

ATTACHMENTS

ORDINARY MEETING AGENDA

THURSDAY 28 MAY 2020

~ REFERENCE TO ATTACHMENTS ~

PART A - ACTION	Page Number
Clause 2A - Publication Guide - Government Information (Public	•
Clause 4A - Draft Disability Inclusion Action Plan 2020-2024 Un	der Separate Cover
Clause 5A - Quarter 3 2019/2020 Budget Review	80-82
Clause 6A - Council's Annual Operational Plan, Budget, Fees Revenue PolicyUn	_
Clause 7A - Cobar Local Strategic Planning Statement	83-98
Clause 8A - Part A - Expansion of Cobar Mine Workers Vil Application	
PART B - INFORMATION	Page Number
Clause 6B - Expenditure for Roads Network	99-103
Clause 10B - Rates Reconciliation Report as at 30 April 2020	104-105



Publication Guide

Government Information (Public Access) Act 2009

> Mr Peter Vlatko | Public Officer Version: 11.0 | June 2020 | File: A2-6-2

Preface

The Government Information (Public Access) Act 2009 (NSW) (GIPA Act) replaced the Freedom of Information Act 1989 (NSW), and introduced a new right to information system. The new system is focused on making government information more readily available.

Section 6 of the GIPA Act makes it mandatory for agencies to disclose some information proactively and free of charge, unless there is an overriding public interest against disclosure. Section 20 of the GIPA Act requires agencies to develop and adopt a publication guide as part of their mandatory open access information.

Council's publication guide is a summary of what we do, how we do it and the type of information we hold and generate through the exercise of our functions, with a particular focus on how those functions affect members of the public. Council will review its publication guide at least once every 12 months.

Version Control Table

Date Reviewed	Responsible Officer	Date Adopted	Version
July 2010	Mr Gary Woodman	Draft version	1.0
December 2010	Mr Gary Woodman	16 December 2010	1.1
June 2011	Mr Gary Woodman	23 June 2011	2.0
June 2012	Mr Gary Woodman	28 June 2012	3.0
June 2013	Mr Gary Woodman	27 June 2013	4.0
June 2014	Mr Gary Woodman	26 June 2014	5.0
May 2015	Mr Gary Woodman	28 May 2015	6.0
June 2016	Mr Peter Vlatko	23 June 2016	7.0
June 2017	Mr Peter Vlatko	22 June 2017	8.0
June 2018	Mr Peter Vlatko	June 2018	9.0
June 2019	Mr Peter Vlatko	June 2019	10.0
June 2020	Mr Peter Vlatko	June 2020	11.0

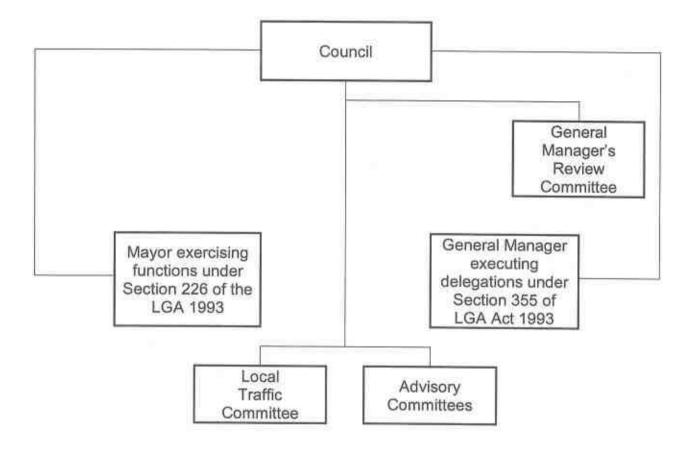
Table of Contents

Structure and Functions	4
Structure	4
Organisational (Departmental) Structure	8
Functions	е
Management Planning	9
Resources	.13
Effect of Council's Functions on Members of the Public	.14
Public Participation in Policy Formulation	.15
Information held by Council	.16
Information Categories	.1€
Electronic Documents and Physical Files	.16
Policy and General Documents	.17
How is Council Information Made Available	.19
How Members of the Public May Access and Amend Council Information	.20
Further Information	21

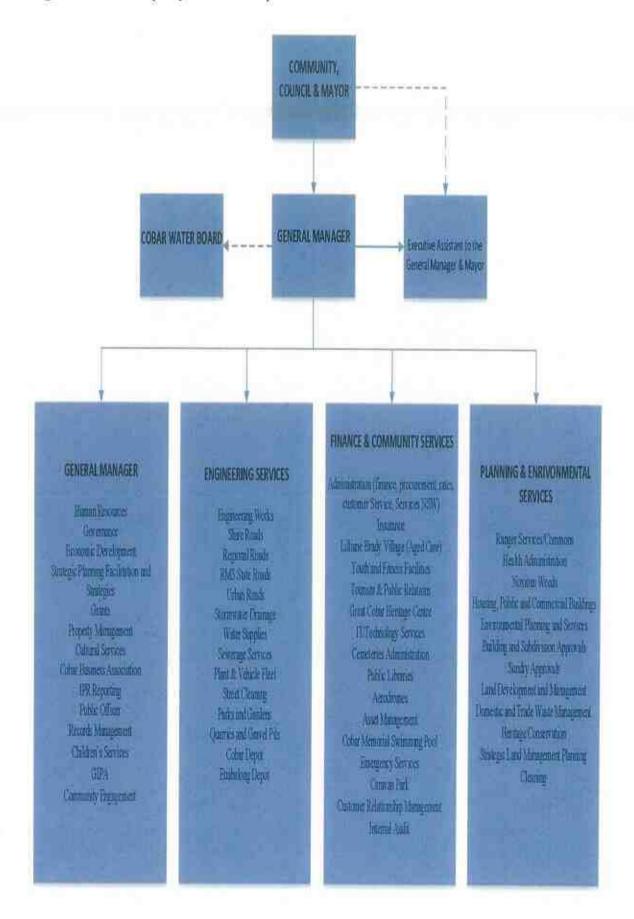
Structure and Functions

Structure

Cobar Shire Council is a Council constituted under Section 219 of the Local Government Act 1993. Section 222 provides that the elected representatives called 'Councillors', comprise the governing body of the council.



Organisational (Departmental) Structure



Functions

Chapter 5 of the Local Government Act 1993 specifies the functions of the Council as follows:

CHAPTER 5 - WHAT ARE A COUNCIL'S FUNCTIONS

This Chapter specifies a council's functions. In doing so, it recognises that all functions of a council come from statute, either from this Act or another Act.

(\$21) Functions under this Act

A council has the functions conferred or imposed on it by or under this Act.

Note: This Act classifies certain of a council's functions as service, that is, non-regulatory (Chapter 6), regulatory (Chapter 7) or ancillary (Chapter 8). Ancillary functions are those functions that assist the carrying out of a council's service and regulatory functions.

A council also has revenue functions (Chapter 15), administrative functions (Chapters 11, 12 and 13) and functions relating to the enforcement of this Act (Chapters 16 and 17).

(s22) Other functions

A council has the functions conferred or Imposed on it by or under any other Act or law.

Note: While the main functions of councils are provided for under this Act, councils also have functions under other Acts. An important general provision is contained in section 50 of the *Interpretation Act 1987* which provides, in part:

- A statutory corporation:
 - (a) has perpetual succession;
 - (b) shall have a seal;
 - (c) may take proceedings and be proceeded against in its corporate name:
 - (d) may, for the purpose of enabling it to exercise its functions, purchase, exchange, take on lease, hold dispose of and otherwise deal with property; and
 - (e) may do and suffer all other things that bodies corporate may, by law, do and suffer and that are necessary for, or incidental to, the exercise of its functions.
- (4) This section applies to a statutory corporation in addition to, and without limiting the effect of, any provision of the Act by or under which the corporation is constituted.

Some other Acts and some of the functions they confer include:

Community Land Development Act 1989 – planning functions as consent authority Companion Animals Act 1998 – companion animal registration and control Conveyancing Act 1919 – placing covenants on council land Environmental Planning and Assessment Act 1979 – environmental planning Fire Brigades Act 1989 – payment of contributions to fire brigade costs and furnishing of returns

Fluoridation of Public Water Supplies Act 1966 – fluoridation of water supply by council Food Act 2003 – inspection of food and food premises

Impounding Act 1993 – impounding of animals and articles

Library Act 1939 - library services

Protection of the Environment Operations Act 1997 – pollution control
Public Health Act 2010 – inspection of systems for purposes of microbial control
Recreation Vehicles Act 1983 – restricting use of recreation vehicles
Roads Act 1993 – roads

Rural Fires Act 1997 – issue of permits to light fires during bush fire danger periods requiring the furnishing of information to the Rural Fire Service Advisory Council and its Co-ordinating Committee

State Emergency Service Act 1989 – recommending appointment of local controller Strata Schemes (Freehold Development) Act 1973 – approval of strata plans Strata Schemes (Leasehold Development) Act 1986 – approval of leasehold strata plans

Swimming Pools Act 1992 - ensuring restriction of access to swimming pools

The exercise by a council of its functions under this Act may also be modified by the provisions of another Act. Some of those Acts and some of the modifications they affect include:

Coastal Protection Act 1979 – limitation on coastal development by councils Environmental Offences and Penalties Act 1989 – forfeiture of council functions to person appointed by Governor

Government Information (Public Access) Act 2009 – council required to publish certain information and to grant access to certain documents

Heritage Act 1977 - rating based on heritage valuation

Privacy and Personal Information Protection Act 1998 – council required to amend certain records that are shown to be incomplete, incorrect, out of date or misleading State Emergency and Rescue Management Act 1989 – council required to prepare for emergencies

Unclaimed Money Act 1995 – unclaimed money to be paid to the Chief Commissioner of Unclaimed Money

(s23) Supplementary, incidental and consequential functions

A council may do all such things as are supplemental or incidental to, or consequential on, the exercise of its functions.

In order to undertake its functions, Council has identified the following Principal Activities and Functions.

Principal Activities	Functions
Administration	 Corporate Support Human Resources Computer Support Engineering Support Plant/Workshop Operations
Economic Affairs	 Land Development Caravan Parks Tourism Promotion & Museum Special Projects
Public Order & Safety	Fire Protection (Rural)

Publication Guide

	Ranger Services
	Emergency Services
Health	Public Health/Envlronment Administration
	Noxious Weeds
Community Services	Lilliane Brady Village
• • • • • • • • • • • • • • • • • • • •	Family Day Care, In Home Care & After School Care (COOSH)
	Youth Services
	Fitness Centre
	Television and Radio Services
Housing & Community	Housing
Amenities	Development Approval & Control
	Domestic & Trade Waste Management Services
	Street Cleaning
	Urban Stormwater Drainage
	Cemeteries
Water Supplies	Cobar & Village's Water Supply
Sewerage Services	Sewerage Services
Recreation & Cuiture	Library Services
	Public Halls
	Other Cultural Services
Public Facilities	Cobar Memorial Swimming Pool
Recreational Facilities	Parks, Gardens & Reserves
	Skate Park
Mining, Manufacturing &	Sunday Approvals
Construction	Quarries & Gravel Pits
Transport & Communication	Urban Roads
	Rural Roads
	Aerodromes

Integrated Planning and Reporting Framework

In accordance with Section 406 of the Local Government Act 1993 Council has developed a Community Strategy Plan, Resourcing Strategy, Delivery Program and Annual Operational Plan. These documents were developed using Council's Community Engagement Strategy and are available to the public.

The objectives of the Principal Activities of the Council are as follows:

ADMINISTRATION

Corporate Support

- Provision of timely Internal Management Reporting to allow the monitoring of financial performance.
- Provide advice to council of the financial implications of actions.
- Completion of Statutory Accounts for Council.
- Effective management of the rating function including a reduction in the level of outstanding rates.
- Investment of Surplus Funds to provide a maximum benefit to Council.
- Provide a high standard of administrative support to the organisation.

Human Resources

 Provide a human resources service for the organisation, in order to progressively improve the knowledge, skills, qualifications, performance and job satisfaction or all Council employees.

Computer Support

- Provide an effective computer system to support Council's operations.
- Ensure that staff are able to fully utilise software and hardware products.

Engineering Works

 Efficient management and operation of the Engineering Office, Depots and the Workshop.

Plant/Workshop Operations

- Ensure that the purchase or replacement of plant is justified by their economic and/or social return.
- To effectively and efficiently utilise all plant to its maximum utilisation.

ECONOMIC AFFAIRS

Land Development

 To plan and maintain sufficient residential and industrial land stock so as to provide for the future growth and development within the Shire.

Caravan Parks

 To provide a Caravan Park of a high standard and attractive for tourists, camping and permanent residents with a cash positive result for Council.

Tourism Promotion & Museum

- Develop and market Cobar Shire as an attractive tourist destination/stop-over and as a viable location for tourism development for ongoing social, employment and economic benefits to the whole community.
- Provide a facility for the collection, conservation, exhibition and interpretation of objects, documents and photographs relating to the culture and history of Cobar and the region.

Special Projects

- Work with Council and business groups to foster and promote economic development within the Shire of Cobar.
- Improve the soft and hard infrastructure of the Shire through special projects.
- Leverage Council funding for projects and Council functions by attracting grant funding where possible.
- Improve the operation of Council through effective strategic planning and reporting,
- Increased opportunities for Cobar through partnerships with other organisations.

PUBLIC ORDER & SAFETY

Fire Protection (Rural)

 To provide an effective and economically viable organisation to assist in the protection of individuals and minimise property damage under threats by rural fires.

Ranger Services

- To provide ranger services for the control of animals found on a public place and to enforce the requirements of the various acts, regulations, and codes.
- To provide ranger services for the management and control of commons.
- Carry regular inspection of Council's properties.
- · Carry regular surveillance of Waste Depot and surrounding areas.

Emergency Services

- To assist the community to prepare for and minimise the damage to individuals and property from threats from natural hazards.
- To have contingency plans to address the community to recover after a natural disaster.

HEALTH

Public Health/Environment Administration

 To provide service to monitor the operation of food shops, licensed premises, hair dressers, beauty salons, swimming pools, water supplies, and public health.

Noxious Weeds

- Monitor the quantity of Noxious Weeds within Cobar Shire at an acceptable level, incorporating the Noxious Weeds Act 1993, Local Government Act 1993 and Weed Control Plans.
- To provide a vision for the future eradication and maintenance of Noxious Weeds.

COMMUNITY SERVICES

Lilliane Brady Village

- To be recognised as a regional centre of excellence for the provision of flexible, quality care for the aged and disabled whose needs cannot be met in the wider community.
- Aim to provide a place of security, safety and ongoing care in a welcoming home like atmosphere, at the same time considering the staff's needs and safety.

Family Day Care, in Home Care & After School Care (COOSH)

 To provide a safe and affordable home based child care service that delivers quality care.

Youth Services and Fitness Centre

 To provide youth services and a facility that will create interaction between all ages, interests and social standing by providing recreational, sporting and cultural activities, and support services for the youth and community of Cobar.

Television and Radio Services

 To support the provision of a broader range of television and radio services to the township of Cobar.

HOUSING & COMMUNITY AMENITIES

Housing

- To provide a range of quality housing for rental as an employment incentive for professional staff.
- To provide a range of quality housing and surgeries as an incentive to recruit medical doctors to work in Cobar.

Development Approval & Control

- Provide development services to the community for the processing of Development Applications.
- Encourage forms of development, which are compatible with and enhance the environment of the area.
- Provide services for the preparation and review of Local Environmental Plans and Development Control Plans and Developer Contribution Plan in accordance with the provisions of the Environmental Planning & Assessment Act 1979, and Local Government Act 1993.

Domestic & Trade Waste Management Services

 To provide modern environmentally acceptable waste disposal services which encourage waste minimisation, are cost effective and meets the needs of residential, commercial, industrial and agricultural sectors of Cobar Shire.

Street Cleaning

 To provide the community with an aesthetically pleasing and clean, healthy environment within the urban areas.

Urban Stormwater Drainage

- Provide a stormwater drainage system that copes with storms with pollution and inconvenience to residents and motorists minimised.
- Preserve and enhance a suitable environment that meets the sustainable needs
 of the population and to protect the environment against degradation.

Cemeteries

- Maintain the Cobar Cemetery at an acceptable level.
- To provide a vision for the future development and maintenance of the Cobar Cemetery.
- Establish a financial arrangement so that the Cobar Cemetery is partially selffunding for maintenance and capital improvements so far as it is practicable.
- To work towards an area in the Cobar Cemetery where all denominations are in the same section.
- Provide maintenance of all Village Cemeteries.

WATER SUPPLIES

Cobar & Villages Water Supply

- Provision of potable water supply that meets the National Health and Medical Research Centre's Australian Drinking Water Guidelines within Cobar.
- Education of public on importance of water and the water cycle.
- Provision of future water reticulation services in new residential/industrial subdivisions in Cobar.
- Provision of basic non-potable water supply to Village areas.

SEWERAGE SERVICES

Sewerage Services

- Collection and treatment of effluent.
- Education of public on importance of water and the water cycle.
- Compliance with Environment Protection Authority (EPA) requirements.
- Maximise effluent reuse.

RECREATION & CULTURE

Library Services

 To provide a quality and readily accessible library service to support the educational, informational, recreational and cultural needs of the community.

Public Halls

Provide facilities for use as public halfs in Nymagee, Euabalong and Mount Hope.

Other Cultural Services

To provide support services for the Regional Arts Development Officer.

PUBLIC FACILITIES

Cobar Memorial Swimming Pool

- To ensure the standard of Cobar Memorial Swimming Pool meets community expectations.
- To provide an aquatic facility for the social, recreational and sporting requirements
 of residents and visitors to Cobar in a cost-effective basis.

RECREATIONAL FACILITIES

Parks, Gardens & Reserves

- Maintain street trees.
- Enhance the streetscape within budget allocated annually.
- Assess community needs for upgrading/ increases to the current level of parks, gardens and sporting grounds.
- Maintain parks and open spaces to a standard that encourages recreation, relaxation and enjoyment by the community.
- Create a clean and tidy image through creative landscaping.
- Maintain public amenities.
- Safeguard recreational facilities for the community.

Skate Park

Maintain Peak Skate Park.

MINING, MANUFACTURING & CONSTRUCTION

Sundry Approvals

 To provide advice, approval and inspection services for functions that do not require approval under the Environmental Planning & Assessment Act 1979.

Quarries & Gravel Pits

Oversees the control of quarrying activities in Cobar Shire.

TRANSPORT & COMMUNICATION

Urban Roads

 To provide, maintain and improve facilities which enhance the roads and streets infrastructure to meet relevant standards and community expectations.

Rural Roads

- To maintain/reconstruct classifled roads to current standards within constraints of funding allocations from Block Grant Agreements.
- To construct/maintain rural sealed and unsealed rural roads to current standards with financial assistance and Council funds.
- To continue a program of improvement works to enable all weather access throughout the Cobar Shire to allow for the safe movement of people and goods between local centres of population.

Aerodromes

- To provide a facility for regional aircraft to use for both RPT and general aviation to serve the needs of the community at Cobar.
- To maintain landing strips at Nymagee, Euabalong and Mount Hope.

The Community Strategic Plan, Four (4) Year Delivery Program and Annual Operational Plan contain details of the way in which the Council will measure its performance in achieving the above objectives.

Resources

At 30 June 2020, Cobar Shire Council employed 129.15 full time equivalent staff in all Departments.

Effect of Council's Functions on Members of the Public

The table below sets out a general description of the powers exercised by Council in the performance of its functions.

A COUNCIL EXER	A COUNCIL EXERCISES FUNCTIONS UNDER:	NS UNDER:				
THIS ACT		,				OTHER ACTS
Service Functions	Regulatory Functions	Ancillary Functions	Revenue	Administrative Functions	Enforcement Functions	Various Functions
For example: Providing community health, recreation, education & information services Environmental protection Vaste removal & disposal Land & property, industry & tourism development & assistance For other functions, see Introduction to Chapter 6 LGA	Approvals Orders Building certificates	Resumption of land Powers of entry	Charges Charges Ees Borrowings Investments	For example: • Employment of staff • Integrated Planning/Report ing Framework Documents • Financial reporting • Annual reports	For example: Proceedings for breaches of the Act Prosecution of offences Recovery of rates and charges	See the Note to section 22 on page 6 of this document

Public Participation in Policy Formulation

Members of the community have an opportunity to participate in the formulation of Council's policies and the exercising of its functions as follows:

- Attending meetings of Council.
 - Ordinary Meetings of Council are held on the fourth Thursday of the month, except January (when no meeting is held), and are open to the public and includes a public forum.
 - General Manager's Review Committee meetings are held when required, however does not allow for public participation.
 - Traffic Committee Meetings are held quarterly on the second Tuesday of the month and the recommendations are submitted to the Ordinary Meetings of Council for consideration and adoption.
- Making submissions for Council's consideration in relation to the development of its Integrated Planning and Reporting Framework Documents, Strategic Plans and Supporting Plans in accordance with Council's Community Engagement Strategy.
- Making submissions, comments or objections to proposals relating to development, subdivision and building approvals in accordance with the requirements of the Local Government Act 1993 and the Environmental Planning and Assessment Act 1979.
- Voting at Local Government Elections and in Constitutional Referendums conducted by Council.

A Council may not do any of the following unless approval to do so has been given at a Constitutional Referendum:

- Divide its area into Wards or abolish any Wards in its area.
- Change the basis on which the Mayor obtains office.
- Increase or decrease the number of Councillors in accordance with the Local Government Act 1993.
- Change the method of Ordinary Election of Councillors for an area divided Into Wards or the voting system used in Council Elections.

Information held by Council

Information Categories

Council holds information (hard copy and/or electronic form) that relate to a number of different issues concerning the Cobar Shire Council area. This information is grouped into three categories.

- Electronic Documents;
- "Physical Files";
- Policy and General Documents.

Electronic Documents and Physical Files

Council has a form of 'Electronic Document Management System' that is a mirror image of its 'Physical Files' for information that has been created electronically by Council.

Council's 'Physical Files' capture information against the following indices:

- Aboriginal matters;
- Administration;
- Advertising Signs:
- Agriculture;
- Airports;
- Ambulance Services:
- Animals;
- Arts:
- Asset Management;
- Assets;
- Associations;
- Auditors;
- Bands:
- Banking:
- Beautification:
- Bluett Memorial
 - Trust:
- Boundaries;
- Bridges:
- Building and Building Control:
- Bureau of Meteorology;
- Bushfires/NSW Rural Fire Service:
- Bus Services:
- Caravan Parks:
- Celebrations and Ceremonies;

- Cemeteries;
- Centrelink;
- Certificates:
- Clubs:
- · Codes:
- · Committees:
- Commons:
- Community Services;
- Complaints;
- Computers;
- Conferences:
- Conservation and
- Land Management;
- Consultants;
- Councillors:
- Council Meetings;
- Creditors:
- The Cancer Council of NSW:
- Dental Services:
- Development Strategies;
- Disability Services;
- Donations;
- Drainage;
- Drought Issues;
- Development:
- Education;
- Electricians:

- Electricity;
- Emergencies;
- Employment;
- Environmental Issues:
- · Estimates;
- Engineering;
- · Factories & Shop
 - Act:
- Finance:
- Financial Statements:
- · Fire Matters:
- Forests:
- Fuels;
- · Gas:
- General Manager;
- Government Gazette Notices;
- Graffiti:
- Grants;
- Health Matters:
- Heritage Matters;
- Historical Society;
- Holidays;
- Housing:
- Independent
 - Commission Against
 - Corruption;
- Insurances;

- Leases:
- Legal Services;
- Library Matters;
- Licences:
- Litter:
- Loans:
- Local Government;
- Mapping:
- Maritime Services;
- Mayoral;
- Media:
- Medical Services;
- Mining:
- Museum:
- Noxious Weeds:
- National Competition Policy:
- National Disaster Relief:
- Ombudsman;
- Parks, Gardens and Public Reserves:
- Parliamentary Issues:
- Plant and Equipment:

- Police Matters:
- Policies and Codes:
- Postal Matters;
- Printing and Stationery:
- Private Works;
- Property (Rates);
- Public Works:
- Quarries and Gravel Pits:
- Railways;
- Rates:
- Records
- Management;
 Risk Management;
 Subdivisions;
 Swimming Pools; Regional Roads);
- Roads and Traffic Authority (RTA);
- Rural Lands Protection Board:
- Security:
- Seminars, Conferences and Training:
- Septic Tanks;

- Sewerage;
- Single Invitation Maintenance Contract/ Roads Maintenance Council Contract:
- Sister City Relationships:
- Sport and Recreation:
- · Staff:
- Standards;
- Statistics:
- Taxation;
- Telephones;
- · Tenders;
- Tourism:
- · Town Planning:
- · Trees:
- Waste Management Services:
 - Water Supply.

These Electronic Documents and Physical Files are not available on Council's website however this information may be available either by informal release or via an access application in accordance with Sections 7-9 of the Government Information (Public Access) Act 2009, unless there is an overriding public interest against disclosure of the information as outlined in Section 14 of the Government Information (Public Access) Act 2009. Members of the public who require an informal release or an access application can do so by contacting Council's Public Officer on 02 6836 5888 or at mail@cobar.nsw.gov.au.

Policy and General Documents

The Government Information (Public Access) Regulation 2009 (NSW) requires that the following list of Policy and General Documents held by Council are to be made publicly available for inspection, free of charge. The public is entitled to inspect these documents on Council's website or from Council's Administration Office during ordinary office hours or at any other place as determined by the Council. Any current and previous documents of this type may be inspected by the public free of charge. Copies can be supplied for a reasonable copying charge.

Codes, Plans, Policies and Reports

Code of Conduct and Administration Procedure

- Code of Meeting Practice
- Any Codes Referred to in the Local Government Act 1993
- Other Council Policies
- Integrated Planning and Reporting Framework Documents (Community Engagement Strategy, Community Strategic Plan, Resources Strategy (Including Long Term Financial Plan, Workforce Plan and Asset Management Plans), Four (4) Year Delivery Program, Annual Operational Plan)
- EEO Management Plan
- Crime Prevention Plan 2017 2022
- · Plans of Management for Community Land
- Payment of Expenses and Provision of Facilities to the Mayor and Councillor Policy
- Annual Report
- Annual Financial Reports
- Auditor's Reports
- GIPA Annual Reports
- Annual Reports of Bodies Exercising Delegated Council Functions (available by contacting the Public Officer)
- Departmental Representatives' Reports presented at a meeting of the council in accordance with section 433 of the Local Government Act 1993 (available by contacting the Public Officer)

Registers and Returns

- Contracts Register
- Land Register
- Roads Register (available by contacting the Public Officer)
- Register of Investments (available by contacting the Public Officer)
- Register of Delegations
- Gifts Registers (available by contacting the Public Officer)
- Returns of the Interests of Councillors, Designated Persons and Delegates (this
 document is available for inspection at Council's Administration Office only, and
 not on the website, in accordance with the Information Commissioner's guidelines)

- Returns as to Candidates' Campaign Donations
- Council Use of Common Seal Register (available by contacting the Public Officer)
- Register of graffiti removal work kept in accordance with Section 67C (available by contacting the Public Officer)

Agendas, Business Papers and Minutes

- Agendas and business papers for Council Meetings, not including business papers for matters considered when part of a meeting is closed to the public
- Minutes of Council Meetings if any part of a meeting is closed to the public then only the resolution and recommendations that were made are included in the minutes

Planning and Development Documents

- Building and Development Applications under the Environmental Planning and Assessment Act 1979 and associated documents (available by contacting the Public Officer)
- Records of Approvals Granted, any variation from local policies with reasons for the variation and decisions made on appeals concerning approvals (available by contacting the Public Officer)
- · Local Policies adopted by Council concerning approvals and orders
- Records of Building Certificates under the Environmental Planning and Assessment Act 1979 (available by contacting the Public Officer)
- Plans and Land Proposed to be Compulsorily Acquired by Council (available by contacting the Public Officer)
- Leases and Licences for the use of Public Land Classified as Community Land
- Planning Decisions Register
- Environmental Planning Instruments, Development Control Plans and plans made under sections 94A and B of the Environmental Planning and Assessment Act 1979 that apply to land within Council's area (available by contacting the Public Officer)

How is Council Information Made Available

There are four ways Council Information will be made available;

1. Mandatory Release

This generally includes information found on Council's website such as policy and general documents, the current Publication Guide and Disclosures Log.

2. Proactive Release

These are additional documents that are made available to the public on Council's website and at the Administration Centre.

3. Informal Request

This is for specific information. Under the Government Information (Public Access) Act 2009 Council can choose to release this information without the need for a formal access application. Access via this path may be subject to reasonable conditions such as photocopying charges. Requests for information should be emailed to Council at mail@cobar.nsw.gov.au or contacting Council's Public Officer at the Administration Centre on 02 6836 5888.

4. Formal Access Application

If you have not been able to obtain the information you need through any other form of access you can lodge a Formal Access Application. Unlike the Informal Request you have a legally enforceable right to be provided with access unless there is an overriding public interest against disclosure of the information. An application fee and processing charge may apply. A formal Government Information (Public Access) Act 2009 Application Form (downloadable from Council's website) will need to be completed and submitted to Council with the application fee.

How Members of the Public May Access and Amend Council Information

Access to Council information may be obtained Council's website at www.cobar.nsw.gov.au or by contacting Council's Public Officer at the Administration Office between 8am and 4:30pm Monday to Friday.

If the information you require is not available on the website please email Council at mail@cobar.nsw.gov.au or contact Council's Public Officer at the Administration Office on (02) 6836 5888.

If you ask for information and you are not able to obtain it, you may apply for them under the Government Information (Public Access) Act 2009 (NSW) by:

- Completing a GIPA Application Form downloadable from Council's website. If you cannot download this form you may obtain a copy from Council's Administration Office.
- Present the form and the appropriate fee to Council's Administration Office, 36 Linsley Street, Cobar.

Details of procedures and fees are detailed in the Government Information (Public Access) Act 2009 (NSW) or may be obtained from Council's Public Officer at the Administration Office.

Arrangement can be made for amendments to information concerning personal information of members of the public by contacting Council's Public Officer. Enquiries should be addressed as follows:

General Manager Cobar Shire Council PO Box 223 COBAR NSW 2835

Email: mail@cobar.nsw.gov.au

Further Information

If you require further information regarding the Government Information (Public Access) Act 2009, members of the public can review the website of the Information and Privacy Commission (IPC) at:

www.ipc.nsw.gov.au

The Information Commissioner can also be contacted as follows:

Free Call Telephone:

1800 472 679

Email:

ipcinfo@ipc.nsw.gov.au

Address:

GPO Box 7011

SYDNEY NSW 2001

Office Address:

Level 17

201 Elizabeth Street SYDNEY NSW 2000

Annual Operational Plan Quarterly Management Budget Review





Q3 2019/2020

i Kym James Miller , Responsible Accounting Officer for Cobar Shire Council have formed the view that the financial position at Q3 2019/2020 having regard to the adopted estimates is satisfactory.

Fire 12000

YEAR TO DATE 2019/2020 (as at 20 May 2020)

s94 - Community Facilities	Opening Balanca	Contributions Received	Interest Received	Expenditure	Balance as at End of Period	
Sudivision Code 1989 as it relates to development contributions	ette-mortoee	- Water Con-				
Section 94 Contributions Plan 5/93	50,311.36	50,311.36	0	0	-0	50,311.36
Developer Contributions Plan 10/96			- Constant Constant	Province Section 1997	1.0	
Developer Contribution Plan 2000	120,568,19	0	0	0	120,568.19	
TOTALS	170,879.55	0	0	0	170,879.55	

s94 - Open Space	Opening Balance	Contributions Received	Interest Received	Expenditure	Balance as at End of Period
Developer Contribution Plan 2000	10,344,47	0	0	- 0	10.344.47
TOTALS	10,344.47	0	. 0	0	10,344,47

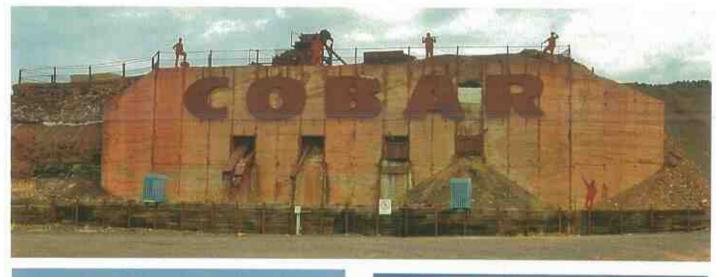
	Opening Balance	Contributions Received	Interest Received	Expenditure	Balance as at End of Period
Development Type A	0	0	- 0	0	Ö
Development Type B - Heavy Hautage	0		0	0	a
TOTALS	-0	0	0	0	0

s64 - Water & Sewer	Opening Balance	Contributions Received	Interest Received	Expenditure	Balance as at End of Period
Developer Contribution Plan 2000 - Water	13,399.72	- 0	//0	0	13.399.72
Developer Contribution Plan 2000 - Sewerage	92,189.15	C	0	0	92,169.15
TOTALS	105,568.87		0	0	105,568.87

s94a - Cobsr Local Infrastructure Contribution Plan 2012	Opening Balance	Contributions Received	Interest Received	Expenditure	Balance as at End of Period
Development Type A	750.00	0	0	0	750.00
Development Type C	396,704.81	250,763.96	.0	0	647,458.77
TOTALS	397,454.81	250,763,96	0	0	848,218,77

s64 - Development Servicing Plans for Water Supply & Sewerage Services 2013	Opening Balance	Contributions Received	Interest Received	Expenditure	Balance as at End of Period
s84 - Water (DSP Area 1 - Mount Hope)	D.	0	- 0	Ö	
s64 - Water (DSP Area 2 - Nymagee)	0	0	0)	- di	
s64 - Water (DSP Area 3 - Cobar, Euabalong, Euabalong West)	39,342.47	0	.01	0	39,342.47
s64 - Sewer	48,389.82	325.00	- 0	Ö	48,714,82
TOTALS	87,732.29	325.00	0	0.	88,057.29

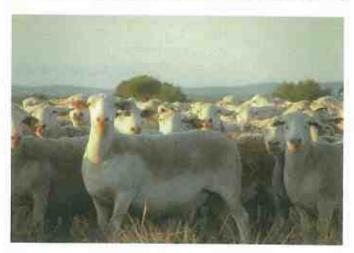
Vislantary Planning Agreement - Hera Resources	Opening Balance	Contributions Received	Interest Received	Espenditure	Balance as at lind of Period
Community Fund	92,600.63	0	.0	28,721.00	63,879.63
Road Contribution	6,641.16	0	0	0	6,641.16
TOTALS	99,241.79	0	0	28,721.00	70,520.79











Cobar Shire

LOCAL STRATEGIC PLANNING STATEMENT

ACKNOWLEDGMENT OF COUNTRY

We acknowledge and respect the traditional lands for all Aboriginal people, we respect all Elders past, present and future. We ask all people that walk, work and live on traditional Aboriginal lands, to be respectful of culture and traditions, we stand together side by side, united with respect for land for oneself and for one another.

WARNING: Aboriginal and Torres Strait Islander people are warned that this document may contain images of people who have died.

1 FORWARD

Cobar Shire is situated in the centre of New South Wales at the crossroads of the Barrier Highway and the Kidman Way and has excellent road, rail and air links to most of Australia's capital cities. With an area of 45,609 square kilometres, the Shire is approximately two-thirds the size of Tasmania. It is home to approximately 4,647 people. The Shire's prosperity is built around the thriving mining - copper, lead, silver, zinc, gold - and pastoral industries, which are strongly supported by a wide range of attractions and activities, that make it a major tourist destination.

One of the most important jobs of Council is to set the strategic direction that guides our work to improve life in Cobar Shire. To assist with this, Council has prepared a Local Strategic Planning Statement.

This Statement is owned by the community of Cobar Shire. It is not a Council plan; however, Council has taken responsibility for bringing the plan together, overseeing its implementation and reporting back to the community on progress made.

As Councillors for Cobar Shire, we support this Statement and will ensure that Council projects and programs reflect the priorities of our community. We will bring this plan to life and we will report back to the community each year on progress with its implementation.

2 WHAT DOES THIS STRATEGY DO?

This Local Strategic Planning Statement (LSPS) sets the framework for the economic, social and environmental land use needs over the next 20 years. The LSPS has also taken account of land use planning in adjacent Councils. It also works with council's Community Strategic Plan (CSP) and Local Environmental Plan (LEP). The LSPS gives effect to the Far West Regional Plan, implementing the directions and actions at a local level. The LSPS planning priorities, directions and actions provide the rationale for decisions about how we will use our land to achieve the community's broader goals.

This LSPS has been prepared in accordance with clause 3.9 of the Environmental Planning and Assessment Act 1979 (EP&A Act). The LSPS brings together and builds on the planning work found in Council's other plans, studies and strategies, such as the Local Environmental Plan (LEP) and Community Strategic Plan (CSP). The LSPS also gives effect to the Far West Regional Plan 2036, implementing the directions and actions at a local level. The LSPS planning priorities and actions provide the rationale for decisions about how we will use our land to achieve the community's broader land use vision.



Figure 1: Alignment of the LSPS to other strategic planning documents

3 Monitoring

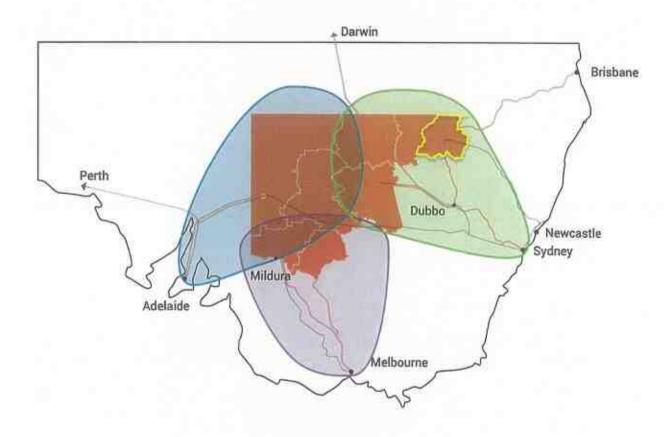
Council will monitor, review and report on its LSPS annually to ensure that its planning priorities are being achieved. Council will use the existing Integrated Planning and Reporting (IP&R) framework under the Local Government Act 1993 for the purpose of monitoring implementation of the LSPS.

4 THE FAR WEST REGION

The focus for the future of the Far West is to leverage its competitive advantages and unlock the potential for unique economic opportunities. With vast distances, small populations and challenges across government and regional boundaries, all tiers of government and the region's service providers face significant challenges.

Cobar has a strong connection to the northern area of the Far West, as well as the vast outback of Queensland. The eastern area comprises Bourke, Brewarrina, Cobar and Walgett Local Government Areas and is known as the Gateway to outback NSW. It is recognised for its productive and diverse agriculture and mining sectors. The eastern area is home to approximately 34 percent of the Far West population. The local centres of Cobar, Bourke, Brewarrina, Walgett and Lightning Ridge provide business, office, retail, health, education, arts, culture, recreation and entertainment uses and support smaller settlements across the area. Euabalong and Euabalong West are serviced by the Riverina Region including Griffith and Wagga for health and other services.

This region also has a strong cross-regional relationship with the Orana region, and residents' access higher-order health, education, retail, commercial and transport services in Dubbo.



5 OUR UNIQUE SHIRE

Cobar Shire is situated in the centre of New South Wales encompassing an area of around 45,600 square kilometres, about 700kms north-west of Sydney and 650kms north of Canberra. Cobar is located on the crossroads of three major highways – the Kidman Way linking Melbourne to Brisbane, the Barrier Highway linking Sydney to Adelaide via Broken Hill and the Wool Track linking the Sunraysia area to South East Queensland.

Established as a town for more than 100 years, Cobar is one of the strongest outback areas in NSW, with a population that hovers around 5,000 people and a strong mining and agribusiness industry that has supported its development as a service centre for the people of the Far West. Other villages in the Shire are Euabalong and Euabalong West, Mount Hope and Nymagee.

5.1 EUABALONG

Euabalong has a population of approximately 350 people and was founded in the 1870s. It was originally a police station and the town was built because of its close proximity to the Lachlan River. The main industry is cropping, cattle and sheep. The Cobar Shire Council maintains a depot in the village. There is potential demand for further supply within the village, however the current land available is adequate. The village is not serviced with key infrastructure. Council will continue to assess development on a merit basis.

5.2 EUABALONG WEST

Euabalong West is a small town on the Broken Hill Railway Line that was founded to serve the residents of nearby Euabalong, which was a crossing point for the Lachlan River founded in the 1870s. The town has approximately 70 people, and its main industries are cropping, grazing, and railway-related employment, the current land available is adequate. The village is not serviced with key infrastructure. Council will continue to assess development on a merit basis.

5.3 NYMAGEE

Nymagee has a population of approximately 100 people, the village is situated 98km south-east of Cobar. There is a hotel, police station, community hall, community school building, CWA hall, fire shed, park, airstrip and sporting facilities. Aurelia Metals employ around 50 people at their mine sites, many of the employees are fly in/fly out and stay in base camp facilities south of the village. Nymagee is unserviced and undeveloped, with a large proportion of the land already zoned for village purposes. The longevity of the village relies on current and future mining activity. Access to a secure water source is the primary issue for Nymagee, with water being trucked from Cobar during dry periods.

5.4 MOUNT HOPE

Mt Hope is situated 160km south of Cobar on the Kidman Way and has a population of approximately 15. The main hub of the small village is the local hotel which services the local farming community as well as the travelling public. There is a well-maintained community hall and council maintain an unsealed airstrip. There is no reason to expand the village boundary with a number of vacant undeveloped and unserviced lots currently available.

6 COBAR LOCAL GOVERNMENT AREA

Cobar's population has been reasonably steady for the past ten years at around 5,200. At the 2006 census, there were more males (53.8%) than females, with 62% of the population being aged 18-64 years (working age population). The median age of the population was 35 years, 10.5% were of Aboriginal descent, and 84% were born in Australia.

Over a third of the workforce is employed in the mining and manufacturing industries, 9.5% are employed in agriculture and retail is the next largest employer in the Shire. Due to mining, the median weekly income is higher than the national average.

There are around 2,300 dwellings in the Shire with over 36% of residents renting, and only 30% of residents owned their home at census time. The employers in town are large holders of real estate, to ensure there is adequate housing available for their workforce.

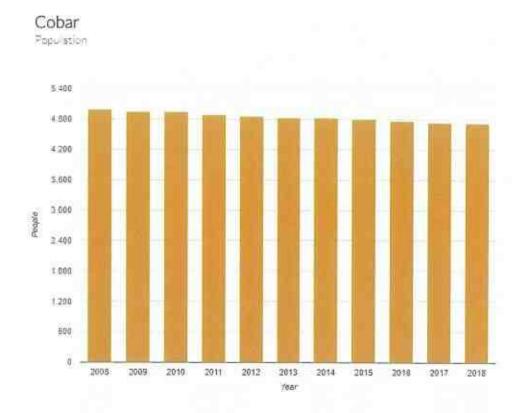
6.1 POPULATION

The 2016 census shows Cobar having a resident population of 4,969 which was reduced from 2006.

Some quick statistics on the population:

- 62% are aged between 18 and 64 years
- · 36% of residents are currently renting
- There were 2313 dwellings in the Shire
- 46% of the population was earning an average weekly household income of \$1000 per week or more.

Cobar's population has a diverse mix of long and short-term residents, nationalities and skills. You won't find Iron Ringers anywhere else.



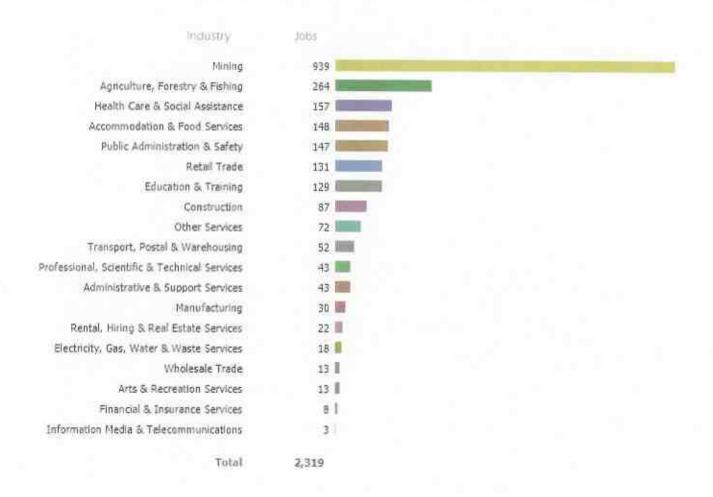
6.2 EMPLOYMENT

The main industries in Cobar are mining, agriculture, retail and tourism. With the recent strength of both the mining and local tourism industry, Cobar has enjoyed a relatively low unemployment rate. Around 29% of the population is not in the labour force. Of those who are, 67% are employed full time.

30% of the population is employed in the mining industry, 10% in agriculture and 8% in retail trade. An analysis of the occupations held by the resident population in Cobar Shire in 2006 shows the three most popular occupations were:

- Machinery Operators and Drivers (470 persons or 19.9%)
- Technicians and Trades Workers (457 persons or 19.4%)
- Managers (336 persons or 14.2%)

As the workforce is a key input or factor of production, it is important to ensure that the workforce is able to meet the skill and knowledge requirements of current and future industry needs. Initiatives need to consider quality education and training systems that are capable of educating, training and re-training people through their working lives.



7 VISION

Our vision is for Cobar Shire to be an attractive, healthy and caring environment to live, work and play, achieved in partnership with the community through initiative, foresight and leadership.

We will capitalise on our natural resource and infrastructure investment to be the mining hub for the Far West, with many specialist contracting companies setting up prominent bases in town. As the mining hub we will be an established mining community that encourages community cohesion through provision of accommodation within the town centre and agitation towards a local workforce.

The exploration of mining and how it is approved in the future will be a key focus for Council. We will focus on industry and infrastructure development that will utilise or establish local workforces. Our approach to development will be agile and quick to respond to opportunities for development. We will capitalise on the investment in airfreight and inland rail for potential development opportunities. Our strategic position from Parkes and the capacity of our road network will allow us to link into the freight hub, improving out the movement of grain and livestock from the Southern part of the Shire through to Condobolin and into Parkes.

Our connection to key freight corridors, particularly the Wool Track, Kidman Way and Barrier Highway will support the growth and diversification into resilient agriculture practices. Our current agriculture sector is based on sheep and grazing operations with positive opportunities emerging in the goat industry. There are opportunities to look at harvesting natural grasses and weeds for stock feed during wet periods to build resilience during drier periods. There is a growing opportunity to support the goat industry through depots development as well as ancillary transport services.

We are integrating the tourism attributes of Cobar into a unique experience that show cases the strengths of the place, creates a strong destination profile, complements rather than competes with the wider region, diversifies the local economy and has high appeal for the community and domestic and international visitors.

We are working towards implementing strategies and promoting outcomes that see Cobar positioned as a leader in outback medicine for remote/outback locations. The opportunity lies in supporting this sector to develop and innovate, being at the forefront of "outback/remote" medicine in Australia.

8 INDUSTRY SUSTAINABILITY

There are currently three major mines operating in the Shire, with several others looking to start production in the near future. All mines employ a range of contractors across a variety of trades. Consequently, Cobar supports a strong industrial sector made up of many small to medium sized businesses. Other key industries include agribusiness, tourism and retail businesses. Cobar is proud of the strength of the industrial businesses which service both Cobar and towns across Australia.

8.1 MINING

Mining has been the core industry in Cobar since the discovery of copper is 1870. At the time of its peak in 1912, the Great Cobar boasted 14 smelters, a 64-metre chimney stack and it employed over 2000 workers.

At the turn of the 19th century the population of Cobar was approximately 10,000. Mining had become the most important industry in the region and many small towns grew on the wealth generated by the Great Cobar Mine. These included Wrightville, Mount Drysdale, Canbelego, Shuttleton and Nymagee which all supported significant populations during the period 1870 - 1920.

Endeavor mine, is situated 47 kilometres north of Cobar. The Endeavor orebody is similar to others in the Cobar Basin in that it has the form of massive vertical pillars. It is the largest zinc, lead and silver producer in the Region. An entirely underground operation accessed by traditional shaft haulage with concentrator, drying, storage and rail facilities on the mine lease, the mine currently produces at a rate of 720,00 tonnes of ore per annum.

The Shire will agitate to be the centre of natural resources in the Far West. Cobar has an abundant of privately owned industrial and commercial land available to support the service industry that underpins the mining activity. Being agile and quick to respond to opportunities for development in this sector will allow us to take advantage of opportunities that arise in the future. In the long-term, Council recognises that there is a need to differentiate Cobar's economic structure to promote economic viability.

8.2 AGRIBUSINESS

Cobar Shire covers a large area and incorporates many land and soil types from flat to open plains and much more. There are many agricultural businesses in the Shire, mostly supporting sheep and goat production. Industry is diversifying into rangeland goats to capitalise on international demand and to adapt to drier climatic periods. The recent development of a small stock abattoir at North Bourke has recognised this growth industry and provides local producers with an accessible processing plant, optimising time and resources required to get stock to market. Grazing for wool production has contributed significantly to the Cobar Shire for many years. There is also cropping in the southern portion of the Shire. There have been several innovative agriculture industries set up in the Shire such as emu production, native brush and biofuel industries.

Recent changes in biodiversity legislation have opened a new market in carbon farming. Several primary producers are diversifying into this sector, committing to long term leases as part of carbon offset schemes. Sustainable land management is a key feature of agriculture in the Shire. Members of the Buckwaroon Landcare Group have enterprises covering a large section of the Shire around the township of Cobar and have taken out many awards for their sustainable land use practices. Key projects include Grazing for profit courses, Alan Savory Holistic Management training, developed a weed seeker a computerised spray unit that selectively sprays regrowth, coordinated wild dog baiting, school education days taking students from local primary schools on farm and giving them an insight into agriculture practices.

There are a number of services in Cobar supporting the agriculture industry including rural traders, livestock carriers and buyers, farm good suppliers, Livestock Health and Plant Authority and the Local Land Services.

The Council and community value the rural economy and is keen to develop this part of the economy in areas that will lead to strong local growth and employment. This is not only important from an industry development point of view but from a view of creating and maintaining an industry capable of enhancing the economy.

8.3 Tourism

Tourism is an important industry in Cobar that continues to grow. The tourism market is largely underdeveloped, and considerable opportunities exist in the industry.

Cobar continues to experience significant increases in tourists traveling through the Shire every year. There are business opportunities available to tap into and service this market. Cobar has been given RV friendly status by the caravan and campervan industry and good facilities for this market are provided in Cobar, including parking areas and dump sites. Cobar is ideally located on two major highways and is a convenient stop-over point. Cobar is serviced by a caravan park, there are several farm stays in the Shire, motels and hotels.

Cobar has excellent attractions that are well known as a stopover for people travelling east/west and north/south. Kay attractions include the Great Cobar Heritage Centre, two national parks including a destination at Mount Grenfell, the Great Cobar Open Cut mine, the Golden Walk at Peak Mine, Mt Drysdale, Fort Bourke lookout and much more.

Cobar has exceptional conference facilities at the Cobar Bowling and Golf Club, the Cobar Memorial Services Club, the Library and government offices. Other unique facilities can be arranged such as shearing sheds, the showground and various outdoor venues. Council and the venue managers offer support when arranging conferences. There are several major annual events held in Cobar. These include the Festival of the Miners Ghost, agricultural show, Cobar Miners Races, Cobar Rodeo, market days, Australia Day celebrations, Anzac Day and Remembrance Day services and activities and the town street Christmas Gala Night.

The ultimate aim of tourism development is to develop a unique recreational and tourism profile for Cobar that supports and enhances the existing quality of lifestyle image and integrates the environment into everyday thinking. It needs to leverage community assets to provide a playground for the broader regional population whilst having strong appeal for emerging experiential markets such as eco-tourists and grey nomads which are prevalent in the wider area. The key challenge is to create reasons for people to visit and stay in the region by developing new experiences (events and product development) that provide broader appeal and attract markets from the wider region.

8.4 RETAIL

Cobar continues to experience strong growth in new retail businesses, across a broad range of goods and services. The category of New Business is the most fiercely contended at the annual business awards. Council supports both shop front and home-based businesses.

New drainage, telecommunications and electrical infrastructure has been installed, along with the beautification of the streets – new paving, street furniture and landscaping. Outside of the CBD there are numerous retail shops offering a wide array of services, facilities and products.

All retail businesses in Cobar are small to medium sized operations. Shopping, office, community and civic uses will continue to be consolidated within the main street.

8.5 HEALTH

The health and community services sector in Cobar is considered reasonably strong with the community having good access to front line medical and community services, including General Practioner's, Dentist's and community services. Health care and social services provides 6% of all jobs in the community; and with an expectation that underlying demand for services may increase as the community ages, opportunities for industry development in the sector are considerable. Whilst the sector is quite broad, key opportunities include aged care management and healthy community outcomes with a focus on families and general wellbeing.

8.6 INFRASTRUCTURE

The provision of both hard and soft infrastructure is becoming increasingly more important in the 'liveability' of a location, which aids its ability to attract the investment and population that is required for sustainable growth.

Major transport corridors and infrastructure, including the airport, the railway, highways and major roads, will be protected from encroachment by development which would detract from their safety or operational efficiency.

Cobar has a good airport with a sealed strip located 5km from town along the Lerida Road. The strip is suitable for large aircraft, aviation gas and jet fuel are available on-site, as is a serviced passenger terminal. Over 6kms of kangaroo proof fencing has been installed, the runway has recently been extended to allow large sized planes (or those with heavy loads) to land and take off, the runway is lit, and 24-hour access is available to the runway for aircraft. Council welcomes a wide range of users to the airport, including charter flights, sightseeing aircraft and small aircraft refuelling.

Investing in energy transmission infrastructure is required to address a critical bottleneck in the economy. Currently energy transmission lines are not adequate to meet current demand for power during peak residential demand. Some Mining operations cease during these periods, lowering the overall viability of future expansion in this sector. This action has been identified as a priority for Cobar and Bogan Shires, which represent the major Mining areas of the Region.

The proposed Wool Track provides an alternate freight and tourist road connection between Balranald and Cobar, passing through Ivanhoe and onto Queensland. This connection provides the Far West with more direct access to and from South Australia. A feasibility study was jointly commissioned by Cobar Shire Council. Central Darling Shire Council and Balranald Shire Council. The study includes a cost benefit analysis which demonstrates a viable investment in the route. The disruption to the existing north, south and local transport routes through NSW during flood events in the Lachlan River catchment highlighting the Wool Track as an important alternate transport route through NSW.

9 HEALTHY AND COHESIVE COMMUNITY

9.1 Housing

Cobar has a range of housing opportunities, from rural to rural residential, large sized town blocks and unit developments. In late 2006 Council released 64 lots which sold out in three days. A further Council subdivision of 47 lots is planned. There are a number of private subdivisions being undertaken around the Shire.

Two new off-road bike paths have recently been developed, servicing the Lerida Road rural residential estates and town areas, allowing safe bike access for school students and those wishing to explore bushland near Cobar. Most estates have access to town water and electricity infrastructure. Blocks of various sizes are available with excellent road access to Cobar.

Cobar will be community-based mining town. With services that support people living in town. Utilising current housing stock before any future application for temporary accommodation outside of town will be favoured. Future industry development applications that accommodate employees in town to the best of their ability to support longevity will be favoured by Council. Setting this direction for future development will provide certainty to local residents and the economy.

9.2 SKILLS DEVELOPMENT

In some cases, the local workforce is insufficient to meet the needs of industry, such as the specialised skills required by the Mining sector. In order to attract skilled labour, a 'family-centric' approach to recruitment must be taken. When advertising jobs, businesses must be able to advertise the lifestyle available to workers' families. This strategy has been identified as a priority for Cobar Shire, which is heavily reliant on accessing the external labour market for Mining. Improving council delivery and synergies for state service deliveries in isolated communities will make it easier for people to live and work in the Region, contributing to positive economic and demographic outcomes.

Council are in the process of exploring potential for a 'Mining School' in Cobar. Following success of the initial Cobar Skills Mining Hub there is interest in securing an ongoing program that would include certificates such as "Working at Heights" or "Working in Confined Spaces". Service providers are battling to recruit trained employees into the human services industries. This model could assist address this issue in the future.

9.3 PROTECT OUR NATURAL ENVIRONMENT

Cobar Shire encompasses a wide range of land forms with the topography ranging from the alluvial flood plain of the Darling River, level alluvial and aeolian country to the west and south west area, undulating and hilly country to the north, east, south eastern and centre area around Cobar and to level alluvial flood plain of the southern areas adjacent to the Lachlan River. The large area of Cobar Shire and the major distances between the extreme boundaries provides for a diverse range in flora types, fauna species, soil types and climate.

9.3.1 Increase resilience to climate change and natural hazard risks

Supporting projects that will increase our preparedness for seasonal fluctuations will be a core adaption strategy. Severe heat throughout the summer periods, averaging over 35°C, is continuing to rise and extend for long periods of the year. Sustainable adaptation strategies for existing and proposed infrastructure and residential development, particularly renewable energy supply and water security, will improve our communities living standards and boost our resilience to harsh climate variations.

Cobar has suffered from lack of a reliable water supply from the time of its establishment in the 1870's. The area is arid and more than 140 kilometres from any permanent watercourse. The principal source of water is the Bogan River at Nyngan, where water is stored in a series of pools known as the Bogan Storages. Security is better assured by a connection to the Macquarie River at Warren through the Albert Priest Channel. Future proofing the availability of water during dry period is essential to support investment in Cobar and the surrounding area.

9.3.2 Protect and manage environmental assets

Cobar is located within the Cobar Peneplain bioregion. The landscape of the Cobar Peneplain bioregion includes undulating low rounded ridges, rolling downs and plains. A large area of the bioregion is rangeland, and vegetation consists of poplar box woodlands, mulga communities and white cypress pine.

The north western boundary of Cobar Shire adjoins the Darling River for approximately 80km, however the Shire is not greatly affected in this area. The environment of the Darling River is severely degraded during periods of deficient rainfall in the catchments and from over utilisation of the water for agricultural and urban uses. The majority of the water that flows through this region originates far from this Shire and as a result is impacted upon by pollution sources and land uses beyond the control of Cobar Shire Council. The combination of all of these impacts results in decreased water quality, increasing riverine salinity, increased frequency of algal blooms and greater demands on the water resources. Water quality in the Darling River has remained unchanged with seasons of good rain, meaning good water quality, but in seasons of below average rainfall nearing poor water quality.

Mining is the most important land use in Cobar Shire in terms of value of production. In common with most other land uses, mining has the potential to affect the physical environment through the removal of vegetation and topsoil, displacement of fauna, release of contaminants into the air and water, production of mine overburden and wastes, and disruption caused by noise and visual pollution.

Many of the environmental issues related to mining are the legacy of past operations. While current mining practice, underpinned by stringent conditions placed on mine operators and requirements for rehabilitation of mine sites, has improved the environmental performance of modern mining, continued research is necessary to address the industry's remaining environmental management and rehabilitation problems.

9.4 CELEBRATE HERITAGE ASSETS

There is evidence of aboriginal occupation over the entire area of Cobar Shire. Whilst many of these sites have been documented and noted it is emphasised that there are significant gaps in the data and that there has not been a complete and detailed archaeology study of aboriginal sites carried out. The National Park & Wildlife Service has carried out a significant amount of survey work to identify and document the aboriginal sites in Cobar Shire and the following information has been collected from the National Parks and Wildlife Service records.

Mount Grenfell Historic Site, is 71km from Cobar, in Cubba, and protects Ngiyampaa rock art. For thousands of years before Europeans settled in this part of NSW, Ngiyampaa people regularly gathered around the semi-permanent waterhole and took shelter in the overhangs of what is now Mount Grenfell Historic Site. In the

surrounding rocky ridge, you can see richly coloured paintings of human and animal figures, representations of the natural environment, and hand stencils which are of ceremonial significance to traditional owners.

Other protected sites include Buckambool Mountain, Pine Ridge, Elura Mine Area, Meadow Glen, Mount Daris, Neckarboo, Bulla, Kaleno, Iona and Marma.

Fort Bourke Hill is the historic site of the New Cobar Gold Mine, Cobar's first gold mine, which is still a working mine operated by Peak Gold Mines. The Cobar Heritage Walk provides visitors with a guided tour of the town's historic buildings, including several from the Victorian and Edwardian eras, as well as early miners' cottages. Then stop by the heritage-listed Great Western Hotel, a traditional rural Australian corner pub. Another known highlight in Cobar is the Great Cobar Heritage Centre, set inside the former administration offices of the Great Cobar Copper Mine built in 1912, visitors can take a journey through Cobar's history from the time of the local Aboriginal Ngiyampaa people to the mining era.

Ensuring identified aboriginal and non-aboriginal sites across the Shire are included in schedule 5 of the Cobar LEP 2012 is essential to certify the protection of these sites.

10 ACTIONS FOR ACHIEVING OUR VISION

Focus	Focus Alignment S with Policy C		Description				
Tourism	Far West Regional Plan – Direction 5	Promote and diversify local tourism market	Develop a unique recreational and tourism profile for Copar				
Infrastructure	Far West Regional Plan – Direction 4	Diversify energy supply through renewable energy generation	 Facilitate small-scale renewable energy projects using bioenergy, solar, wind, small-scale hydro, geothermal or other innovative storage technologies through local environment plans. 				
	Far West Regional Plan – Direction 8	Enhance access to telecommunications	 Identify options to improve access to shared telecommunication and internet services; including public access to services at community centres and schools. 				
Housing	Far West Regional Plan – Direction 27	Sustainably manage residential development	Ensure any future residential development is located on land that is currently zoned and serviced.				
Protect our Natural Environment	Far West Regional Plan – Direction 26	Deliver long-term water security	5 Invest in alternative water sources to ensure availability during dry periods				
	Far West Regional Plan – Direction 16+17	Increase resilience to climate change	Incorporate the findings of the Far West Enabling Regional Adaptation project to inform land use and planning decisions				
Celebrate Heritage Assets	Far West Regional Plan – Direction 18	Respect and protect Aboriginal cultural heritage assets	7 Protect, manage and respect Aboriginal objects and places in accordance with legislative requirements:				
	Far West Regional Plan – Direction 19	Conserve and adaptively re-use European heritage assets	8. Prepare, review and update heritage studies in consultation with the community to recognise and conserve heritage assets and items and include appropriate local planning controls. 9. Investigate opportunities to redevelop and enhance streetscapes and entrances to all towns.				

House Capital as at 10 April 2020	2019/19 Astual	Budget 2019/20	Action MTD	Actual VTD	Commitment
MR 7518 Barnato-Tilpa Rd Acres Billabong Stg 1	31675	CHARLEST CONTRACTOR	D. Contraction	232851	80240
MR 407 Mulya Rd G/R	2.00	246830		Ö	770000
SR 7 - Mt Gap - Causeway Stabilisation		250000	0	0	
MR407 - Mulya Road Reseal		190000	0	0	190416
MR 411 Tipping Way - Bend Alignment		240000	0	Ö	
MR 411 Tipping Way - Reseal		175000	0	0	175446
MR416 - The Wool Track - Reseal		0	0	0	195000
MR 461 - Priory Tank Rd - Reseal		155,000	0	0	155416
MR 7518 Fifty Two Mile Road Seal Extension		800000	23209	300675	91475
SR10 Belarabon Rd - Reseal		140000	The second secon	0	140833
5R31 - Moolah Rd - Resheet		150000	0	0	0
SR19 Burthong Road		201000	0	0	63000
5R20 Grain Rd - R2R - Gravel Resheeting		0	242	242	0
SR20 Grain Road 12km Seal Extension Project	3479	2315209	519601	1989287	608977
SR24 Mt Grace Rd - Sealing Bridge Approaches		45000	0	39641	
SR 31 Moolah Road		0	6975	6975	0
SR32 Developmental Road - Resheet	2253	4 227500	.0	0	0
SR 36 Palesthan Road - Gravel Re-sheeting		200000	420	651	0
SR45 Garbage Tip Road reseal		2500	0	0	10416
Urban Street Reseals		97000	0	0	98050
Industrial Area - Design and Construct	1883	4 31166	0	28350	87715
Euabalong & E. West Reseals	5878	1 61219	0	0.	416
TO STATE OF THE ST	\$ 451,694	\$ 5,587,424	\$ 550,447	\$ 2,598,671	5 1,897,400

Regional Roads Maintenance as at 30 April 2020	2018/15	Actual MTD	Actual VID	Commitment
Road Inspections Regional Roads	17083	0	14524	(
raffic Facilities	4086	1050	4123	
MR 228 - General Maintenance	0	0	0	(
AR 228 Whitbarrow Way - Pavement Mtnce	1069	3228	9790	(
VR 228 Whitbarrow Way - Vegetation Mtnce	3044	0	0	(
MR 228 Whitbarrow Way - Maintenance Grading	0	0	0	(
Regional Road Signage	392	0	۵	(
MR 407 Mulya Road - General Mtnce	91726	241	28718	54545
VIR 407 Mulya Road - Pavement Mince	39688	90	7460	488
MR 407 Mulya Road - Gravel Resheeting	0	0	3273	(
VR 407 Mulya Road - Vegetation Mtnce	8742	6307	6307	(
MR 407 Mulya Road - Maintenance Grading	186913	2008	97652	
MR 407 Mulya Road - Sealing	0	0	641	(
MR 411 Tipping Way - General Mtnce	14300	0	12339	
AR 411 Tipping Way - Pavement Maintenance	13411	1717	13756	
AR 411 Tipping Way - Gravel Resheeting	0	0	0	
AR 411 Tipping Way - Vegetation Maintenance	5595	0	606	(
AR 411 Tipping Way - Maintenance Grading	0	0	535	
MR 411 Tipping Way - Sealing	0	0	0	
MR 416 The Wool Track - General Maintenance	4484	584	2453	ì
MR 416 The Wool Track - Pavement Maintenance	10305	3701	15860	733
MR 416 The Wool Track - Gravel Resheeting	10303		775500	1000
WR 416 The Wool Track - Vegetation Maintenance		0	1513	
	0	674	6525	(
AR 416 The Wool Track - Maintenance Grading	38423	443	159815	
AR 416 The Wool Track - Sealing	0	0	0	(
AR 419 Glenwood Road - General Maintenance	851	0	0	(
R 419 Glenwood Road - Gravel Resheeting	0	0	0	(
AR 419 Glenwood Road - Vegetation Maintenance	0	0	0	(
AR 419 Glenwood Road - Maintenance Grading	127783	0	60316	(
AR 423 Lachlan Valley Way - General Maintenance	11501	0	4293	(
AR 423 Lachian Valley Way - Pavement Maintenance	6921	859	3519	(
MR461 Priory Tank/Balowra Road - General Maintenance	3219	2306	7718	
AR461 Priory Tank/Balowra Road - Pavement Motoce	6099	6427	19829	488
MR461 Priory Tank/Balowra Road - Vegetaion Maintenance	2722	0	0	(
MR461 Priory Tank/Balowra Road - General Maintenance	58791	549	57129	
AR7518 Fifty Two Mile Road - General Maintenance	7556	0	6047	
MR7518 Fifty Two Mile Road - Pavement Maintenance	4615	369	5845	(
AR7518 Fifty Two Mile Road - Gravel Resheeting	0	0	3273	(
AR7518 Fifty Two Mile Road - Vegetation Maintenance	1600	0	0	(
MR7518 Fifty Two Mile Road- Maintenance Grading	101540	0	239458	1818
MR7518 Fifty Two Mile Road- Sealing	0	0	0	(
AR7521 Kiacatoo Road - General Maintenance	8614	184	8727	(
AR7521 Kiacatoo Road - Pavement Maintenance	5295	739	5637	
MR7521 Kiacatoo Road - Gravel Resheeting	0	0	0	Ċ
MR7521 Kiacatoo Road - Vegetation Maintenance	7914	0	2134	
MR7521 Kiacatoo Road - Maintenance Grading	1033	0	0	ì
MR7522 The Wool Track - General Maintenance	6590	D	555	Č
AR7522 The Wool Track - Gravel Resheeting	03.00	0	0	
AR7522 The Wool Track - Vegetation Maintenance	0	0	0	
MR7522 The Wool Track - Weightston Manneralice	18320			- 0
	7.79510	0	34611	
MR 461 Priory Tank/Balowra Road - General Maintenance	160	296	7071	
MR 461 - Pavement Maintenance	0	0	0	
AR 61 - Vegetation Maintenance	0	.0	0	Ċ
AR 61 - Resealing	0	0	0	
AR 68 Curranyalpa Road - General Maintenance	0	0	0	
AR 68 - Gravel Resheeting	0	0	0	(
AR 68 - Vegetation Maintenance	0	0	0	
AR 68 Curranyalpa Road - Maintenance Grading	0	0	0	90909
AR 7524 Frederick St - Highway to Louth Rd		Ď	0	
otal	\$ 820,386	5 31,769	\$ 852,051	5 148,980
otal Including Commitments				\$ 1,001,031
3udget 2019/20				\$ 1,374,800
and be really and				2 1,379,000

Shire Roads Maintenance as at 30 April 2020		0.000		Commitment
Road Inspections Shire Roads	24616	13285	71349	- 0
SR1 Buckanbe Road/Budda Road - Gravelling	24	0	174	
SR1 Buckanbe Road/Budda Road - Maintenance Grading	0	0	0	.0
SR1 - Vegetation Maintenance	0	0	0	
SR2 Seventy Eight Mile Road - Gravelling	0	0	0	0
SR2 Seventy Eight Mile Road - Maintenance Grading	3273	0	109286	0
SR2 - Vegetation Maintenance	0	0	0	
SR3 Nelyambo Bridge Road - General Maintenance	0	0	0	0
SR3 Nelyambo Bridge Road - Maintenance Grading	193774	0	0	0
SR3 - Vegetation Maintenance	0	0	0	0
SR4 - Gravelling	0	0	0	0
SR4 Gidgee Road - Maintenance Grading	42279	0	32208	545
SR4 - Vegetation Maintenance	0	0	0	.0
SR5 - General Maintenance	0	0	0	0
SR5 - Maintenance Grading	0	0	0	.0
SRS - Vegetation Maintenance	0	0	0	0
SR6 - Gravelling	0	0	0	0
SR6 Pulpulla Road - Maintenance Grading	0	0	67225	0
SR6 - Vegetation Maintenance	0	0	0	0
SR7 Mount Gap Road - Gravelling	0	0	0	0
SR7 Mount Gap Road - Maintenance Grading	30140	0	29912	0
SR7 - Vegetation Maintenance	0	0	0	0
SR8 - General Maintenance	0	0	0	0
SR8 Coomeratta Road - Maintenance Grading	0	0	0	0
SR8 - Vegetation Maintenance	0	0	0	0
SR9 - Gravelling	0	0	0	0
SR9 Neckarbo Road - Maintenance Grading	19549	11265	25342	0
SR9 - Vegetation Maintenance	0	0	0	0
SR10 - Gravelling	0	0	3273	
SR10 Belarabon Road - Maintenance Grading	18434	1287	109160	941
SR10 - Vegetation Maintenance	0	0	0	0
SR11 - General Maintenance		0	0	0
SR11 Bloomfield Road - Maintenance Grading	144	0	0	0
SR11 - Vegetation Maintenance	0	0	0	0
SR12 Yathong Road - Gravelling	18	0	0	0
SR12 Yathong Road - Maintenance Grading	156391	1232	32322	
SR12 - Vegetation Maintenance	1057	0	1122	759
position from 150 interests and a national state of the s	1037	200	0	
5R13 - Gravelling SR13 Bedooba Road - Maintenance Grading		0	0	0
Control of the Contro	1280	123	1569	
SR13 Lerida Road - Vegetation Maintenance	18084	0	1114	0
SR13 Lerida Road - Maintenance Sealed Length	7262	1252	8801	488
SR14 Manuka Road - General Maintenance	0	0	0	0
SR14 Manuka Road - Maintenance Grading	0	0	- 0	0
SR14 Manuka Road - Vegetation Maintenance	0	0	0	
SR15 Shuttleton Road - General Maintenance	558	0	0	0
SR15 Shuttleton Road - Maintenance Grading	288	0	25765	0
SR15 Shuttleton Road - Vegetation Maintenance	0	0	0	0
SR16 - General Maintenance	0	0	0	0
5R16 Sandy Creek Road - Maintenance Grading	28949	0	0	0
SR16 - Vegetation Maintenance	0	0	0	0
SR17 - Gravelling	0	0	0	
SR17 Merri Road - Maintenance Grading	1175	88	100280	0
SR17 - Vegetation Maintenance	0	0	0	
SR18 - Gravelling	0	0	0	0
SR18 Bruce Cullenward Road - Maintenance Grading	199	0	14394	0
SR18 - Vegetation Maintenance	0	0	0	0
SR19 Burthong Road - Gravelling	0	0	0	0
CALL DECORPTING AND THE AND THE STATE OF THE	447666	2921	40864	
SR19 Burthong Road - Maintenance Grading	117068	2321		0
SR19 Burthong Road - Maintenance Grading SR19 - Vegetation Maintenance	117068	0	0	0

Shire Roads Maintenance as at 30 April 2020	2018/19	Actual MTD	Actual YTD	Commitment
5R20 Grain Road - Maintenance Grading	101000	2209	48678	22743
SR20 Grain Road - Vegetation Maintenance	2310	0	1199	
SR20 Grain Road - Maintenance Sealed Length	3100	.0	646	
SR21 - General Maintenance	979	0	0	
SR21 Tallebung Road - Maintenance Grading	12571	886	67090	C
SR21 - Vegetation Maintenance	0	0	0	
SR22 - Gravelling	0	0	0	
SR22 Round Hill Road - Maintenance Grading	21990	0	7218	0
SR22 - Vegetation Maintenance	722	Ö	0	74
SR23 Booberoi Road - General Maintenance	4104	0	2185	
SR23 Booberoi Road - Maintenance Grading	34397	21557	47804	
SR23 - Vegetation Maintenance	987	0	549	
SR24 Mount Grace Road - Gravelling	0	0	0	
SR24 Mount Grace Road - Maintenance Grading	72843	184	58574	
SR24 - Vegetation Maintenance	0	0	0	
SR25 Wilgaroon Road - General Maintenance	0	0	815	
SR25 Wilgaroon Road - Maintenance Grading	504	0	52066	
SR25 - Vegetation Maintenance	0	0	0	
SR26 - Gravelling	358	0	0	
SR26 Wilga Downs Road - Maintenance Grading	75788	0	16743	
SR26 - Vegetation Maintenance	402	0	0	
5R27 Cooneybar Road - Gravelling	0	0	0	
SR27 Cooneybar Road - Maintenance Grading	583	0	85008	Ö
SR27 - Vegetation Maintenance	0	0	0	
SR28 - General Maintenance	0	0	0	
SR28 Yimkin Road - Maintenance Grading	0	0	0	
SR28 - Vegetation Maintenance	0	0	0	
SR29 - Gravelling	153	0	0	
SR29 Booroomugga Road - Maintenance Grading	0	1533	54220	
SR29 Booroomugga Road - Vegetation Maintenance	1215	1333	8123	
SR30 - Gravelling	1213	0	0123	
SR30 Canbelego Road - Maintenance Grading	3431	0	8244	
SR30 - Vegetation Maintenance	730	0	0244	
SR31 - Gravelling	730	0	3273	
SR31 Moolah Road - Maintenance Grading	10440	0	14404	941
SR31 - Vegetation Maintenance	0	0	14404	3.000
SR32 - Gravelling	0		0	
TO THE PARTY OF TH	0	0		
SR32 Developmental Road - Maintenance Grading		0	16314	
SR32 - Vegetation Maintenance SR33 - General Maintenance	0	0		
		0	0	
SR33 Nymagee Station Road - Maintenance Grading	1931	2696	38393	
SR33 - Vegetation Maintenance	429	.0	0	
SR34 - General Maintenance	0	0	0	
SR34 Wallacevale Road - Maintenance Grading	360	0	0	
SR34 - Vegetation Maintenance	0	0	0	
SR35 - General Maintenance	0	0	0	
SR35 Osterly Downs Road - Maintenance Grading	288	0	0	0
SR35 - Vegetation Maintenance	0	0	0	0
SR36 - General Maintenance	1156	0	0	0
SR36 Palesthan Road - Maintenance Grading	63067	3260	4422	.0
SR36 - Vegetation Maintenance	0	0	0	- 0
SR37 - General Maintenance	1055	0	274	
SR37 Bimbella Road - Maintenance Grading	1770	1609	2845	0
SR37 - Vegetation Maintenance	0	0	0	0
SR38 - General Maintenance	2532	0	0	
SR38 CSA Access Road - Grader Maintenance	0	.0	0	0
5838 - Vegetation Maintenance	1530	0	0	0
SR38 - Sealed Maintenance	596	0	0	0
SR39 - General Maintenance	0	0	0	D
SR39 Coombie Road - Maintenance Grading	0	0	4333	0

Shire Roads Maintenance as at 30 April 2020	2018/19	Actu	IMTD A	ctual YTD	Com	mitment
SR39 - Vegetation Maintenance		0	0	. 0	i	0
SR40 Filtration Plant Road - General Maintenance		0	0	.0		0
SR40 Filtration Plant Road - Grader Maintenance		0	0	0 0		0
SR40 - Vegetation Maintenance		0	0	0		0
SR40 - Sealed Maintenance		0		0 0		0
SR41 - General Maintenance		0	0	0		0
SR41 Tilpa Weir Road - Maintenance Grading		0	0	0		0
SR41 - Vegetation Maintenance		0	0	0		0
SR42 Endeavor Mine Road - General Maintenance	20	00	0	0		0
SR42 Endeavor Mine Road - Grader Maintenance	103	13	0	290		0
SR42 Endeavor Mine Road - Vegetation Maintenance	50	00	0	0		0
SR42 Endeavor Mine Road - Sealed Maintenance	281	3	67	1552		0
SR43 - General Maintenance		0	0	0		0
SR43 Sewerage Works Road - Maintenance Grading		0	0	0		0
SR43 - Vegetation Maintenance		0		.0		0
SR44 - General Maintenance		0		0 0		0
SR44 Old Reservoir Road - Maintenance Grading		0	0	G		0
SR44 - Vegetation Maintenance		0	0	0	8	0
SR45 - General Maintenance		0	0			0
SR45 - Grader Maintenance		0	0			0
SR45 - Vegetation Maintenance		0.	0	0	į.	0
SR45 - Sealed Maintenance		0	0	0		0
SR45 - Gravel & amp; Seal		0	0	0		0
SR46 Rosevale Road - Maintenance Grading	13372	5	635	35536		0
SR46 - Vegetation Maintenance	84	2	0	0		0
SR48 Euabalong Tip Road - Maintenance Grading		0	0	0		0
	\$ 1,228,62	7 \$	66,090	1,253,833	\$	26,417
Total Including Commitments					\$	1,280,250
Budget 2019/20					\$	1,325,470
Balance					\$	45,220

■2019 m2018 02016 m2015 D2017 200 MAY General Rates, Water Access, Sewer, Domestic Waste, Interest & Legal Costs APR MAR FEB JAN DEC NOV OCT SEP AUG ЛL Jun-19 1600000.00 1400000.00 1200000.00 1000000.00 8000000.00 6000000.00 0.00 400000.00 200000.00

Rate Arrears 2019-2020

