

COBAR SHIRE COUNCIL
ACTIVITY SUMMARY
TEN YEAR PROJECTIONS

| General Fund | 2022/2023 | | | 2023/2024 | | | 2024/2025 | | | 2025/2026 | | | 2026/2027 | | |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Revenue | Expenditure | Surplus/Deficit | Revenue | Expenditure | Surplus/Deficit | Revenue | Expenditure | Surplus/Deficit | Revenue | Expenditure | Surplus/Deficit | Revenue | Expenditure | Surplus/Deficit |
| Governance | 174,315 | 722,272 | -547,957 | 178,643 | 818,374 | -639,731 | 183,262 | 770,795 | -587,533 | 188,005 | 795,937 | -607,932 | 192,806 | 921,723 | -728,917 |
| Corporate Support | 13,859,110 | 9,304,412 | 4,554,698 | 37,642,294 | 9,533,523 | 28,108,771 | 37,737,241 | 9,755,016 | 27,982,224 | 31,724,813 | 10,099,018 | 21,625,794 | 18,211,014 | 10,355,837 | 7,855,177 |
| Public Order & Safety | 385,910 | 761,980 | -376,070 | 298,768 | 777,970 | -479,201 | 313,707 | 813,024 | -499,318 | 329,392 | 849,736 | -520,344 | 342,568 | 881,302 | -538,735 |
| Public Health | 127,206 | 346,762 | -219,556 | 130,249 | 355,305 | -225,057 | 133,694 | 363,180 | -229,486 | 137,771 | 372,931 | -235,160 | 141,678 | 382,678 | -240,999 |
| Community Services & Education | 8,384,000 | 8,394,776 | -10,776 | 8,686,900 | 8,682,933 | 3,967 | 9,457,175 | 9,413,565 | 43,610 | 9,879,415 | 9,746,848 | 132,567 | 10,575,392 | 10,423,481 | 151,910 |
| Environment | 766,984 | 640,356 | 126,628 | 784,909 | 655,872 | 129,036 | 853,281 | 679,283 | 173,998 | 822,113 | 704,162 | 117,952 | 891,416 | 726,976 | 164,441 |
| Housing & Community Amenities | 589,210 | 704,186 | -114,976 | 495,773 | 724,767 | -228,994 | 520,289 | 701,418 | -181,129 | 546,020 | 730,017 | -183,997 | 567,861 | 756,744 | -188,883 |
| Recreation & Culture | 266,980 | 2,454,678 | -2,187,698 | 295,409 | 2,549,715 | -2,254,306 | 310,198 | 2,647,657 | -2,337,459 | 323,492 | 2,756,001 | -2,432,509 | 336,431 | 2,857,202 | -2,520,770 |
| Mining & Manufacture | 64,000 | 52,141 | 11,859 | 65,000 | 53,184 | 11,816 | 53,550 | 55,843 | -2,293 | 56,228 | 58,636 | -2,408 | 58,477 | 60,981 | -2,504 |
| Transport & Communication | 6,415,772 | 9,587,712 | -3,171,940 | 6,413,563 | 9,545,308 | -3,131,744 | 6,260,516 | 10,398,567 | -4,138,051 | 6,919,799 | 10,456,895 | -3,537,097 | 6,737,943 | 11,289,407 | -4,551,465 |
| Economic Affairs | 5,423,086 | 5,043,363 | 379,723 | 6,831,938 | 6,283,177 | 548,761 | 6,919,535 | 6,361,052 | 558,483 | 6,919,011 | 6,341,776 | 577,235 | 6,952,172 | 6,367,163 | 585,009 |
| General Purpose Revenues | 9,076,538 | | 9,076,538 | 9,280,652 | | 9,280,652 | 9,560,805 | | 9,560,805 | 9,931,927 | | 9,931,927 | 10,263,985 | | 10,263,985 |
| TOTAL GENERAL FUND OPERATIONS | 45,533,111 | 38,012,637 | 7,520,474 | 71,104,098 | 39,980,129 | 31,123,969 | 72,303,253 | 41,959,402 | 30,343,851 | 67,777,986 | 42,911,957 | 24,866,029 | 55,271,742 | 45,023,494 | 10,248,249 |
| <i>check total</i> | | | 7,520,474 | | | 0 | | | 0 | | | 0 | | | 0 |
| Other Funds | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Water | 7,128,584 | 4,359,025 | 2,769,559 | 4,414,521 | 4,555,943 | -141,422 | 4,679,393 | 4,643,449 | 35,944 | 4,960,156 | 4,772,752 | 187,404 | 5,257,765 | 4,984,665 | 273,100 |
| Sewer | 4,015,069 | 1,228,849 | 2,786,220 | 3,840,973 | 1,325,815 | 2,515,158 | 3,921,432 | 1,421,932 | 2,499,500 | 4,006,717 | 1,515,890 | 2,490,827 | 1,597,120 | 0 | 1,597,120 |
| TOTAL OTHER FUNDS | 11,143,653 | 5,587,874 | 5,555,779 | 8,255,494 | 5,881,758 | 2,373,736 | 8,600,825 | 6,065,381 | 2,535,444 | 8,966,873 | 6,288,642 | 2,678,231 | 6,854,885 | 4,984,665 | 1,870,220 |
| To accumulated surplus | 56,676,764 | 43,600,511 | 13,076,253 | 79,359,592 | 45,861,887 | 33,497,705 | 80,904,078 | 48,024,783 | 32,879,295 | 76,744,859 | 49,200,599 | 27,544,260 | 62,126,627 | 50,008,159 | 12,118,469 |

| | | | | | | | | | | | | | | | |
|---|--|--|----------------|--|--|------------------|--|--|-------------------|--|--|-------------------|--|--|------------------|
| <i>less Capital Grants and Contributions</i> | | | | | | | | | | | | | | | |
| General Fund | | | 7,540,000 | | | 24,695,400 | | | 10,940,808 | | | 10,141,224 | | | 10,942,285 |
| Water Fund | | | 2,500,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| Sewer Fund | | | 2,750,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| <i>Total Capital Grants and Conts</i> | | | 12,790,000 | | | 24,695,400 | | | 10,940,808 | | | 10,141,224 | | | 10,942,285 |
| Operating Surplus / Deficit before Capital Grant | | | 286,253 | | | 8,802,305 | | | 21,938,487 | | | 17,403,035 | | | 1,176,183 |

| General Fund | 2027/2028 | | | 2028/2029 | | | 2029/2030 | | | 2030/2031 | | | 2031/2032 | | |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|-------------------|-------------------|
| | Revenue | Expenditure | Surplus/Deficit | Revenue | Expenditure | Surplus/Deficit | Revenue | Expenditure | Surplus/Deficit | Revenue | Expenditure | Surplus/Deficit | Revenue | Expenditure | Surplus/Deficit |
| Governance | 197,732 | 848,389 | -650,657 | 202,785 | 875,967 | -673,182 | 207,969 | 1,004,489 | -796,520 | 213,287 | 933,988 | -720,701 | 218,742 | 964,501 | -745,758 |
| Corporate Support | 17,660,845 | 10,696,445 | 6,964,400 | 18,720,264 | 10,956,129 | 7,764,134 | 18,189,008 | 11,270,183 | 6,918,825 | 19,267,193 | 11,593,911 | 7,673,282 | 58,679,240 | 11,899,704 | 46,779,537 |
| Public Order & Safety | 356,270 | 914,071 | -557,800 | 370,521 | 948,088 | -577,567 | 385,342 | 983,402 | -598,060 | 400,756 | 1,020,064 | -619,308 | 416,786 | 1,053,556 | -636,770 |
| Public Health | 145,702 | 392,685 | -246,983 | 149,845 | 402,960 | -253,115 | 154,112 | 413,510 | -259,398 | 158,507 | 424,343 | -265,837 | 163,033 | 435,467 | -272,434 |
| Community Services & Education | 10,997,127 | 10,761,920 | 235,207 | 11,505,172 | 11,371,212 | 133,960 | 11,964,099 | 11,739,717 | 224,382 | 12,441,383 | 12,120,813 | 320,570 | 12,937,758 | 12,315,177 | 622,582 |
| Environment | 861,202 | 750,568 | 110,634 | 931,482 | 774,967 | 156,515 | 902,269 | 800,201 | 102,067 | 973,575 | 826,301 | 147,274 | 995,416 | 853,297 | 142,119 |
| Housing & Community Amenities | 590,575 | 784,478 | -193,903 | 614,198 | 813,258 | -199,059 | 638,766 | 843,124 | -204,358 | 664,317 | 874,118 | -209,801 | 690,891 | 906,284 | -215,393 |
| Recreation & Culture | 349,888 | 2,962,224 | -2,612,336 | 363,884 | 3,071,216 | -2,707,332 | 378,439 | 3,184,330 | -2,805,891 | 393,577 | 3,301,726 | -2,908,149 | 409,320 | 3,423,568 | -3,014,248 |
| Mining & Manufacture | 60,816 | 63,420 | -2,605 | 63,248 | 65,957 | -2,709 | 65,778 | 68,595 | -2,817 | 68,409 | 71,339 | -2,930 | 71,146 | 74,193 | -3,047 |
| Transport & Communication | 7,364,812 | 11,339,176 | -3,974,363 | 7,200,757 | 12,206,890 | -5,006,133 | 7,846,139 | 12,293,266 | -4,447,127 | 7,701,337 | 13,154,501 | -5,453,164 | 7,964,553 | 13,674,953 | -5,710,400 |
| Economic Affairs | 6,986,659 | 6,392,837 | 593,821 | 7,082,525 | 6,470,849 | 611,676 | 7,121,826 | 6,500,251 | 621,575 | 7,162,699 | 6,532,177 | 630,522 | 7,205,207 | 6,564,987 | 640,220 |
| General Purpose Revenues | 10,607,653 | | 10,607,653 | 10,963,355 | | 10,963,355 | 11,331,529 | | 11,331,529 | 11,712,630 | | 11,712,630 | 12,107,132 | | 12,107,132 |
| TOTAL GENERAL FUND OPERATIONS | 56,179,282 | 45,906,214 | 10,273,069 | 58,168,037 | 47,957,493 | 10,210,544 | 59,185,278 | 49,101,069 | 10,084,209 | 61,157,670 | 50,853,282 | 10,304,389 | 101,859,223 | 52,165,685 | 49,693,538 |
| <i>check total</i> | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Other Funds | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Water | 5,494,365 | 5,237,350 | 257,015 | 5,741,611 | 5,503,415 | 238,196 | 5,999,984 | 5,783,655 | 216,329 | 6,269,983 | 6,078,911 | 191,072 | 6,552,132 | 6,390,076 | 162,056 |
| Sewer | 1,692,948 | 1,684,879 | 8,069 | 1,794,525 | 1,760,861 | 33,664 | 1,902,196 | 1,841,012 | 61,184 | 2,016,328 | 1,925,583 | 90,745 | 2,137,307 | 2,014,837 | 122,470 |
| TOTAL OTHER FUNDS | 7,187,313 | 6,922,229 | 265,084 | 7,536,136 | 7,264,276 | 271,860 | 7,902,180 | 7,624,667 | 277,513 | 8,286,311 | 8,004,494 | 281,817 | 8,689,439 | 8,404,913 | 284,526 |
| Write off of old filtration plant | | | | | | | | | | | | | | | |
| Write off of old reticulation system - tba | | | | | | | | | | | | | | | |
| To accumulated surplus | 63,366,595 | 52,828,443 | 10,538,153 | 65,704,173 | 55,221,769 | 10,482,404 | 67,087,458 | 56,725,736 | 10,361,722 | 69,443,981 | 58,857,776 | 10,586,206 | 110,548,662 | 60,570,598 | 49,978,064 |

| | | | | | | | | | | | | | | | |
|---|--|--|----------------|--|--|-------------------|--|--|------------------|--|--|------------------|--|--|-------------------|
| <i>less Capital Grants and Contributions</i> | | | | | | | | | | | | | | | |
| General Fund | | | 10,143,400 | | | 0 | | | 820,000 | | | 820,000 | | | 820,000 |
| Water Fund | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Sewer Fund | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| <i>Total Capital Grants and Conts</i> | | | 10,143,400 | | | 0 | | | 820,000 | | | 820,000 | | | 820,000 |
| Operating Surplus / Deficit before Capital Grant | | | 394,753 | | | 10,482,404 | | | 9,541,722 | | | 9,766,206 | | | 49,978,064 |