27,364	28,458
Superannuation	14,863	15,234	15,539	15,927	16,325	16,734	17,152	17,581	18,020	18,471
Workers Compensation	8,174	8,379	8,546	8,760	8,979	9,203	9,434	9,669	9,911	10,159
Subscriptions & Memberships	1,020	1,040	1,092	1,147	1,193	1,241	1,290	1,342	1,396	1,451
Contract staff	150,000	153,750	156,825	160,746	164,764	168,883	173,105	177,433	181,869	186,416
Office Expenses	1,020	1,040	1,092	1,147	1,193	1,241	1,290	1,342	1,396	1,451
Advertising	3,060	3,121	3,277	3,441	3,579	3,722	3,871	4,026	4,187	4,354
<b>Total Operating Expenses</b>	<b>346,762</b>	<b>355,305</b>	<b>363,180</b>	<b>372,931</b>	<b>382,678</b>	<b>392,685</b>	<b>402,960</b>	<b>413,510</b>	<b>424,343</b>	<b>435,467</b>
<b>PUBLIC HEALTH SUMMARY</b>										
<b>Total Operating Revenues</b>	<b>127,206</b>	<b>130,249</b>	<b>133,694</b>	<b>137,771</b>	<b>141,678</b>	<b>145,702</b>	<b>149,845</b>	<b>154,112</b>	<b>158,507</b>	<b>163,033</b>
<b>Total Operating Expenses</b>	<b>346,762</b>	<b>355,305</b>	<b>363,180</b>	<b>372,931</b>	<b>382,678</b>	<b>392,685</b>	<b>402,960</b>	<b>413,510</b>	<b>424,343</b>	<b>435,467</b>
<b>SURPLUS / ( DEFICIT )</b>	<b>-219,556</b>	<b>-225,057</b>	<b>-229,486</b>	<b>-235,160</b>	<b>-240,999</b>	<b>-246,983</b>	<b>-253,115</b>	<b>-259,398</b>	<b>-265,837</b>	<b>-272,434</b>
<b>DOMESTIC WASTE</b>										
<b>Operating Revenues</b>										
<b>Annual Charges</b>										
Domestic Waste Annual Charge	634,410	650,270	666,527	683,190	700,270	717,777	735,721	754,114	772,967	792,291
Pensioner Abandonments	-17,119	-17,547	-17,986	-18,435	-18,896	-19,369	-19,853	-20,349	-20,858	-21,379
Disposal Charges and Scrap Metal	50,000	50,000	100,000	50,000	100,000	50,000	100,000	50,000	100,000	100,001
Trade Waste Charges	99,693	102,185	104,740	107,358	110,042	112,793	115,613	118,504	121,466	124,503
<b>Total Operating Revenues</b>	<b>766,984</b>	<b>784,909</b>	<b>853,281</b>	<b>822,113</b>	<b>891,416</b>	<b>861,202</b>	<b>931,482</b>	<b>902,269</b>	<b>973,575</b>	<b>995,416</b>
<b>Operating Expenses</b>										
<b>Management</b>										
Administration Charges	35,000	36,750	38,220	39,749	41,339	42,992	44,712	46,500	48,360	50,295
Public Health Charges	99,756	102,250	104,295	106,902	109,575	112,314	115,122	118,000	120,950	123,974
Governance Charges	56,100	57,503	58,940	60,414	61,924	63,472	65,059	66,685	68,352	70,061
Advertising	3,000	3,060	3,213	3,374	3,509	3,649	3,795	3,947	4,105	4,269



**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>Other Expenses</b>										
Disposal Abandoned Vehicles	500	510	536	562	585	608	632	658	684	711
Trade Waste Wages / Collections	70,000	71,400	74,970	78,719	81,867	85,142	88,548	92,090	95,773	99,604
Domestic Waste Wages / Collections	170,000	174,250	178,606	183,071	187,648	192,339	197,148	202,077	207,128	212,307
Depreciation	6,000	6,150	6,304	6,461	6,623	6,788	6,958	7,132	7,310	7,493
<b>Depots</b>										
Cobar Tip	180,000	183,600	192,780	202,419	210,516	218,936	227,694	236,802	246,274	256,125
Village Tips	20,000	20,400	21,420	22,491	23,391	24,326	25,299	26,311	27,364	28,458
<b>Total Operating Expenses</b>	<b>640,356</b>	<b>655,872</b>	<b>679,283</b>	<b>704,162</b>	<b>726,976</b>	<b>750,568</b>	<b>774,967</b>	<b>800,201</b>	<b>826,301</b>	<b>853,297</b>
<b>ENVIRONMENTAL SUMMARY</b>										
Total Operating revenue	766,984	784,909	853,281	822,113	891,416	861,202	931,482	902,269	973,575	995,416
Total Operating Expenses	640,356	655,872	679,283	704,162	726,976	750,568	774,967	800,201	826,301	853,297
<b>WASTE SURPLUS/( DEFICIT )</b>	<b>126,628</b>	<b>129,036</b>	<b>173,998</b>	<b>117,952</b>	<b>164,441</b>	<b>110,634</b>	<b>156,515</b>	<b>102,067</b>	<b>147,274</b>	<b>142,119</b>
<b>COMMUNITY SERVICES AND EDUCATION</b>										
<b>COMMUNITY FACILITIES</b>										
<b>Operating Revenues</b>										
VPA - Community	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000
<b>Total Operating Revenues</b>	<b>32,000</b>	<b>32,000</b>	<b>32,000</b>	<b>32,000</b>	<b>32,000</b>	<b>32,000</b>	<b>32,000</b>	<b>32,000</b>	<b>32,000</b>	<b>32,000</b>
<b>LILLIANE BRADY VILLAGE NURSING HOME &amp; HOSTEL</b>										
<b>Operating Revenues</b>										
Grant - Hostel - 0366	2,100,000	2,142,000	2,249,100	2,361,555	2,456,017	2,554,258	2,656,428	2,762,685	2,873,193	2,988,120
Grant - Nursing Home -2699	1,300,000	1,326,000	1,392,300	1,461,915	1,520,392	1,581,207	1,644,456	1,710,234	1,778,643	1,849,789
Other fees	600,000	612,000	642,600	674,730	701,719	729,788	758,979	789,339	820,912	853,749
Kitchen Revenue	35,000	35,700	37,485	39,359	40,934	42,571	44,274	46,045	47,887	49,802
<b>Total Operating Revenues</b>	<b>4,035,000</b>	<b>4,115,700</b>	<b>4,321,485</b>	<b>4,537,559</b>	<b>4,719,062</b>	<b>4,907,824</b>	<b>5,104,137</b>	<b>5,308,303</b>	<b>5,520,635</b>	<b>5,741,460</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>NURSING HOME</b>										
<b>Operating Expenses</b>										
Salaries -	1,950,000	1,998,750	2,038,725	2,089,693	2,141,935	2,195,484	2,250,371	2,306,630	2,364,296	2,423,403
Vehicle Expenses	45,000	45,900	48,195	50,605	52,629	54,734	56,923	59,200	61,568	64,031
Superannuation	195,000	199,875	203,873	208,969	214,194	219,548	225,037	230,663	236,430	242,340
Workers Compensation	97,500	99,938	101,936	104,485	107,097	109,774	112,519	115,332	118,215	121,170
Advertising	1,000	1,020	1,071	1,125	1,170	1,216	1,265	1,316	1,368	1,423
Building Maintenance	70,000	71,400	74,970	78,719	81,867	85,142	88,548	92,090	95,773	99,604
Food Supplies	65,000	66,300	69,615	73,096	76,020	79,060	82,223	85,512	88,932	92,489
Internet	1,000	1,020	1,071	1,125	1,170	1,216	1,265	1,316	1,368	1,423
Linen & Bedding	2,000	2,040	2,142	2,249	2,339	2,433	2,530	2,631	2,736	2,846
Laundry Costs	30,000	30,600	32,130	33,737	35,086	36,489	37,949	39,467	41,046	42,687
Medical Supplies	20,000	20,400	21,420	22,491	23,391	24,326	25,299	26,311	27,364	28,458
Personal Items	15,000	15,300	16,065	16,868	17,543	18,245	18,974	19,733	20,523	21,344
Pharmaceuticals	1,000	1,020	1,071	1,125	1,170	1,216	1,265	1,316	1,368	1,423
Postage	100	102	107	112	117	122	126	132	137	142
Printing & Stationery	4,000	4,080	4,284	4,498	4,678	4,865	5,060	5,262	5,473	5,692
Recreation Aids	1,000	1,020	1,071	1,125	1,170	1,216	1,265	1,316	1,368	1,423
Subscriptions	7,000	7,140	7,497	7,872	8,187	8,514	8,855	9,209	9,577	9,960
Sundries	7,000	7,140	7,497	7,872	8,187	8,514	8,855	9,209	9,577	9,960
Plant & Equipment Maintenance	50,000	51,000	53,550	56,228	58,477	60,816	63,248	65,778	68,409	71,146
Furniture & Fittings Maintenance	15,000	15,300	16,065	16,868	17,543	18,245	18,974	19,733	20,523	21,344
Gardens & Grounds Maintenance	40,000	40,800	42,840	44,982	46,781	48,653	50,599	52,623	54,727	56,917
Telephone	15,000	15,300	16,065	16,868	17,543	18,245	18,974	19,733	20,523	21,344
Administration charges	60,375	61,583	64,662	67,895	70,610	73,435	76,372	79,427	82,604	85,908
Training & Conferences	15,000	15,300	16,065	16,868	17,543	18,245	18,974	19,733	20,523	21,344
Cleaning	130,000	132,600	139,230	146,192	152,039	158,121	164,446	171,023	177,864	184,979
Public Liability Premium	25,000	25,500	26,775	28,114	29,238	30,408	31,624	32,889	34,205	35,573
Depreciation	210,000	214,200	224,910	236,156	245,602	255,426	265,643	276,269	287,319	197,264
<b>Total Operating Expenses</b>	<b>3,071,975</b>	<b>3,144,627</b>	<b>3,232,901</b>	<b>3,335,933</b>	<b>3,433,323</b>	<b>3,533,708</b>	<b>3,637,184</b>	<b>3,743,853</b>	<b>3,853,817</b>	<b>3,865,638</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>HOSTEL</b>										
<b>Operating Expenses</b>										
Salaries and on costs	450,000	461,250	470,475	482,237	494,293	506,650	519,316	532,299	545,607	559,247
Superannuation	45,000	46,125	47,048	48,224	49,429	50,665	51,932	53,230	54,561	55,925
Workers Compensation	22,500	23,063	23,524	24,112	24,715	25,333	25,966	26,615	27,280	27,962
Advertising	500	510	536	562	585	608	632	658	684	711
Building Maintenance	20,000	20,400	21,420	22,491	23,391	24,326	25,299	26,311	27,364	28,458
Food Supplies	55,000	56,100	58,905	61,850	64,324	66,897	69,573	72,356	75,250	78,260
Internet	1,000	1,020	1,071	1,125	1,170	1,216	1,265	1,316	1,368	1,423
Laundry Costs	20,000	20,400	21,420	22,491	23,391	24,326	25,299	26,311	27,364	28,458
Medical Supplies	4,000	4,080	4,284	4,498	4,678	4,865	5,060	5,262	5,473	5,692
Personal Items	4,000	4,080	4,284	4,498	4,678	4,865	5,060	5,262	5,473	5,692
Pharmaceuticals	1,000	1,020	1,071	1,125	1,170	1,216	1,265	1,316	1,368	1,423
Podiatry and physio Costs	16,000	16,320	17,136	17,993	18,713	19,461	20,239	21,049	21,891	22,767
Printing & Stationery	1,000	1,020	1,071	1,125	1,170	1,216	1,265	1,316	1,368	1,423
Recreation Aids	1,000	1,020	1,071	1,125	1,170	1,216	1,265	1,316	1,368	1,423
Subscriptions	4,000	4,080	4,284	4,498	4,678	4,865	5,060	5,262	5,473	5,692
Plant & Equipment Maintenance	15,000	15,300	16,065	16,868	17,543	18,245	18,974	19,733	20,523	21,344
Furniture & Fittings Maintenance	1,000	1,020	1,071	1,125	1,170	1,216	1,265	1,316	1,368	1,423
Gardens & Grounds Maintenance	20,000	20,400	21,420	22,491	23,391	24,326	25,299	26,311	27,364	28,458
Telephone	15,000	15,300	16,065	16,868	17,543	18,245	18,974	19,733	20,523	21,344
Public Liability	25,000	25,500	26,775	28,114	29,238	30,408	31,624	32,889	34,205	35,573
Training & Conferences	7,500	7,650	8,033	8,434	8,771	9,122	9,487	9,867	10,261	10,672
Cleaning	70,000	71,400	74,970	78,719	81,867	85,142	88,548	92,090	95,773	99,604
Internal Administration	60,375	63,394	65,930	68,567	71,309	74,162	77,128	80,213	83,422	86,759
Depreciation	50,000	51,000	53,550	56,228	58,477	60,816	63,248	65,778	68,409	71,132
<b>Total Operating Expenses</b>	<b>908,875</b>	<b>931,451</b>	<b>961,477</b>	<b>995,365</b>	<b>1,026,861</b>	<b>1,059,409</b>	<b>1,093,046</b>	<b>1,127,809</b>	<b>1,163,740</b>	<b>1,161,732</b>
<b>LILLIANNE BRADY VILLAGE SUMMARY</b>										
<b>Total Operating Revenues</b>	4,035,000	4,115,700	4,321,485	4,537,559	4,719,062	4,907,824	5,104,137	5,308,303	5,520,635	5,741,460
<b>Total Operating Expenses</b>	3,980,850	4,076,078	4,194,378	4,331,298	4,460,184	4,593,117	4,730,230	4,871,662	5,017,557	5,027,369
<b>SURPLUS / ( DEFICIT )</b>	<b>54,150</b>	<b>39,622</b>	<b>127,107</b>	<b>206,261</b>	<b>258,877</b>	<b>314,707</b>	<b>373,907</b>	<b>436,641</b>	<b>503,078</b>	<b>714,091</b>
<b>CHILDRENS SERVICES</b>										
CCS IHC	1,500,000	1,575,000	1,638,000	1,703,520	1,771,661	1,842,527	1,916,228	1,992,877	2,072,593	2,155,496
PPF IHC	500,000	525,000	546,000	567,840	590,554	614,176	638,743	664,292	690,864	718,499
CCS FDC	1,000,000	1,050,000	1,092,000	1,135,680	1,181,107	1,228,351	1,277,486	1,328,585	1,381,728	1,436,998
PPF FDC	250,000	262,500	273,000	283,920	295,277	307,088	319,371	332,146	345,432	359,249
COOSH Fees	120,000	126,000	131,040	136,282	141,733	147,402	153,298	159,430	165,807	172,440
Educator Levy	10,000	10,500	10,920	11,357	11,811	12,284	12,775	13,286	13,817	14,370
Kubby Fees	750,000	787,500	1,200,000	1,248,000	1,600,000	1,664,000	1,800,000	1,872,000	1,946,880	2,024,755
Stationery sales	6,000	6,300	6,552	6,814	7,087	7,370	7,665	7,972	8,290	8,622
<b>Total Operating Revenues</b>	<b>4,136,000</b>	<b>4,342,800</b>	<b>4,897,512</b>	<b>5,093,412</b>	<b>5,599,229</b>	<b>5,823,198</b>	<b>6,125,566</b>	<b>6,370,589</b>	<b>6,625,412</b>	<b>6,890,429</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

**Budget Summary - All Funds 2022-2031**

	<b>2022-2023</b>	<b>2023-2024</b>	<b>2024-2025</b>	<b>2025-2026</b>	<b>2026-2027</b>	<b>2027-2028</b>	<b>2028-2029</b>	<b>2029-2030</b>	<b>2030-2031</b>	<b>2031-2032</b>
	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>Operating Expenses</b>										
Salaries	1,000,000	1,025,000	1,305,000	1,337,625	1,600,000	1,640,000	1,900,000	1,947,500	1,996,188	1,996,188
Superannuation	102,500	105,063	133,763	137,107	164,000	168,100	194,750	199,619	204,609	204,609
Workers Compensation	56,375	57,784	73,569	75,409	90,200	92,455	107,113	109,790	112,535	112,535
Long Service Leave	25,000	25,625	32,625	33,441	40,000	41,000	47,500	48,688	49,905	49,905
Vehicle Expenses	20,000	20,400	21,420	22,491	23,391	24,326	25,299	26,311	27,364	28,458
CCS IHC	1,500,000	1,575,000	1,638,000	1,703,520	1,771,661	1,842,527	1,916,228	1,992,877	2,072,593	2,155,496
CCS FDC	1,000,000	1,050,000	1,092,000	1,135,680	1,181,107	1,228,351	1,277,486	1,328,585	1,381,728	1,436,998
Travelling Costs	20,000	20,400	21,420	22,491	23,391	24,326	25,299	26,311	27,364	28,458
Training & Conferences	10,000	10,200	10,710	11,246	11,695	12,163	12,650	13,156	13,682	14,229
Advertising	1,000	1,020	1,071	1,125	1,170	1,216	1,265	1,316	1,368	1,423
Buildings M & R	60,000	61,200	64,260	67,473	70,172	72,979	75,898	78,934	82,091	85,375
Equipment Expenses	5,000	5,100	5,355	5,623	5,848	6,082	6,325	6,578	6,841	7,115
Electricity	10,000	10,200	10,710	11,246	11,695	12,163	12,650	13,156	13,682	14,229
Postage, Printing & Stationery	15,000	15,300	16,065	16,868	17,543	18,245	18,974	19,733	20,523	21,344
Computer Agreement	4,000	4,080	4,284	4,498	4,678	4,865	5,060	5,262	5,473	5,692
Subscriptions & Membership	2,000	2,040	2,142	2,249	2,339	2,433	2,530	2,631	2,736	2,846
Rental and Admin	42,550	44,178	45,545	46,966	48,445	49,983	51,582	53,245	54,975	56,774
ELP new estimate			100,000	105,000	209,200	217,568	226,271	235,322	244,734	254,524
Office Expenses	3,000	3,060	3,213	3,374	3,509	3,649	3,795	3,947	4,105	4,269
Depreciation	20,000	20,400	70,000	73,500	76,440	79,498	82,678	85,985	89,424	93,001
<b>Total Operating Expenses</b>	<b>3,896,425</b>	<b>4,056,049</b>	<b>4,651,151</b>	<b>4,828,122</b>	<b>5,356,483</b>	<b>5,541,929</b>	<b>5,993,352</b>	<b>6,198,945</b>	<b>6,411,919</b>	<b>6,573,466</b>
<b>CHILDRENS SERVICES SUMMARY</b>										
<b>Total Operating Revenues</b>	4,136,000	4,342,800	4,897,512	5,093,412	5,599,229	5,823,198	6,125,566	6,370,589	6,625,412	6,890,429
<b>Total Operating Expenses</b>	3,896,425	4,056,049	4,651,151	4,828,122	5,356,483	5,541,929	5,993,352	6,198,945	6,411,919	6,573,466
<b>SURPLUS / ( DEFICIT )</b>	<b>239,575</b>	<b>286,751</b>	<b>246,361</b>	<b>265,290</b>	<b>242,746</b>	<b>281,269</b>	<b>132,214</b>	<b>171,643</b>	<b>213,493</b>	<b>316,962</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget	2030-2031 Budget	2031-2032 Budget
<b><u>FITNESS CENTRE &amp; YOUTH SERVICES</u></b>										
<b><u>Operating Revenues</u></b>										
Equipment Hire	1,500	2,000	2,100	2,205	2,293	2,385	2,480	2,580	2,683	2,790
Gymnasium Fees	20,000	30,000	31,500	33,075	34,398	35,774	37,205	38,693	40,241	41,850
Indoor Sports Centre Fees	20,000	30,000	31,500	33,075	34,398	35,774	37,205	38,693	40,241	41,850
Squash Court Hire	10,000	10,000	10,500	11,025	11,466	11,925	12,402	12,898	13,414	13,950
Stadium Hire	1,500	2,000	2,100	2,205	2,293	2,385	2,480	2,580	2,683	2,790
Kiosk / Shop Sales	30,000	40,000	42,000	44,100	45,864	47,699	49,607	51,591	53,654	55,801
Grant - Youth Week	4,000	4,200	4,368	4,543	4,724	4,913	5,110	5,314	5,527	5,748
Grant - Life Skills	19,000	18,000	18,900	19,845	20,639	21,464	22,323	23,216	24,144	25,110
Operating grants - Youth	65,000	50,000	52,500	55,125	57,330	59,623	62,008	64,488	67,068	69,751
<b>Total Operating Revenues</b>	<b>171,000</b>	<b>186,200</b>	<b>195,468</b>	<b>205,198</b>	<b>213,406</b>	<b>221,942</b>	<b>230,820</b>	<b>240,052</b>	<b>249,654</b>	<b>259,641</b>
<b><u>Operating Expenses</u></b>										
Salaries	218,000	223,450	227,919	233,617	239,457	245,444	251,580	257,869	264,316	270,924
Long Service Leave	5,450	5,586	5,698	5,840	5,986	6,136	6,289	6,447	6,608	6,773
Superannuation	22,345	21,758	22,194	22,748	23,317	23,900	24,498	25,110	25,738	26,381
Workers Compensation	11,061	11,286	11,511	11,799	12,094	12,397	12,707	13,024	13,350	13,684
Advertising	1,500	1,575	1,638	1,704	1,772	1,843	1,916	1,993	2,073	2,155
Equipment - Games Room	1,000	1,050	1,092	1,136	1,181	1,228	1,277	1,329	1,382	1,437
Internet Access	1,000	1,050	1,092	1,136	1,181	1,228	1,277	1,329	1,382	1,437
Kiosk & Shop Expenses	19,500	26,000	27,300	28,665	29,812	31,004	32,244	33,534	34,875	36,270
Youth Week - Activities	4,000	4,200	4,368	4,543	4,724	4,913	5,110	5,314	5,527	5,748
Youth Centre M & R	35,000	50,000	52,000	54,080	56,243	58,493	60,833	63,266	65,797	68,428
Youth Council Contribution	4,500	4,725	4,914	5,111	5,315	5,528	5,749	5,979	6,218	6,466
Cleaning Materials	3,500	3,675	3,822	3,975	4,134	4,299	4,471	4,650	4,836	5,029
Programs with YO	21,645	16,650	17,483	18,357	19,091	19,855	20,649	21,475	22,334	23,227
Indoor Sports Expenses	4,000	7,000	7,140	7,497	7,797	8,109	8,433	8,770	9,121	9,486
Depreciation	150,000	157,500	163,800	170,352	177,166	184,253	191,623	199,288	207,259	215,550
<b>Total Operating Expenses</b>	<b>502,501</b>	<b>535,505</b>	<b>551,971</b>	<b>570,559</b>	<b>589,271</b>	<b>608,629</b>	<b>628,656</b>	<b>649,376</b>	<b>670,815</b>	<b>692,997</b>
<b><u>TELEVISION SERVICES</u></b>										
<b><u>Operating Expenses</u></b>										
Cobar - Television	5,000	5,100	5,355	5,623	5,848	6,082	6,325	6,578	6,841	7,115
<b>Total Operating Expenses</b>	<b>5,000</b>	<b>5,100</b>	<b>5,355</b>	<b>5,623</b>	<b>5,848</b>	<b>6,082</b>	<b>6,325</b>	<b>6,578</b>	<b>6,841</b>	<b>7,115</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget	2030-2031 Budget	2031-2032 Budget
<b>OTHER COMMUNITY SERVICES</b>										
<b>Operating Revenues</b>										
Miscellaneous Grants	10,000	10,200	10,710	11,246	11,695	12,163	12,650	13,156	13,682	14,229
<b>Total Operating Revenues</b>	<b>10,000</b>	<b>10,200</b>	<b>10,710</b>	<b>11,246</b>	<b>11,695</b>	<b>12,163</b>	<b>12,650</b>	<b>13,156</b>	<b>13,682</b>	<b>14,229</b>
<b>Operating Expenses</b>										
Seniors Week	5,000	5,100	5,355	5,623	5,848	6,082	6,325	6,578	6,841	7,115
Miscellaneous Grants	5,000	5,100	5,355	5,623	5,848	6,082	6,325	6,578	6,841	7,115
<b>Total Operating Expenses</b>	<b>10,000</b>	<b>10,200</b>	<b>10,710</b>	<b>11,246</b>	<b>11,695</b>	<b>12,163</b>	<b>12,650</b>	<b>13,156</b>	<b>13,682</b>	<b>14,229</b>
<b>COMMUNITY SERVICES &amp; EDUCATION</b>										
<b>SUMMARY</b>										
<b>Total Operating Revenues</b>	<b>8,384,000</b>	<b>8,686,900</b>	<b>9,457,175</b>	<b>9,879,415</b>	<b>10,575,392</b>	<b>10,997,127</b>	<b>11,505,172</b>	<b>11,964,099</b>	<b>12,441,383</b>	<b>12,937,758</b>
<b>Total Operating Expenses</b>	<b>8,394,776</b>	<b>8,682,933</b>	<b>9,413,565</b>	<b>9,746,848</b>	<b>10,423,481</b>	<b>10,761,920</b>	<b>11,371,212</b>	<b>11,739,717</b>	<b>12,120,813</b>	<b>12,315,177</b>
<b>SURPLUS / ( DEFICIT )</b>	<b>-10,776</b>	<b>3,967</b>	<b>43,610</b>	<b>132,567</b>	<b>151,910</b>	<b>235,207</b>	<b>133,960</b>	<b>224,382</b>	<b>320,570</b>	<b>622,582</b>
<b>HOUSING &amp; COMMUNITY AMENITIES</b>										
<b>HOUSING</b>										
<b>Operating Revenues</b>										
Housing Rental - Staff	65,000	66,300	69,615	73,096	76,020	79,060	82,223	85,512	88,932	92,489
Commercial Properties Rental	135,000	137,700	144,585	151,814	157,887	164,202	170,770	177,601	184,705	192,093
<b>Total Operating Revenues</b>	<b>200,000</b>	<b>204,000</b>	<b>214,200</b>	<b>224,910</b>	<b>233,906</b>	<b>243,263</b>	<b>252,993</b>	<b>263,113</b>	<b>273,637</b>	<b>284,583</b>
<b>Operating Expenses</b>										
<b>Properties</b>										
Expenditure	100,000	102,000	107,100	112,455	116,953	121,631	126,497	131,556	136,819	142,291
Asbestos program - register	50,000	50,000								
Depreciation	160,000	163,200	171,360	179,928	187,125	194,610	202,395	210,490	218,910	227,666
<b>Total Operating Expenses</b>	<b>310,000</b>	<b>315,200</b>	<b>278,460</b>	<b>292,383</b>	<b>304,078</b>	<b>316,241</b>	<b>328,891</b>	<b>342,047</b>	<b>355,729</b>	<b>369,958</b>
<b>ENVIRONMENTAL &amp; PLANNING</b>										
<b>Operating Revenues</b>										
Construction Certificates	13,260	13,525	14,201	14,912	15,508	16,128	16,773	17,444	18,142	18,868
Local Development Application	6,120	6,242	6,555	6,882	7,158	7,444	7,742	8,051	8,373	8,708
LDA Plan Reform Levy	4,080	4,162	4,370	4,588	4,772	4,963	5,161	5,368	5,582	5,805
Section 149 Certificates	25,500	26,010	27,311	28,676	29,823	31,016	32,257	33,547	34,889	36,284
Building Certificates	3,060	3,121	3,277	3,441	3,579	3,722	3,871	4,026	4,187	4,354
Section 68 Approvals	4,080	4,162	4,370	4,588	4,772	4,963	5,161	5,368	5,582	5,805
Section 96 LDA Modifications	1,020	1,040	1,092	1,147	1,193	1,241	1,290	1,342	1,396	1,451
Occupation Certificate	2,040	2,081	2,185	2,294	2,386	2,481	2,581	2,684	2,791	2,903
Advertising	3,060	3,121	3,277	3,441	3,579	3,722	3,871	4,026	4,187	4,354
Swimming Pool Certificate	1,020	1,040	1,092	1,147	1,193	1,241	1,290	1,342	1,396	1,451
Sec 94A Contributions	300,000	200,000	210,000	220,500	229,320	238,493	248,033	257,954	268,272	279,003
<b>Total Operating Revenues</b>	<b>363,240</b>	<b>264,505</b>	<b>277,730</b>	<b>291,617</b>	<b>303,281</b>	<b>315,412</b>	<b>328,029</b>	<b>341,150</b>	<b>354,796</b>	<b>368,988</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

**Budget Summary - All Funds 2022-2031**

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b><u>Operating Expenses</u></b>										
Salaries	130,000	133,250	135,915	139,313	142,796	146,366	150,025	153,775	157,620	161,560
Long Service Leave	3,250	3,331	3,398	3,483	3,570	3,659	3,751	3,844	3,940	4,039
Superannuation	13,325	13,658	13,931	14,280	14,637	15,002	15,378	15,762	16,156	16,560
Workers Compensation	7,329	7,512	7,662	7,854	8,050	8,251	8,458	8,669	8,886	9,108
Subscriptions	1,032	1,083	1,127	1,172	1,219	1,267	1,318	1,371	1,426	1,483
<b>Total Operating Expenses</b>	<b>154,936</b>	<b>158,835</b>	<b>162,033</b>	<b>166,101</b>	<b>170,271</b>	<b>174,546</b>	<b>178,929</b>	<b>183,422</b>	<b>188,028</b>	<b>192,750</b>
<b><u>PUBLIC CEMETERIES</u></b>										
<b><u>Operating Revenues</u></b>										
Cemetery Fees	25,970	27,269	28,359	29,494	30,673	31,900	33,176	34,503	35,883	37,319
<b>Total Operating Revenues</b>	<b>25,970</b>	<b>27,269</b>	<b>28,359</b>	<b>29,494</b>	<b>30,673</b>	<b>31,900</b>	<b>33,176</b>	<b>34,503</b>	<b>35,883</b>	<b>37,320</b>
<b><u>Operating Expenses</u></b>										
Cobar - Maintenance	64,050	67,253	69,943	72,740	75,650	78,676	81,823	85,096	88,500	92,040
Cobar - Grave Digging	50,000	52,500	54,600	56,784	59,055	61,418	63,874	66,429	69,086	71,850
Village - Maintenance	4,200	4,410	4,586	4,770	4,961	5,159	5,365	5,580	5,803	6,035
Depreciation	16,000	16,320	17,136	17,993	18,713	19,461	20,239	21,049	21,891	22,767
<b>Total Operating Expenses</b>	<b>134,250</b>	<b>140,483</b>	<b>146,265</b>	<b>152,287</b>	<b>158,378</b>	<b>164,714</b>	<b>171,302</b>	<b>178,154</b>	<b>185,280</b>	<b>192,692</b>
<b><u>PUBLIC CONVENIENCES</u></b>										
<b><u>Operating Expenses</u></b>										
Toilets - Euabalong	5,250	5,513	5,733	5,962	6,201	6,449	6,707	6,975	7,254	7,544
Toilets - Mt Hope	3,150	3,308	3,440	3,577	3,720	3,869	4,024	4,185	4,352	4,527
Toilet - Drummond Park	32,550	34,178	35,545	36,966	38,445	39,983	41,582	43,245	44,975	46,774
Toilet - Ward Oval	14,700	15,435	16,052	16,694	17,362	18,057	18,779	19,530	20,311	21,124
Toilet - Dalton Park	15,750	16,538	17,199	17,887	18,602	19,347	20,120	20,925	21,762	22,633
Toilets - Cemetery	8,400	8,820	9,173	9,540	9,921	10,318	10,731	11,160	11,607	12,071
Toilets - Marshall Street	9,450	9,923	10,319	10,732	11,161	11,608	12,072	12,555	13,057	13,580
Toilets - Newey Rec Area	13,650	14,333	14,906	15,502	16,122	16,767	17,438	18,135	18,861	19,615
Toilets - Euabalong West	2,100	2,205	2,293	2,385	2,480	2,580	2,683	2,790	2,902	3,018
<b>Total Operating Expenses</b>	<b>105,000</b>	<b>110,250</b>	<b>114,660</b>	<b>119,246</b>	<b>124,016</b>	<b>128,977</b>	<b>134,136</b>	<b>139,501</b>	<b>145,081</b>	<b>150,885</b>
<b><u>HOUSING &amp; COMMUNITY AMENITIES</u></b>										
<b><u>SUMMARY</u></b>										
<b>Total Operating Revenues</b>	589,210	495,773	520,289	546,020	567,861	590,575	614,198	638,766	664,317	690,891
<b>Total Operating Expenses</b>	704,186	724,767	701,418	730,017	756,744	784,478	813,258	843,124	874,118	906,284
<b>SURPLUS / ( DEFICIT )</b>	<b>-114,976</b>	<b>-228,994</b>	<b>-181,129</b>	<b>-183,997</b>	<b>-188,883</b>	<b>-193,903</b>	<b>-199,059</b>	<b>-204,358</b>	<b>-209,801</b>	<b>-215,393</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>RECREATION &amp; CULTURE</b>										
<b>PUBLIC LIBRARIES</b>										
<b>Operating Revenues</b>										
Library Fees & Fines	4,200	4,410	4,586	4,770	4,961	5,159	5,365	5,580	5,803	6,035
Photocopier Sales	0	0	0	0	0	0	0	0	0	0
Grant - Library	55,000	57,750	60,060	62,462	64,961	67,559	70,262	73,072	75,995	79,035
Grant-Local Priority Projects	20,000	21,000	21,840	22,714	23,622	24,567	25,550	26,572	27,635	28,740
Sale of Books	1,050	1,103	1,147	1,192	1,240	1,290	1,341	1,395	1,451	1,509
Library Activities	2,100	2,205	2,293	2,385	2,480	2,580	2,683	2,790	2,902	3,018
Community Rooms Hire	630	662	688	715	744	774	805	837	870	905
<b>Total Operating Revenues</b>	<b>82,980</b>	<b>87,129</b>	<b>90,614</b>	<b>94,239</b>	<b>98,008</b>	<b>101,929</b>	<b>106,006</b>	<b>110,246</b>	<b>114,656</b>	<b>119,242</b>
<b>Operating Expenses</b>										
Sick Leave										
Salaries	250,000	256,250	261,375	267,909	274,607	281,472	288,509	295,722	303,115	310,693
Long Service Leave	6,250	6,406	6,534	6,698	6,865	7,037	7,213	7,393	7,578	7,767
Superannuation	25,625	26,266	26,791	27,461	28,147	28,851	29,572	30,311	31,069	31,846
Workers Compensation	14,094	14,446	14,735	15,103	15,481	15,868	16,265	16,671	17,088	17,515
Advertising	1,050	1,103	1,147	1,192	1,240	1,290	1,341	1,395	1,451	1,509
Internet Service	1,050	1,103	1,147	1,192	1,240	1,290	1,341	1,395	1,451	1,509
Books Maintenance	3,150	3,308	3,440	3,577	3,720	3,869	4,024	4,185	4,352	4,527
Building Maintenance	40,950	42,998	44,717	46,506	48,366	50,301	52,313	54,406	56,582	58,845
ITC Costs	19,950	20,948	21,785	22,657	23,563	24,506	25,486	26,505	27,565	28,668
Purchase of Periodicals	4,200	4,410	4,586	4,770	4,961	5,159	5,365	5,580	5,803	6,035
Postage	3,150	3,308	3,440	3,577	3,720	3,869	4,024	4,185	4,352	4,527
Printing & Stationery	2,100	2,205	2,293	2,385	2,480	2,580	2,683	2,790	2,902	3,018
Village Libraries Expenses	3,150	3,308	3,440	3,577	3,720	3,869	4,024	4,185	4,352	4,527
Subscriptions	4,200	4,410	4,586	4,770	4,961	5,159	5,365	5,580	5,803	6,035
Sundry Expenses/Office expenses	1,050	1,103	1,147	1,192	1,240	1,290	1,341	1,395	1,451	1,509
Telephone	0	0	0	0	0	0	0	0	0	0
Library Activities	10,500	11,025	11,466	11,925	12,402	12,898	13,414	13,950	14,508	15,088
Depreciation	112,000	117,600	122,304	127,196	132,284	137,575	143,078	148,802	154,754	160,944
<b>Total Operating Expenses</b>	<b>502,469</b>	<b>520,193</b>	<b>534,933</b>	<b>551,689</b>	<b>568,999</b>	<b>586,883</b>	<b>605,359</b>	<b>624,450</b>	<b>644,177</b>	<b>664,561</b>



**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

**Budget Summary - All Funds 2022-2031**

	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget	2030-2031 Budget	2031-2032 Budget
<b>REGIONAL MUSEUM</b>										
<b>Operating Revenues</b>										
Tour Income	20,000	21,000	21,840	22,714	23,622	24,567	25,550	26,572	27,635	28,740
Admission Fees	45,000	47,250	49,140	51,106	53,150	55,276	57,487	59,786	62,178	64,665
Kiosk / Shop Sales	55,000	57,750	60,060	62,462	64,961	67,559	70,262	73,072	75,995	79,035
<b>Total Operating Revenues</b>	<b>120,000</b>	<b>126,000</b>	<b>131,040</b>	<b>136,282</b>	<b>141,733</b>	<b>147,402</b>	<b>153,298</b>	<b>159,430</b>	<b>165,807</b>	<b>172,440</b>
<b>Operating Expenses</b>										
Salaries	225,000	230,625	235,238	241,118	247,146	253,325	259,658	266,150	272,803	279,623
Long Service Leave	5,625	5,766	5,881	6,028	6,179	6,333	6,491	6,654	6,820	6,991
Training	10,000	10,500	10,920	11,357	11,811	12,284	12,775	13,286	13,817	14,370
Superannuation	23,063	23,639	24,112	24,715	25,333	25,966	26,615	27,280	27,962	28,661
Workers Compensation	12,684	13,001	13,262	13,593	13,933	14,281	14,638	15,004	15,379	15,764
Operational extras during building	30,000	30,000								
Advertising	7,000	7,350	7,644	7,950	8,268	8,598	8,942	9,300	9,672	10,059
Building M & R	10,000	35,000	36,750	38,588	40,131	41,736	43,406	45,142	46,948	48,825
Grounds M & R	10,000	25,000	26,250	27,563	28,665	29,812	31,004	32,244	33,534	34,875
Kiosk/Shop Cost of Goods	35,750	37,538	39,039	40,601	42,225	43,914	45,670	47,497	49,397	51,373
Postage	500	525	546	568	591	614	639	664	691	718
Printing & Stationery	5,000	5,250	5,460	5,678	5,906	6,142	6,387	6,643	6,909	7,185
Exhibitions & Equipment	3,000	3,000	3,150	3,308	3,440	3,577	3,720	3,869	4,024	4,185
Coach Tour Expenses	15,000	15,750	16,380	17,035	17,717	18,425	19,162	19,929	20,726	21,555
Depreciation	75,000	78,750	81,900	85,176	88,583	92,126	95,811	99,644	103,630	107,775
<b>Total Operating Expenses</b>	<b>467,622</b>	<b>521,694</b>	<b>506,531</b>	<b>523,276</b>	<b>539,925</b>	<b>557,134</b>	<b>574,920</b>	<b>593,306</b>	<b>612,312</b>	<b>631,960</b>
<b>PUBLIC HALLS</b>										
<b>Operating Revenues</b>										
Capital Grants and Contributions										
<b>Total Operating Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>										
Euabalong Community Centre	6,650	6,783	7,122	7,479	7,778	8,089	8,412	8,749	9,099	9,463
Mt Hope Hall	5,518	5,629	5,910	6,206	6,454	6,712	6,980	7,260	7,550	7,852
Nymagee Hall and Facilities	10,754	10,969	11,517	12,093	12,577	13,080	13,603	14,147	14,713	15,301
Scout Hall	3,537	3,608	3,789	3,978	4,137	4,303	4,475	4,654	4,840	5,033
Other Halls - Pre School	707	722	758	796	827	861	895	931	968	1,007
Depreciation	75,000	78,750	81,900	85,176	88,583	92,126	95,811	99,644	103,630	107,775
<b>Total Operating Expenses</b>	<b>102,167</b>	<b>106,460</b>	<b>110,996</b>	<b>115,727</b>	<b>120,356</b>	<b>125,170</b>	<b>130,177</b>	<b>135,384</b>	<b>140,799</b>	<b>146,431</b>
<b>PERFORMING ARTS</b>										
<b>Operating Expenses</b>										
Outback Arts Contribution	10,000	10,200	10,710	11,246	11,695	12,163	12,650	13,156	13,682	14,229
<b>Total Operating Expenses</b>	<b>10,000</b>	<b>10,200</b>	<b>10,710</b>	<b>11,246</b>	<b>11,695</b>	<b>12,163</b>	<b>12,650</b>	<b>13,156</b>	<b>13,682</b>	<b>14,229</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget	2030-2031 Budget	2031-2032 Budget
<b><u>SWIMMING POOL</u></b>										
<b><u>Operating Revenues</u></b>										
Admissions	20,000	20,400	21,420	22,491	23,391	24,326	25,299	26,311	27,364	28,458
Season Tickets	40,000	40,800	42,840	44,982	46,781	48,653	50,599	52,623	54,727	56,917
<b>Total Operating Revenues</b>	<b>60,000</b>	<b>61,200</b>	<b>64,260</b>	<b>67,473</b>	<b>70,172</b>	<b>72,979</b>	<b>75,898</b>	<b>78,934</b>	<b>82,091</b>	<b>85,375</b>
<b><u>Operating Expenses</u></b>										
Electricity	56,100	57,222	60,083	63,087	65,611	68,235	70,965	73,803	76,755	79,826
Contract	235,000	220,000	231,000	242,550	252,252	262,342	272,836	283,749	295,099	306,903
Maintenance	71,400	72,828	76,469	80,293	83,505	86,845	90,319	93,931	97,689	101,596
Water Costs	50,000	51,000	53,550	56,228	58,477	60,816	63,248	65,778	68,409	71,146
Plant & Equipment Maintenance	22,440	22,889	24,033	25,235	26,244	27,294	28,386	29,521	30,702	31,930
Rates & Insurance	24,480	24,970	26,218	27,529	28,630	29,775	30,966	32,205	33,493	34,833
Depreciation	120,000	126,000	159,000	165,360	171,974	178,853	186,008	193,448	201,186	209,233
<b>Total Operating Expenses</b>	<b>579,420</b>	<b>574,908</b>	<b>630,354</b>	<b>660,282</b>	<b>686,693</b>	<b>714,160</b>	<b>742,727</b>	<b>772,436</b>	<b>803,333</b>	<b>835,467</b>
<b><u>PARKS, GARDENS &amp; RESERVES</u></b>										
<b><u>Operating Revenues</u></b>										
Leases and Licenses	4,000	4,080	4,284	4,498	4,678	4,865	5,060	5,262	5,473	5,692
Ward Oval Fees inc lights	0	17,000	20,000	21,000	21,840	22,714	23,622	24,567	25,550	26,572
<b>Total Operating Revenues</b>	<b>4,000</b>	<b>21,080</b>	<b>24,284</b>	<b>25,498</b>	<b>26,518</b>	<b>27,579</b>	<b>28,682</b>	<b>29,829</b>	<b>31,022</b>	<b>32,263</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>Operating Expenses</b>										
Acacia Park	13,000	13,260	13,923	14,619	15,204	15,812	16,445	17,102	17,786	18,498
Apex Park	24,000	24,480	25,704	26,989	28,069	29,192	30,359	31,574	32,836	34,150
Dalton Park	36,000	36,720	38,556	40,484	42,103	43,787	45,539	47,360	49,255	51,225
Dalton Park Horse Sports Complex	25,000	25,500	26,775	28,114	29,238	30,408	31,624	32,889	34,205	35,573
Drummond Park	90,000	91,800	96,390	101,210	105,258	109,468	113,847	118,401	123,137	128,062
Great Heritage Park	25,000	25,500	26,775	28,114	29,238	30,408	31,624	32,889	34,205	35,573
Lions Park	5,000	5,100	5,355	5,623	5,848	6,082	6,325	6,578	6,841	7,115
Mulga Place Park	5,000	5,100	5,355	5,623	5,848	6,082	6,325	6,578	6,841	7,115
Newey	20,000	20,400	21,420	22,491	23,391	24,326	25,299	26,311	27,364	28,458
Bathurst Street Reserve	16,000	16,320	17,136	17,993	18,713	19,461	20,239	21,049	21,891	22,767
Ward Oval	150,000	153,000	160,650	168,683	175,430	182,447	189,745	197,335	205,228	213,437
Euabalong Park	11,000	11,220	11,781	12,370	12,865	13,379	13,915	14,471	15,050	15,652
Euabalong Sports Ground	10,000	10,200	10,710	11,246	11,695	12,163	12,650	13,156	13,682	14,229
Euabalong West Park	4,000	4,080	4,284	4,498	4,678	4,865	5,060	5,262	5,473	5,692
Nymagee Park	5,000	5,100	5,355	5,623	5,848	6,082	6,325	6,578	6,841	7,115
Jandra Estate Park	3,000	3,060	3,213	3,374	3,509	3,649	3,795	3,947	4,105	4,269
Madden St	1,000	1,020	1,071	1,125	1,170	1,216	1,265	1,316	1,368	1,423
Wilga Cres	3,000	3,060	3,213	3,374	3,509	3,649	3,795	3,947	4,105	4,269
Euabalong Racecourse Complex	6,000	6,120	6,426	6,747	7,017	7,298	7,590	7,893	8,209	8,537
Mount Hope Racecourse	2,000	2,040	2,142	2,249	2,339	2,433	2,530	2,631	2,736	2,846
Morelli Park	2,000	2,040	2,142	2,249	2,339	2,433	2,530	2,631	2,736	2,846
Old Reservoir	2,000	2,040	2,142	2,249	2,339	2,433	2,530	2,631	2,736	2,846
Skate Park	3,000	3,060	3,213	3,374	3,509	3,649	3,795	3,947	4,105	4,269
Admin Building Garden	2,000	2,040	2,142	2,249	2,339	2,433	2,530	2,631	2,736	2,846
Tilpa Weir	5,000	5,100	5,355	5,623	5,848	6,082	6,325	6,578	6,841	7,115
Town Approaches	8,000	8,160	8,568	8,996	9,356	9,731	10,120	10,525	10,945	11,383
Crown Lands	3,000	3,060	3,213	3,374	3,509	3,649	3,795	3,947	4,105	4,269
Tom Knight (Water)	26,000	25,520	26,796	28,136	29,261	30,432	31,649	32,915	34,232	35,601
Little Tassie	8,000	8,160	8,568	8,996	9,356	9,731	10,120	10,525	10,945	11,383
Depreciation	280,000	294,000	305,760	317,990	330,710	343,938	357,696	372,004	386,884	402,359
<b>Total Operating Expenses</b>	<b>793,000</b>	<b>816,260</b>	<b>854,133</b>	<b>893,782</b>	<b>929,533</b>	<b>966,715</b>	<b>1,005,383</b>	<b>1,045,599</b>	<b>1,087,423</b>	<b>1,130,919</b>
<b>RECREATION &amp; CULTURE SUMMARY</b>										
Total Operating Revenues	266,980	295,409	310,198	323,492	336,431	349,888	363,884	378,439	393,577	409,320
Total Operating Expenses	2,454,678	2,549,715	2,647,657	2,756,001	2,857,202	2,962,224	3,071,216	3,184,330	3,301,726	3,423,568
<b>SURPLUS / ( DEFICIT )</b>	<b>-2,187,698</b>	<b>-2,254,306</b>	<b>-2,337,459</b>	<b>-2,432,509</b>	<b>-2,520,770</b>	<b>-2,612,336</b>	<b>-2,707,332</b>	<b>-2,805,891</b>	<b>-2,908,149</b>	<b>-3,014,248</b>
<b>MINING MANUFACTURING &amp; CONSTRUCTION</b>										
<b>SUNDRY APPROVALS</b>										
<b>Operating Revenues</b>										
Building Industry L S Levy	50,000	51,000	53,550	56,228	58,477	60,816	63,248	65,778	68,409	71,146
Gravel Pit Licencing	14,000	14,000								
<b>Total Operating Revenues</b>	<b>64,000</b>	<b>65,000</b>	<b>53,550</b>	<b>56,228</b>	<b>58,477</b>	<b>60,816</b>	<b>63,248</b>	<b>65,778</b>	<b>68,409</b>	<b>71,146</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>Operating Expenses</b>										
Long Service Levy	48,500	49,470	51,944	54,541	56,722	58,991	61,351	63,805	66,357	69,011
<b>Total Operating Expenses</b>	<b>48,500</b>	<b>49,470</b>	<b>51,944</b>	<b>54,541</b>	<b>56,722</b>	<b>58,991</b>	<b>61,351</b>	<b>63,805</b>	<b>66,357</b>	<b>69,011</b>
<b>LANDFILL RESTORATION</b>										
<b>Operating Expenses</b>										
Landfill- Provisions	3,641	3,714	3,900	4,095	4,259	4,429	4,606	4,790	4,982	5,181
<b>Total Operating Expenses</b>	<b>3,641</b>	<b>3,714</b>	<b>3,900</b>	<b>4,095</b>	<b>4,259</b>	<b>4,429</b>	<b>4,606</b>	<b>4,790</b>	<b>4,982</b>	<b>5,181</b>
<b>MINING MANUFACTURING &amp; CONSTRUCTION SUMMARY</b>										
<b>Total Operating Revenues</b>	64,000	65,000	53,550	56,228	58,477	60,816	63,248	65,778	68,409	71,146
<b>Total Operating Expenses</b>	52,141	53,184	55,843	58,636	60,981	63,420	65,957	68,595	71,339	74,193
<b>SURPLUS / ( DEFICIT )</b>	<b>11,859</b>	<b>11,816</b>	<b>-2,293</b>	<b>-2,408</b>	<b>-2,504</b>	<b>-2,605</b>	<b>-2,709</b>	<b>-2,817</b>	<b>-2,930</b>	<b>-3,047</b>
<b>TRANSPORT &amp; COMMUNICATION ANCILLARY SERVICES</b>										
<b>Operating Revenues</b>										
Grant and credits - Street Lighting	80,000	81,600	85,680	89,964	93,563	97,305	101,197	105,245	109,455	113,833
Truckwash Revenue	40,000	41,600	43,264	44,995	46,794	48,666	50,613	52,637	54,743	54,743
<b>Total Operating Revenues</b>	<b>120,000</b>	<b>123,200</b>	<b>128,944</b>	<b>134,959</b>	<b>140,357</b>	<b>145,971</b>	<b>151,810</b>	<b>157,882</b>	<b>164,198</b>	<b>168,576</b>
<b>Operating Expenses</b>										
Paved Footpaths	63,240	64,505	67,730	71,117	73,961	76,920	79,996	83,196	86,524	89,985
Unpaved Footpaths	119,340	121,727	127,813	134,204	139,572	145,155	150,961	156,999	163,279	169,811
Kerb & Guttering	53,040	54,101	56,806	59,646	62,032	64,513	67,094	69,778	72,569	75,471
Street Lighting	90,000	91,800	96,390	101,210	105,258	109,468	113,847	118,401	123,137	128,062
Street Furniture	15,300	15,606	16,386	17,206	17,894	18,610	19,354	20,128	20,933	21,771
Storm water	14,280	14,566	15,294	16,059	16,701	17,369	18,064	18,786	19,538	20,319
Street Trees - General	157,080	160,222	168,233	162,695	169,203	175,971	183,010	190,330	197,943	205,861
Graffiti Removal	1,020	1,040	1,092	1,147	1,193	1,241	1,290	1,342	1,396	1,451
Street Cleaning	116,280	118,606	124,536	130,763	135,993	141,433	147,090	152,974	159,093	165,456
Marshall Street Gardens	24,480	24,970	26,218	27,529	28,630	29,775	30,966	32,205	33,493	34,833
Truckwash	40,000	41,600	43,264	44,995	46,794	48,666	50,613	52,637	54,743	54,743
Rural Addressing	5,000	5,100	5,355	5,623	5,848	6,082	6,325	6,578	6,841	7,115
Bike Path	2,040	2,081	2,185	2,294	2,386	2,481	2,581	2,684	2,791	2,903
<b>Total Operating Expenses</b>	<b>701,100</b>	<b>715,922</b>	<b>751,302</b>	<b>774,485</b>	<b>805,465</b>	<b>837,683</b>	<b>871,191</b>	<b>906,038</b>	<b>942,280</b>	<b>977,781</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget	2030-2031 Budget	2031-2032 Budget
<b><u>COUNCIL ROADS &amp; STREETS</u></b>										
<b><u>Operating Revenues</u></b>										
Grant - Roads to Recovery	1,505,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000
Grant - Federal Local Roads	1,958,232	1,997,397	2,097,266	2,202,130	2,290,215	2,381,824	2,477,097	2,576,180	2,679,228	2,786,397
VPA	61,200	61,200	61,200	61,200	61,200	61,200	61,200	61,200	61,200	61,200
<b>Total Operating Revenues</b>	<b>3,524,432</b>	<b>3,063,597</b>	<b>3,163,466</b>	<b>3,268,330</b>	<b>3,356,415</b>	<b>3,448,024</b>	<b>3,543,297</b>	<b>3,642,380</b>	<b>3,745,428</b>	<b>3,852,597</b>
<b><u>Operating Expenses</u></b>										
<b><u>COBAR STREETS</u></b>										
Urban Streets - Sealed	61,200	113,015	115,276	117,581	120,521	123,534	126,622	129,788	88,483	88,484
Street Signs Replacement	6,120	6,242	6,555	6,882	7,158	7,444	7,742	8,051	8,373	8,708
Street Signs Maintenance	7,140	7,283	7,647	8,029	8,350	8,684	9,032	9,393	9,769	10,160
Bicycle Path Lerida Road	1,020	1,040	1,092	1,147	1,193	1,241	1,290	1,342	1,396	1,451
Bus Shelters	0	0	0	0	0	0	0	0	0	0
Christmas Decoration Installation	6,000	6,120	6,426	6,747	7,017	7,298	7,590	7,893	8,209	8,537
Tree Program	10,000	10,200	10,710	11,246	11,695	12,163	12,650	13,156	13,682	14,229
<b><u>NYMAGEE STREETS</u></b>										
Urban Streets - Unsealed	1,020	1,040	1,092	1,147	1,193	1,241	1,290	1,342	1,396	1,451
Urban Streets - Sealed	1,020	1,040	1,092	1,147	1,193	1,241	1,290	1,342	1,396	1,451
Street Signs Maintenance										
<b><u>EUABALONG STREETS</u></b>										
Urban Streets - Unsealed	21,420	21,848	22,941	24,088	25,051	26,053	27,096	28,179	29,307	30,479
Urban Streets - Sealed	33,660	34,333	36,050	37,852	39,366	40,941	42,579	44,282	46,053	47,895
Street Signs Maintenance	1,020	1,040	1,092	1,147	1,193	1,241	1,290	1,342	1,396	1,451
<b><u>EUABALONG WEST STREETS</u></b>										
Urban Streets - Unsealed	6,120	6,242	6,555	6,882	7,158	7,444	7,742	8,051	8,373	8,708
Urban Streets - Sealed	12,240	12,485	13,109	13,764	14,315	14,888	15,483	16,103	16,747	17,416
Street Signs Maintenance										0
<b><u>MOUNT HOPE STREETS</u></b>										
Urban Streets - Unsealed										0
Urban Streets - Sealed	2,040	2,081	2,185	2,294	2,386	2,481	2,581	2,684	2,791	2,903
Street Signs Maintenance	2,000	2,040	2,000	0	0	0	0	0	0	0
Depreciation	490,000	514,500	535,080	556,483	578,743	601,892	625,968	651,007	677,047	704,129
<b>Total Operating Expenses</b>	<b>662,020</b>	<b>740,552</b>	<b>768,902</b>	<b>796,438</b>	<b>826,532</b>	<b>857,785</b>	<b>890,244</b>	<b>923,954</b>	<b>914,416</b>	<b>947,454</b>
<b><u>SHIRE RURAL ROADS</u></b>										
All Shire Roads	1,958,232	1,997,397	2,097,266	2,202,130	2,290,215	2,381,824	2,477,097	2,576,180	2,679,228	2,786,397
Depreciation	3,260,000	3,423,000	3,559,920	3,702,317	3,850,409	4,004,426	4,164,603	4,331,187	4,504,434	4,684,612
<b>Total Operating Expenses</b>	<b>5,218,232</b>	<b>5,420,397</b>	<b>5,657,186</b>	<b>5,904,447</b>	<b>6,140,624</b>	<b>6,386,249</b>	<b>6,641,699</b>	<b>6,907,367</b>	<b>7,183,662</b>	<b>7,471,009</b>

**COBAR SHIRE COUNCIL**

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**Budget Summary - All Funds 2022-2031**

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>STATE ROADS</b>										
<b>Operating Revenues</b>										
State Roads Contract - RMCC	891,480	909,310	954,775	1,002,514	1,042,614	1,084,319	1,127,692	1,172,799	1,219,711	1,268,500
<b>Total Operating Revenues</b>	<b>891,480</b>	<b>909,310</b>	<b>954,775</b>	<b>1,002,514</b>	<b>1,042,614</b>	<b>1,084,319</b>	<b>1,127,692</b>	<b>1,172,799</b>	<b>1,219,711</b>	<b>1,268,500</b>
<b>Operating Expenses</b>										
State Roads Contract - RMCC	891,480	909,310	954,775	1,002,514	1,042,614	1,084,319	1,127,692	1,172,799	1,219,711	1,268,500
<b>Total Operating Expenses</b>	<b>891,480</b>	<b>909,310</b>	<b>954,775</b>	<b>1,002,514</b>	<b>1,042,614</b>	<b>1,084,319</b>	<b>1,127,692</b>	<b>1,172,799</b>	<b>1,219,711</b>	<b>1,268,500</b>
<b>REGIONAL ROADS</b>										
<b>Operating Revenues</b>										
Regional Road Block Grant	1,614,660	1,646,953	1,729,301	1,815,766	1,888,397	1,963,932	2,042,490	2,124,189	2,209,157	2,297,523
Regional Road Traffic Contribution	61,200	62,424	65,545	68,822	71,575	74,438	77,416	80,513	83,733	87,082
Regional Road 3 x 3	136,680	139,414	146,384	153,703	159,852	166,246	172,896	179,811	187,004	194,484
Grants (Repair Program)		400,000		400,000		400,000		400,000	0	0
<b>Total Operating Revenues</b>	<b>1,812,540</b>	<b>2,248,791</b>	<b>1,941,230</b>	<b>2,438,292</b>	<b>2,119,824</b>	<b>2,604,616</b>	<b>2,292,801</b>	<b>2,784,513</b>	<b>2,479,894</b>	<b>2,579,089</b>
<b>Operating Expenses</b>										
All Regional Roads Expenditure	1,812,540	1,448,791	1,941,230	1,638,292	2,119,824	1,804,616	2,292,801	1,984,513	2,479,894	2,579,089
<b>Total Regional Roads Expenses</b>	<b>1,812,540</b>	<b>1,448,791</b>	<b>1,941,230</b>	<b>1,638,292</b>	<b>2,119,824</b>	<b>1,804,616</b>	<b>2,292,801</b>	<b>1,984,513</b>	<b>2,479,894</b>	<b>2,579,089</b>
<b>AERODROMES</b>										
<b>Operating Revenues</b>										
Aerodrome Landing Fees	61,200	62,424	65,545	68,822	71,575	74,438	77,416	80,513	83,733	87,082
Rentals	2,040	2,081	2,185	2,294	2,386	2,481	2,581	2,684	2,791	2,903
Refuelling Fees	4,080	4,162	4,370	4,588	4,772	4,963	5,161	5,368	5,582	5,805
<b>Total Operating Revenues</b>	<b>67,320</b>	<b>68,666</b>	<b>72,100</b>	<b>75,705</b>	<b>78,733</b>	<b>81,882</b>	<b>85,157</b>	<b>88,564</b>	<b>92,106</b>	<b>95,791</b>
<b>Operating Expenses</b>										
Commission paid to AVDATA	9,180	9,364	9,832	10,323	10,736	11,166	11,612	12,077	12,560	13,062
Roads & Car park M & R	4,080	4,162	4,370	4,588	4,772	4,963	5,161	5,368	5,582	5,805
Electrical Repairs	6,120	6,242	6,555	6,882	7,158	7,444	7,742	8,051	8,373	8,708
General Maintenance	100,000	102,000	107,100	112,455	116,953	121,631	126,497	131,556	136,819	142,291
Terminal Building M & R	21,420	21,848	22,941	24,088	25,051	26,053	27,096	28,179	29,307	30,479
Movement Area Maintenance - Airside	45,900	46,818	49,159	51,617	53,682	55,829	58,062	60,384	62,800	65,312
Licence Requirement	15,300	15,606	16,386	17,206	17,894	18,610	19,354	20,128	20,933	21,771
Fencing & Security	8,160	8,323	8,739	9,176	9,543	9,925	10,322	10,735	11,164	11,611
Control of Vegetation	9,180	9,364	9,832	10,323	10,736	11,166	11,612	12,077	12,560	13,062
Master plan	0									
Nymagee Aerodrome - Maint	6,000	6,120	6,426	6,747	7,017	7,298	7,590	7,893	8,209	8,537
Mt Hope Aerodrome - Maint	6,000	6,120	6,426	6,747	7,017	7,298	7,590	7,893	8,209	8,537
Euabalong Aerodrome - Maint	6,000	6,120	6,426	6,747	7,017	7,298	7,590	7,893	8,209	8,537
Depreciation	65,000	68,250	70,980	73,819	76,772	79,843	83,037	86,358	89,812	93,405
<b>Total Operating Expenses</b>	<b>302,340</b>	<b>310,337</b>	<b>325,171</b>	<b>340,720</b>	<b>354,349</b>	<b>368,523</b>	<b>383,264</b>	<b>398,594</b>	<b>414,538</b>	<b>431,119</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>TRANSPORT &amp; COMMUNICATIONS</b>										
<b>SUMMARY</b>										
Total Operating Revenues	6,415,772	6,413,563	6,260,516	6,919,799	6,737,943	7,364,812	7,200,757	7,846,139	7,701,337	7,964,553
Total Operating Expenses	9,587,712	9,545,308	10,398,567	10,456,895	11,289,407	11,339,176	12,206,890	12,293,266	13,154,501	13,674,953
<b>SURPLUS / ( DEFICIT )</b>	<b>-3,171,940</b>	<b>-3,131,744</b>	<b>-4,138,051</b>	<b>-3,537,097</b>	<b>-4,551,465</b>	<b>-3,974,363</b>	<b>-5,006,133</b>	<b>-4,447,127</b>	<b>-5,453,164</b>	<b>-5,710,400</b>
<b>ECONOMIC AFFAIRS</b>										
<b>CARAVAN PARKS</b>										
<b>Operating Revenues</b>										
Caravan Park Lease	145,000	147,900	155,295	163,060	169,582	176,365	183,420	190,757	198,387	206,323
Euabalong Caravan Park	2,000	2,040	2,142	2,249	2,339	2,433	2,530	2,631	2,736	2,846
<b>Total Operating Revenues</b>	<b>147,000</b>	<b>149,940</b>	<b>157,437</b>	<b>165,309</b>	<b>171,921</b>	<b>178,798</b>	<b>185,950</b>	<b>193,388</b>	<b>201,123</b>	<b>209,168</b>
<b>Operating Expenses</b>										
Cobar Caravan Park R&M	5,202	5,306	5,571	5,850	6,084	6,327	6,580	6,844	7,117	7,402
Euabalong Caravan Park Maint	7,283	7,428	7,800	8,190	8,517	8,858	9,212	9,581	9,964	10,363
Depreciation	32,000	33,600	34,944	36,342	37,795	39,307	40,880	42,515	44,215	45,984
<b>Total Operating Expenses</b>	<b>44,485</b>	<b>46,334</b>	<b>48,315</b>	<b>50,382</b>	<b>52,397</b>	<b>54,493</b>	<b>56,672</b>	<b>58,939</b>	<b>61,297</b>	<b>63,749</b>
<b>PRIVATE WORKS</b>										
<b>Operating Revenues</b>										
Major	4,500,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
CWB	510,000	520,200	546,210	573,521	596,461	620,320	645,133	670,938	697,775	725,686
S 67 etc	50,000	51,000	53,550	56,228	58,477	60,816	63,248	65,778	68,409	71,146
<b>Total Operating Revenues</b>	<b>5,060,000</b>	<b>6,571,200</b>	<b>6,599,760</b>	<b>6,629,748</b>	<b>6,654,938</b>	<b>6,681,135</b>	<b>6,708,381</b>	<b>6,736,716</b>	<b>6,766,185</b>	<b>6,796,832</b>
<b>Operating Expenses</b>										
Cost of private works	4,592,500	5,953,350	5,981,018	6,010,068	6,034,471	6,059,850	6,086,244	6,113,694	6,142,241	6,171,931
<b>Total Operating Expenses</b>	<b>4,592,500</b>	<b>5,953,350</b>	<b>5,981,018</b>	<b>6,010,068</b>	<b>6,034,471</b>	<b>6,059,850</b>	<b>6,086,244</b>	<b>6,113,694</b>	<b>6,142,241</b>	<b>6,171,931</b>
<b>Operating Expenses</b>										
Rates on Vacant Land for Sale	13,328	13,662	13,757	14,101	14,454	14,815	15,186	15,565	15,954	16,353
<b>Total Operating Expenses</b>	<b>13,328</b>	<b>13,662</b>	<b>13,757</b>	<b>14,101</b>	<b>14,454</b>	<b>14,815</b>	<b>15,186</b>	<b>15,565</b>	<b>15,954</b>	<b>16,353</b>
<b>TOURISM</b>										
<b>Operating Revenues</b>										
Celebrations & Festivals	7,571	7,722	8,109	8,514	8,855	9,209	9,577	9,960	10,359	10,773
Leaseback Revenue	3,015	3,075	3,229	3,391	3,526	3,667	3,814	3,966	4,125	4,290
Event Revenue	25,500	20,000	21,000	22,050	22,932	23,849	24,803	25,795	26,827	27,900
Grant -Events	100,000	0	50,000	0	0	0	50,000	52,000	54,080	56,243
<b>Total Operating Revenues</b>	<b>136,086</b>	<b>30,798</b>	<b>82,338</b>	<b>33,954</b>	<b>35,313</b>	<b>36,725</b>	<b>88,194</b>	<b>91,722</b>	<b>95,391</b>	<b>99,206</b>







**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b><u>WATER FUND</u></b>										
<b><u>Operating Revenue</u></b>										
<b><u>Rates</u></b>										
Water Access Charge	1,291,877	1,614,846	1,711,737	1,814,441	1,923,308	2,009,857	2,100,300	2,194,814	2,293,580	2,396,791
Pensioner Abandonments - Cobar										
Nymagee Water Rates										
Pensioner Abandonments - Nymagee										
Euabalong Water										
Pensioner Abandonments - Euabalong										
Euabalong West Water										
Pensioner Abandonments - Euabalong										
Mount Hope Water rates										
<b><u>User Charges</u></b>										
Water Usage	2,135,700	2,669,625	2,829,803	2,999,591	3,179,566	3,322,647	3,472,166	3,628,413	3,791,692	3,962,318
Sales - Standpipe Etc.										
House Connections										
<b><u>Interest</u></b>										
Interest										
Cobar Water Pensioner Rate Subsidy										
Nymagee Water PRS										
Euabalong Water PRS										
Euabalong West Water PRS										
Sec 64 Contributions										
Capital grants and contributions	2,500,000	0	0	0	0	0	0	0	0	0
R4R Operational funding	1,096,967									
Other	104,040	130,050	137,853	146,124	154,892	161,862	169,146	176,757	184,711	193,023
<b>Total Operating Revenues</b>	<b>7,128,584</b>	<b>4,414,521</b>	<b>4,679,393</b>	<b>4,960,156</b>	<b>5,257,765</b>	<b>5,494,365</b>	<b>5,741,611</b>	<b>5,999,984</b>	<b>6,269,983</b>	<b>6,552,132</b>
<b><u>Administration Cost</u></b>										
Administration Charges	35,460	37,588	39,843	42,233	44,767	47,453	50,301	53,319	56,518	59,909
Licenses and Permits	64,505	68,375	72,478	76,826	81,436	86,322	91,502	96,992	102,811	108,980
Advertising	8,323	8,822	9,352	9,913	10,508	11,138	11,806	12,515	13,266	14,062
Consultants	100,000	106,000	112,360	119,102	130,793	133,823	141,852	150,363	159,385	169,128
IWCMP	25,000									
Management salaries										
Long Service Leave										
Workers Compensation										
Superannuation										
Engineering Charges	78,722	83,445	88,451	93,759	99,385	105,348	111,669	118,369	125,471	132,999
Governance Charges	58,509	62,020	65,751	69,685	73,866	78,298	82,996	87,976	93,254	98,850
Subscriptions and Memberships	20,808	22,056	23,380	24,783	26,269	27,845	29,516	31,288	33,165	35,155
Training	12,000	12,720	13,483	14,292	15,150	16,059	17,022	18,044	19,126	20,274
Telephone	1,665	1,765	1,871	1,983	2,102	2,228	2,362	2,504	2,654	2,813

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

**Budget Summary - All Funds 2022-2031**

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<i>administration costs</i>	404,992	402,791	426,969	452,576	484,276	508,514	539,026	571,370	605,650	642,170
<b>Operating Expenses</b>										
<b>Filtration Plant</b>										
Wages - Filtration Plant	352,928	361,751	370,795	380,065	389,566	399,306	409,288	419,520	430,008	440,759
Maintenance - Filtration Plant	180,000	190,800	202,248	214,383	227,426	240,881	255,333	270,653	286,983	304,106
Chemicals	210,000	222,600	235,956	250,113	265,120	281,027	297,889	315,762	334,708	354,791
Fixed water cost	1,096,967	1,038,266	1,053,381	1,033,133	1,049,114	1,112,460	1,178,784	1,249,511	1,324,482	1,403,951
Variable water cost	383,686	397,115	411,014	425,399	467,100	495,126	524,833	556,323	589,703	625,085
Water unbilled	138,613	146,930	155,745	165,090	174,995	185,495	196,625	208,422	220,928	234,183
Electricity	105,000	111,300	117,975	125,057	132,560	140,514	148,945	157,881	167,354	177,395
Reservoir r and m	15,000	15,900	16,854	17,865	18,937	20,073	21,278	22,554	23,908	25,342
Graffiti removal	1,561	1,655	1,754	1,859	1,971	2,089	2,214	2,347	2,488	2,637
Minor consumers	6,000	6,360	6,742	7,146	7,575	8,029	8,511	9,022	9,563	10,137
Vehicle Expenses and plant hire	62,424	66,169	70,140	74,348	78,809	83,537	88,550	93,863	99,494	105,464
<i>Filtration plant</i>	<b>2,552,179</b>	<b>2,558,846</b>	<b>2,642,604</b>	<b>2,694,458</b>	<b>2,813,173</b>	<b>2,968,537</b>	<b>3,132,250</b>	<b>3,305,858</b>	<b>3,489,619</b>	<b>3,683,850</b>
<b>Water Mains</b>										
Maintenance & Repairs	322,524	341,875	362,388	384,131	407,179	431,610	457,506	484,957	514,054	544,898
Meters M & R	62,424	66,169	70,140	74,348	78,809	83,537	88,550	93,863	99,494	105,464
Meter Reading	25,000	26,500	28,090	29,775	31,562	33,456	35,463	37,591	39,846	42,237
Air Scouring		70,000								
Depreciation	811,000	898,000	910,000	922,000	946,000	970,000	994,000	1,018,000	1,042,000	1,066,000
<i>water mains</i>	<b>1,220,948</b>	<b>1,402,544</b>	<b>1,370,618</b>	<b>1,410,254</b>	<b>1,463,550</b>	<b>1,518,603</b>	<b>1,575,519</b>	<b>1,634,411</b>	<b>1,695,394</b>	<b>1,758,599</b>
<b>Nymagee Water</b>										
Energy Costs	4,162	4,412	4,676	4,957	5,254	5,570	5,904	6,258	6,634	7,032
Reservoir M & R	15,300	16,218	17,191	18,223	19,316	20,475	21,703	23,006	24,386	25,849
Pump Stations M & R	15,606	16,542	17,535	18,587	19,702	20,884	22,137	23,466	24,874	26,366
<i>Nymagee Water</i>	<b>35,068</b>	<b>37,172</b>	<b>39,402</b>	<b>41,767</b>	<b>44,272</b>	<b>46,929</b>	<b>49,744</b>	<b>52,730</b>	<b>55,894</b>	<b>59,247</b>
<b>Euabalong Water</b>										
Reservoirs M & R	15,000	15,900	16,854	17,865	18,937	20,073	21,278	22,554	23,908	25,342
Water carting										
Meter Reading	459	487	516	547	579	614	651	690	732	775
Meters M & R	416	441	467	495	525	557	590	626	663	703
Mains M & R	31,212	33,085	35,070	37,174	39,404	41,769	44,275	46,931	49,747	52,732
Licences & permits	4,162	4,412	4,676	4,957	5,254	5,570	5,904	6,258	6,634	7,032
Energy Costs	20,808	22,056	23,380	24,783	26,270	27,846	29,517	31,288	33,165	35,155
<i>Euabalong Water</i>	<b>72,057</b>	<b>76,381</b>	<b>80,963</b>	<b>85,821</b>	<b>90,969</b>	<b>96,429</b>	<b>102,215</b>	<b>108,347</b>	<b>114,849</b>	<b>121,739</b>
<b>Euabalong West Water</b>										
Mains M & R	31,212	33,085	35,070	37,174	39,404	41,769	44,275	46,931	49,747	52,732
Licence Permit	3,641	3,859	4,091	4,336	4,597	4,872	5,165	5,475	5,803	6,151
Reservoir M & R	15,000	15,900	16,854	17,865	18,937	20,073	21,278	22,554	23,908	25,342
<i>Euabalong West Water</i>	<b>49,853</b>	<b>52,844</b>	<b>56,015</b>	<b>59,375</b>	<b>62,938</b>	<b>66,714</b>	<b>70,718</b>	<b>74,960</b>	<b>79,458</b>	<b>84,225</b>
<b>Mount Hope Water</b>										
Reservoirs M & R	15,606	16,542	17,535	18,587	19,702	20,884	22,137	23,466	24,874	26,636
Water carting										
Energy Costs	5,202	5,514	5,845	6,196	6,567	6,961	7,379	7,822	8,291	8,789
Meters M & R	3,121	3,308	3,507	3,717	3,940	4,177	4,427	4,693	4,974	5,273
<i>Mount Hope Water</i>	<b>23,929</b>	<b>25,364</b>	<b>26,887</b>	<b>28,500</b>	<b>30,209</b>	<b>32,022</b>	<b>33,943</b>	<b>35,981</b>	<b>38,139</b>	<b>40,698</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget	2030-2031 Budget	2031-2032 Budget
<b>Total Operating Expenses</b>	<b>4,359,026</b>	<b>4,555,942</b>	<b>4,643,458</b>	<b>4,772,751</b>	<b>4,989,387</b>	<b>5,237,748</b>	<b>5,503,415</b>	<b>5,783,657</b>	<b>6,079,003</b>	<b>6,390,528</b>
<b>Revenue</b>	7,128,584	4,414,521	4,679,393	4,960,156	5,257,765	5,494,365	5,741,611	5,999,984	6,269,983	6,552,132
<b>Expenses</b>	4,359,026	4,555,942	4,643,458	4,772,751	4,989,387	5,237,748	5,503,415	5,783,657	6,079,003	6,390,528
<b>WATER SURPLUS/( DEFICIT )</b>	<b>2,769,558</b>	<b>-141,421</b>	<b>35,935</b>	<b>187,405</b>	<b>268,378</b>	<b>256,617</b>	<b>238,196</b>	<b>216,327</b>	<b>190,980</b>	<b>161,604</b>
<i>less Capital Grants and Contributions</i>	2,500,000	0	0	0	0	0	0	0	0	0
<i>less Write off of old WTP</i>										
<b>Operating Result</b>	<b>269,558</b>	<b>-141,421</b>	<b>35,935</b>	<b>187,405</b>	<b>268,378</b>	<b>256,617</b>	<b>238,196</b>	<b>216,327</b>	<b>190,980</b>	<b>161,604</b>
<b>COBAR SEWER</b>										
<b>Operating Revenues</b>										
<b>Rates</b>										
Cobar Sewerage Charges	1,265,069	1,340,973	1,421,432	1,506,717	1,597,120	1,692,948	1,794,525	1,902,196	2,016,328	2,137,307
Pensioner Abandonment's										
<b>Interest</b>										
Interest on Investments										
Section 64 Contributions										
Pensioners Rebate										
<b>Other Income</b>										
Effluent Reuse Income										
Septic Disposal										
Capital Contributions	2,750,000	2,500,000	2,500,000	2,500,000						
Sewer Connection Fee										
<b>Total Operating Revenues</b>	<b>4,015,069</b>	<b>3,840,973</b>	<b>3,921,432</b>	<b>4,006,717</b>	<b>1,597,120</b>	<b>1,692,948</b>	<b>1,794,525</b>	<b>1,902,196</b>	<b>2,016,328</b>	<b>2,137,307</b>
<b>Operating Expenses</b>										
<b>Management</b>										
Administration Charges	35,460	37,588	39,843	42,233	44,767	47,453	50,301	53,319	56,518	59,909
Engineering Charges	78,722	83,445	88,452	93,759	99,385	105,348	111,669	118,369	125,471	132,999
Governance Charges	58,509	62,020	65,741	69,685	73,866	78,298	82,996	87,976	93,254	98,850
Licences & Permits	15,000	15,900	16,854	17,865	18,937	20,073	21,278	22,554	23,908	25,342
OWUA	15,606	16,452	17,535	1,858	19,702	20,884	22,137	23,466	24,874	26,366
Telephone	1,040	1,102	1,169	1,239	1,313	1,392	1,475	1,564	1,658	1,757
Vehicle expenses	16,500	17,490	18,539	19,652	20,831	22,081	23,406	24,810	26,298	27,876
Allowances	10,000	10,600	11,236	11,910	12,625	13,382	14,185	15,036	15,938	16,895
Training	8,000	8,480	8,989	9,528	10,100	10,706	11,348	12,029	12,751	13,516
Strategic Business Plan / Consultants										
Compliance Assessment										
Ward Oval	52,020	55,141	58,450	61,957	65,674	69,614	73,791	78,219	82,912	87,887
Belagoy St	22,889	24,262	25,718	27,261	28,897	30,631	32,468	34,417	36,482	38,670
Nullamutt St	32,252	34,187	36,238	38,413	40,717	43,160	45,750	48,495	51,405	54,489

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2031

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
North Cobar	20,808	22,056	23,380	24,783	26,270	27,846	29,517	31,288	33,165	25,155
Energy Costs	57,222	60,655	64,295	68,152	72,241	76,576	81,171	86,041	91,203	86,675
Pumping stations	62,424	66,169	70,140	74,348	78,809	88,537	88,550	93,863	99,494	105,464
<b>Treatment Plant</b>										
Chemicals	10,404	11,028	11,690	12,391	13,135	13,923	14,758	15,644	16,582	17,577
De sludging	30,600	32,436	34,382	36,445	38,632	40,950	43,407	46,011	48,772	51,698
Treatment Works M & R	204,000	216,240	229,214	242,967	257,545	272,998	289,378	306,741	325,145	344,654
<b>Effluent Water</b>										
Effluent Reuse	27,050	28,673	30,393	32,217	34,150	36,199	38,371	40,673	43,114	45,700
Effluent Reuse - Ins Liability	6,242	66,174	7,014	7,434	7,880	8,353	8,854	9,386	9,949	10,546
<b>Mains</b>										
Mains M & R	50,000	53,000	56,180	59,551	63,124	66,911	70,926	75,182	79,962	84,474
Root eradication	35,000	37,100	39,326	41,686	44,187	46,838	49,648	52,627	55,785	59,132
Pest Control - Man Holes	15,606	16,542	17,535	18,587	19,702	20,884	22,137	23,466	24,874	26,366
<b>Other Expenses</b>										
Depreciation	363,495	408,540	449,620	485,240	519,040	526,840	533,340	539,840	546,340	552,840
<b>Total Operating Expenses</b>	<b>1,228,849</b>	<b>1,325,815</b>	<b>1,421,932</b>	<b>1,515,890</b>	<b>1,611,529</b>	<b>1,684,879</b>	<b>1,760,861</b>	<b>1,841,012</b>	<b>1,925,583</b>	<b>2,014,837</b>
<b>Revenue</b>	<b>4,015,069</b>	<b>3,840,973</b>	<b>3,921,432</b>	<b>4,006,717</b>	<b>1,597,120</b>	<b>1,692,948</b>	<b>1,794,525</b>	<b>1,902,196</b>	<b>2,016,328</b>	<b>2,137,307</b>
<b>Expenses</b>	<b>1,228,849</b>	<b>1,325,815</b>	<b>1,421,932</b>	<b>1,515,890</b>	<b>1,611,529</b>	<b>1,684,879</b>	<b>1,760,861</b>	<b>1,841,012</b>	<b>1,925,583</b>	<b>2,014,837</b>
<b>SEWER SURPLUS/( DEFICIT )</b>	<b>2,786,220</b>	<b>2,515,158</b>	<b>2,499,500</b>	<b>2,490,827</b>	<b>-14,409</b>	<b>8,069</b>	<b>33,664</b>	<b>61,184</b>	<b>90,745</b>	<b>122,470</b>
<i>less Capital Grants and Contributions</i>	<i>2,750,000</i>	<i>2,500,000</i>	<i>2,500,000</i>	<i>2,500,000</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<b>Operating Result</b>	<b>36,220</b>	<b>15,158</b>	<b>-500</b>	<b>-9,173</b>	<b>-14,409</b>	<b>8,069</b>	<b>33,664</b>	<b>61,184</b>	<b>90,745</b>	<b>122,470</b>
<b>ALL FUNDS COMBINED</b>	<b>13,076,252</b>	<b>33,497,706</b>	<b>32,879,286</b>	<b>27,544,261</b>	<b>10,502,218</b>	<b>10,537,755</b>	<b>10,482,404</b>	<b>10,361,720</b>	<b>10,586,114</b>	<b>49,977,612</b>
<i>less Capital Grants and Contributions</i>	<i>12,790,000</i>	<i>33,570,000</i>	<i>33,440,400</i>	<i>27,195,400</i>	<i>10,940,808</i>	<i>10,141,224</i>	<i>10,942,285</i>	<i>10,143,400</i>	<i>10,944,336</i>	<i>50,145,309</i>
<b>Operating Result</b>	<b>286,252</b>	<b>-72,294</b>	<b>-561,114</b>	<b>348,861</b>	<b>-438,590</b>	<b>396,530</b>	<b>-459,882</b>	<b>218,320</b>	<b>-358,222</b>	<b>-167,697</b>
<b>To accumulated surplus</b>	<b>13,076,252</b>	<b>33,497,706</b>	<b>32,879,286</b>	<b>27,544,261</b>	<b>10,502,218</b>	<b>10,537,755</b>	<b>10,482,404</b>	<b>10,361,720</b>	<b>10,586,114</b>	<b>49,977,612</b>

<i>Depreciation</i>	<i>7,679,495</i>	<i>8,060,140</i>	<i>8,376,537</i>	<i>8,710,439</i>	<i>9,016,070</i>	<i>9,305,612</i>	<i>9,604,161</i>	<i>9,913,430</i>	<i>10,233,846</i>	<i>10,425,163</i>
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